Gillette State Hospital for Crippled Children
St. Paul

The Minnesota State Hospital for Crippled and Deformed Children was established by legislative action in 1897. For ten years the Board of Regents at the University of Minnesota had the direction and control of the hospital, which was located at the City and County Hospital in St. Paul. In 1907 the State Legislature transferred the institution to the jurisdiction of the State Board of Control. The present site was presented by certain citizens of St. Paul and donations were made by other citizens and organizations to apply on construction of buildings. In 1926 the name of the hospital was changed to Gillette State Hospital for Crippled children by legislative action to honor the services of Dr. Arthur J. Gillette, who had given so much of his time and skill to the establishment and building of the institution.

The objective of the hospital in the past and at the present is to provide care and treatment for the indigent crippled children of the State of Minnesota. It is also to provide an opportunity for the patient to carry on his regular schoolwork, pre-vocational training, to furnish religious instruction in the church selection of his parents and the moral training of the patient usually given to children in their own homes.

The medical and surgical staff is made up of outstanding specialists from St. Paul and Minneapolis. These men are on call at all times. The resident medical and surgical staff are Fellows from the orthopedic department of the University of Minnesota Medical Graduate School and the Mayo Foundation.

The nursing care is provided by graduate nurses and affiliate cadet student nurses. The physiotherapy department provides physical therapy treatment under the direction of our doctors. They are trained in the Kenny technique in the treatment of infantile paralysis. The brace shop makes the braces, appliances and artificial limbs ordered for patients of this hospital.

The hospital building is in the form of a double H, with the swimming pool extending to the East and the Michael Dowling Memorial Hall to the West. The service section extends to the North from the center of the building and is parallel to the wards. In this low, spreading building is housed the offices, service wing, nine large wards, ten rooms for post-operative patients, new admissions, isolated cases and very sick patients. A limited number of rooms for employees and personnel are located on the second floor. The operating rooms, x-ray department, the laboratory, the dentist's office, student nurses' classroom, morgue, record room, filing room, student nurses' library, physiotherapy department, dressing room, three wards, and six 2 to 5 bed rooms are located to the right of the main entrance of the building. Six wards, three 2 to 3 bed rooms, physiotherapy department, dressing room, Michael Dowling Memorial Hall (which houses our educational program and the children's library) are located to the left of the Main entrance. The brace shop, housekeeping department, out-patient department, drug room and storage rooms are in this part of the building. The dietitian's department, kitchen, bakery, dining rooms, storerooms
and the steward's office are in the service department, north from the main office. Separated from the hospital building except by tunnel are the laundry and boiler room. There is a small greenhouse and a small barn.

The property, 23 acres of park land, is located on the triangular southwest corner of Phalen Park.

Carl C. Chatterton, M.D. ___________________________ Surgeon-in-Chief
Wallace H. Cole, M.D. ___________________________ Associate Surgeon-in-Chief
Elizabeth McGregor _______________________________ Superintendent
Helen H. Kuitu, R.N. ___________________________ Superintendent of Nurses
Grace Jones, D.D.S. _______________________________ Dentist
Phyllis Moran ___________________________ Principal, School Department
V. E. Hienecke ___________________________ Steward

Capacity of institution ___________________________ 25
Number of patients June 30, 1944 _________________________ 187
Area of grounds ____________________________________________ 23
Value of lands and buildings ___________________________ $609,400.00
Value of personal property ___________________________ 59,860.00

Expenditures for year ended June 30, 1944:
Current expense ___________________________________________ $78,263.97
Salaries ________________________________________________ 166,342.51
Repairs and replacements ________________________________ 3,054.94
Permanent improvements ______________________________ 4,626.00
Scientific apparatus and equipment ____________________ 1,113.50
Special appliances __________________________________________ 12,306.66
Instruction and amusement ____________________________ 991.66
Remuneration for visiting staff __________________________ 9,747.74
Gross per capita cost ______________________________________ 1,505.00

Officers and employees June 30, 1944:
Current expense ___________________________________________ 14
Special appliances ___________________________________________ 14
Visiting staff ____________________________________________ 14

ELIGIBILITY FOR ADMISSION

Children whose parents are poor, who have been residents of Minnesota for one year previous to the date of making application, and who have an orthopedic condition that can be helped by hospital treatment, are eligible for treatment after their application has been approved by the Orthopedic Staff and the Division of Public Institutions. Application is made by the family physician, and is accompanied by a parents' statement in the form of an affidavit covering the financial situation of the family. This is
Emergency cases are cared for as soon as possible, and applicants are requested to notify the Superintendent or have their family physician do so when the case is considered an emergency.

