

University Of Minnesota:  
Biennial Budget Reporting Requirements  
Minnesota Statutes 2014, Section 135A.031, Subd. 7

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## Table of Contents

|  |    |
|--|----|
| 1. Introduction  | 1  |
| 2. Expenditures  | 2  |
| 3. Total instructional expenditures per full-year equivalent student | 4  |
| 4. Revenues  | 6  |
| 5. System and Institutional Allocations                              | 7  |
| 6. Reallocation of Resources to Advance Priorities                   | 9  |
| 7. Tuition and Fees  | 12 |
| 8. Graduation Rates  | 22 |
| 9. Students Traditionally Underrepresented in Higher Education       | 35 |