There is no cost to the parents except the expense of bringing the child to the hospital, providing the clothing necessary while in the hospital, and caring for him when he is discharged. Braces and appliances are furnished at no charge to patients under twenty-one.

Children are admitted during minority. They receive care for all physical conditions after admission as well as for their orthopedic condition. Patients with pulmonary tuberculosis are not eligible. A limited number of feeding cases are admitted, preferably infants under six months of age. Children remain in the hospital as long as in need of hospital care. They are then discharged to the Out-Patient Department with instructions to parents covering home care and later report to the hospital.

The hospital has fulfilled the requirements of the American College of Surgeons and has been in Class "A" since 1922 when it was first inspected by their representatives. It is also on the approved list for Fellowship in Orthopedic Surgery by the American Medical Association, and is a member of the American Hospital Association. The School of Nursing, which provides special training in orthopedic and pediatric nursing, is accredited.

REPORT OF THE CHIEF OF STAFF

To the Director, Division of Public Institutions:

It is with just pride that the record of the activities of the Gillette State Hospital, herewith enclosed, is presented. I am quite certain that not since the very early beginning of this institution has the work continued under so many difficulties caused by our present national crisis.

It will be noted that the amount of work accomplished is not in accord with past reports, wherein, biennium after biennium, a definite increase was noted. This may be due to many causes, and perhaps the improved financial status of many has caused them no longer to be candidates to this type of institution. Again, the many years of medical and surgical work of this type given earlier in the disease or deformity has to some extent limited the number needing long institutional care. We do know that a greater number of younger children than ever before are being treated at this institution.

The Visiting Staff has been seriously reduced in numbers because of the war, but those remaining have faithfully carried on with the extra load at
this institution willingly. We realize that work such as this requires the efforts of many for the best results, and, in our opinion, can best be done only by those interested in the many fields of medicine and surgery. The close co-operation, good will, and willingness of the Visiting Staff help make for the best results in treatment, and only by those in direct contact with the work of this institution can the effort and time given be evaluated.

The Resident Staff, like the Visiting Staff, has suffered even more by the inroads of war. We are fortunate to have excellent resident Fellows in Orthopedic Surgery from the Mayo Foundation and the University of Minnesota, and we do trust that this affiliation may continue. Resident interns with us during the past two years have been irregular and uncertain, but with better distribution in our affiliating hospitals, we trust that the usual number can be maintained. The capable, well-trained Fellow in Orthopedic Surgery is a very valuable asset to the institution and a great help to the Visiting and Resident Staff.

The dental care given by a resident, part-time dentist is satisfactory in that the needs of the institutions and a considerable number of out-patients are cared for.

The Department of Physiotherapy has been most active during the past biennium, and in spite of reduction in trained personnel and with an increase in the number of patients suffering from acute Anterior Poliomyelitis, the work suggested by Sister Kenny has been closely followed by this department.

Our social service and the continuation of orthopedic field clinics throughout the state has been carried on by the Federal Bureau of Social Security with entire satisfaction and co-operation. The numerous field clinics throughout the state save many visits to the out-patient department, and the Federal Bureau has also been able to care for certain short-time cases in selected hospitals in various locations.

The various needs and activities of the institution have been enumerated by Miss McGregor in this report.

I wish to thank the Division of Public Institutions, the Visiting Staff, the Resident Staff, and all connected with the institution for their interest, loyalty, and efforts in their special fields in maintaining Gillette State Hospital for Crippled Children through these troubled times.

Respectfully submitted,

CARL C. CHATTERTON, M.D.
Chief-of-Staff
REPORT OF THE SUPERINTENDENT

To the Director, Division of Public Institutions:

The following report covers the work done by the departments of Gillette State Hospital during the biennial period ended June 30, 1944.

NUMBER OF PATIENTS

The number of patients cared for during this period has decreased. The average daily population in the hospital in 1943 was 172; in 1944, 169. The decrease has been due to:

1. Lack of nurses to care for patients.
2. The change in financial status of the parents.
3. The effect of Public Health measures in preventive medicine.
4. The Bureau of Crippled Children has cared for short-time cases.

The total number of visits to the out-patient department in 1942 to June 30, 1943 was 6,411; the out-patient visits in 1943 to June 30, 1944 was 6,760. Total 13,171. This number does not include the number of patients seen at the field clinics.

NURSING SERVICE

The purpose of the school of nursing at Gillette State Hospital is to provide efficient nursing care for the children and to give instructions in both theory and practice in child care and training and orthopedic nursing care of children for affiliated student nurses.

There are ten schools of nursing sending us their students at the present time. With the increasing number of student nurses entering the schools of nursing and the demands made for more experience in Pediatric and Orthopedic nursing, our number of student nurses and schools requesting affiliation is constantly increasing.

Due to the demand for graduate nurses for the Red Cross and other War Services our number of graduate staff nurses has been decreased in the past two years.

In order to maintain an affiliated school of nursing we must continue to give the same supervision and instruction to the student nurses, and with the decreased number of graduate personnel the duties of those remaining on the staff have been greatly increased. I wish to take this opportunity to express my appreciation to the ward supervisors and all others who have shared in the work, for their co-operation and interest in our school program.

MEDICAL SOCIAL SERVICE DEPARTMENT

The Medical Social Service Department at Gillette State Hospital is provided by the Bureau of Services for Crippled Children. This depart-
The workers cooperate with the Public Health, School and County Nurses, also the County Welfare Boards and the Bureau of Crippled Children, whose nurses visit Gillette State Hospital patients after they return to their homes. The social worker attends all field clinics and takes the record to the hospital to the clinic, where the patients are seen by this hospital’s staff doctor. The following number of patients were seen at the field clinic in 1942 to June 30, 1943: 559; 1943 to June 30, 1944: 580. Total 1,139.

The social worker interviews all patients after the doctor’s examination, and the needed information is given the parents for providing aid in planning for hospitalization, transportation and for appliances and shoes needed. This same type of service is given in the hospital out-patient department.

The social information obtained by the worker is reported on a social history record and becomes a part of the patient’s chart. It is filed with the medical record.

The County Welfare Boards cooperate in arranging transportation and from the hospital, in providing adequate diets and in improving home conditions. Another service provided for by the Bureau of Crippled Children is a clinician for speech training and correction. This clinician comes to the hospital twice each week and also attends the field clinics.

The Medical Social Service Department carries on the follow-up work for out-patients who are to report back to the hospital and the follow-up work in transferring of patients who move to other states; this is a very important part of their work.

The medical students at the University of Minnesota are instructed by our staff through lectures and clinics throughout the year. Students in the Public Health Department at the University of Minnesota attend clinics and Thursday rounds at the hospital.

**Education**

While in the hospital all children of school age and physically able attend school.

The school department is operated on a twelve-month basis. From September to June 15, the educational curriculum offers schooling from kindergarten through the twelfth grade. The school is maintained for convalescent and bed-patients. All children follow a definite program which is arranged so there is no interference with hospital routine such as x-ray, physical therapy, sun treatment, swimming, and dentistry. The convalescent children are referred to as “up-patients.”

These children are called for at their wards by a teacher who brings them to the school building at nine o’clock. The kindergarten group is
from nine to ten o'clock. In this group are five-year-old children and beginning first graders. At the end of the hour the pre-school children are taken back to their wards; the others go to the primary room which consists of grades one, two and three. The first grade children return to the wards at eleven o'clock. The others remain until 11:55. However, if there are over-age first grade children or "repeaters," they remain until 11:55 when the rest of the school is dismissed for noon recess.

Grades four, five, and six are grouped together under the direction of one teacher. Grades seven, eight and high school have departmental work under the direction of two teachers and the librarian. We have two primary teachers. One devotes her time exclusively to up-school; the other has one hour of kindergarten with the rest of the day spent in the hospital where she does bedside teaching. The two high school teachers and the intermediate teachers alternate their work between the wards and up-school. The librarian spends every afternoon from three to four o'clock in the wards.

Children who have completed high school work may take a business course or some special course, depending upon their ability, or University Extension work. Children are not admitted to attend school only, but must be in need of hospital care.

The school department is accredited by the State Department of Education.

We have a school chorus which meets every Tuesday from 2:00 to 3:00 under the direction of a teacher qualified to teach music. This is composed of both bed and up-patients.

Every Monday evening from 7:00 to 8:00 there are Scout meetings for boys and girls. The American Legion sponsors the Boy Scouts; the Red Cross Gray Ladies sponsor the Girl Scouts.

An art class for boys meets every Tuesday evening from 6:30 to 8:00 under the direction of an Office of Civilian Defense art teacher. The boys enjoy this class, and as it has a limited enrollment there is always a waiting list.

Regular, carefully chosen movies are shown every other Wednesday from 2:00 to 4:00 for alternating wards. We feel extremely fortunate in having received as a gift this year two 35 mm. projectors and amplifier. We have introduced visual education through the medium of our 16 mm. projector which can be operated by any of the teachers. There is excellent cooperation between the teachers, the librarian, and the city library which supplies the film.

An independent volunteer comes regularly three times a week to spend the entire day at the hospital. She plays records, tells stories for younger children, plays the talking book for blind children we may have, and assists the teachers in any way necessary.
These volunteers are all under the direction of the school department. They are very faithful and are much appreciated for an immeasurable amount of good work.

The school from June to September is more relaxing and recreational. Classes in cooking, sewing, music, art, crafts (such as beadwork, basketry, embroidery), supervised indoor and outdoor games are enjoyed. Quiet games are arranged for children in wheel chairs. A school paper is edited monthly during the summer months and quarterly the rest of the year. The children arrange and present programs and plays in the auditorium. They particularly enjoy being in plays. The cooking classes take pleasure in preparing an all school and hospital staff tea at the close of the summer session.

We try to impress upon the children who come to our school the realization that each one has an important role in life as a citizen of tomorrow. That to become a responsible and valuable citizen, each one as far as he is able must learn his daily lessons well; he must cooperate with his teachers as well as his fellow students; he must give help to others where it is needed, and he must be courteous at all times with those with whom he comes in contact.

**Religious Instruction**

Religious instruction is given all children above the infant wards, with Sunday School teachers from the various denominations. All instruction is given in a regularly organized Sunday School every Sunday morning from 9:30 to 11:30, with children's church once a month each for Catholic, Lutheran, and General, which is made up of all other denominations. Children make their first communion and are confirmed in classes twice a year. Every effort is made to give the children as near a normal existence as it is possible to have in an institution, and to meet this situation much attention is given to the individual. It is not considered that the object of the hospital has been fulfilled when physical care only has been given. Character building is of as much importance to the child's future as correcting his deformity, and here an attempt is made to accomplish both at the same time.

**Library**

Our library is most attractive and interesting. Each grade has one hour a day in the library. It is a happy place. Reading for pleasure, reading from required school lists, puppetry, dramatization, current events, story telling, listening to educational radio programs, and phonograph recordings (operas, symphonies, children's stories, Shakespearian plays, and well-chosen popular numbers) are some of the activities carried on here. There is close correlation between the work of the teachers and that of the librarian.
**IMPROVEMENTS**

The exterior painting started by WPA has been completed. Ward 2 has been completed as an infant ward. Bed pan sterilizers have been installed in Wards 1, 2, 3, 4, 5, 7 and 9. Flush sinks for bed pans have been installed in Wards 1, 5, 6 and 9. Service rooms have been rearranged and improved on Wards 1, 5, 7 and 9. Repair work has been done on the roof of Michael Dowling Memorial Hall and the Greenhouse.

A new orthopedic operating and fracture table has been ordered but has not yet been delivered. An x-ray and fluoroscopic machine has been ordered and not yet delivered. We have new sterilizers for dressing room 1 and 2 and Pediatrics. The boilers have been overhauled and relined. The smokestack has been repaired and repainted. Three new ranges, a dough mixer, an ice cream freezer and a beater have been purchased but not yet delivered.

Arrangements have been made for improvements in the living quarters of the student nurses in order that we may increase the number of cadet student nurses. We are having mattresses renovated at the St. Cloud Reformatory. The equipment for the Kenny treatment of patients with poliomyelitis has been received through purchase and as gifts. A new dictaphone machine has been received.

**NEW ADDITION**

The new addition, for which appropriation has been made and for which plans are completed, should be started as soon as materials have been released. Fire escapes and signal lights have been installed as directed by the Fire Marshal and the Industrial Commission.

**GIFTS AND DONATIONS**

The hospital has been the recipient of many gifts, usually for some special purpose. The swimming pool, two sun rooms, four screened-in porches, playground equipment and surgical equipment, as well as entertainment for the children, is provided for in the past.

The “Christmas Fund” continues to provide individual gifts for the patients, Christmas decorations and entertainment throughout the year. Interested friends have given Victrola records and books and materials for handicraft instruction. Two movie projectors have been installed in the moving picture booth off the auditorium. These have been inspected and approved by the Fire Marshal. An x-ray illuminator and a whirlpool bath are gifts.

The Masonic Women contribute one day a month and mend and sew. They also give new garments from time to time. The Office of Civilian Defense furnishes special workers in the School Department, an art instructor for a class of boys, and two teachers for handicraft work. The Red Cross
furnishes Gray Ladies for Girl Scout leaders, aides to read to helpless children and to amuse the babies. Red Cross Victory Aides help in the patient department and in the wards. The Schubert Club furnishes music and entertainments. Chi Omega Alumnae furnish gifts for birthdays, holidays and a Christmas party for one ward. They also provide both and new clothing for the same age group. The Needlework Guild furnishes clothing for the younger children. Churches, schools, the Junior Red Cross, Sunshine Societies, and other interested individuals give of their time and effort to give the patients here a life of comfort and happiness.

The religious instruction is all contributed and faithful clergymen and teachers come regularly to instruct the children and conduct church services and Sunday School.

**Repairs and Replacements**

We need sufficient appropriation to replace worn out furniture, curtains, window shades and rugs in the nurses' living quarters in the hospital.

In the wards we need repairs and replacement of bedside tables, wheel chairs, ward chairs and beds and cribs throughout the hospital. We need considerable kitchen equipment, food trucks electrically heated for taking food from the kitchen to the wards, and trucks for taking dishes from dishwashing room to the wards. We need linen trucks for the wards, taking linen from the linen room to the rooms or cubicles, mounted trucks for the use of the cleaning women, and a motor driven truck for taking linen to and from the laundry, instead of carrying it by hand in wheelbarrow. We need temperature control for the operating room and Pediatric department. Radiators should be protected and pipes should be covered as soon as material is available. We need a full-time painter and a full-time repair man in order to keep the building in a sanitary condition. The roof needs repairs due to the damage done by squirrels. We need dressing carts, wheel tables and new treatment lights.

In the boiler room we need reducing valves for the heating system, safety valve for high pressure steam for the operating room, steam header placement, steam flow meter for high pressure, low pressure and steam for the laundry. We need a water meter on feed for the boilers. We need covering for pipes and new pipes for refrigeration. We need to overhaul the water tank, and we need an ash conveyor.

We recommend the following changes in the kitchen: Move and enlarge the kitchen refrigerator; move pantry to present vegetable room from present vegetable room to present location of the refrigerator. We need an adequate root cellar that will keep vegetables cool enough and dry.

**Instruction and Amusement**

I wish to recommend a change in this title to Instruction only.
have sufficient funds provided by gift for amusement. This fund is used to provide books, magazines and school supplies for the children, books and magazines for student doctors and student nurses, supplies for carrying on nurses’ training in occupational therapy. We need replacement of worn-out furniture and equipment for the school and library, new window shades, new curtains and a new stage curtain. The amount of $2,000.00 per year is needed.

**Remuneration of Staff Doctors**

I am again recommending an increase in this fund from $10,000.00 to $15,000.00 per year.

**Scientific Apparatus**

This fund is used for replacement of scientific apparatus, surgical equipment and surgical research. The same amount of $2,000.00 per year is asked for this period.

**Special Appliances**

For current operating expenses consisting of salaries, materials and supplies used in the manufacture of special appliances, artificial limbs and braces for crippled children, surgical shoes and optical supplies, we need $6,000.00 for each year. We have been handicapped by being unable to buy sufficient material at a time so that we are always waiting for something lacking before braces can be completed.

**Improving the Grounds**

We should have a fence along the Phalen Park golf course between Forest and Earl, requiring approximately 1,950 feet of fencing. We should have sufficient in this fund to provide for planting and replacing dead trees and shrubbery. We should continue with the curbing of the driveway and make provision for surface drainage.

**Conclusion**

We have not been “doing business as usual” during this biennium. The staff and employees have been doing their own work and the work of the position marked “vacant” on the budget. We wish to express our gratitude to the faithful ones who have been in the front lines at home. We also wish to express our gratitude to those who have made it possible to carry on by getting supplies needed, materials and equipment, when it seemed impossible to do so. We are appreciative of all who have assisted in carrying on the important work of sending patients back into their communities restored physically and with the desire to become good citizens. We are appreciative of the help and support of the Division of Public Institutions.

Respectfully submitted,

ELIZABETH McGREGOR, Superintendent
Statement of Appropriations for Current Expense and Salaries for the Year Ended June 30, 1943

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Division of Public Institutions:
- Administrative salaries
- Supplies and expense
- Support of insane
- Support of insane refunds
- Control of tuberculosis
- Mental health unit
- Deporting non-residents
- Equalization of salaries
- Employee compensation
- Revolving fund

Total: $31,050.00

*Includes Summer School.
†Includes $87,163.32 received from swamp lands interest fund.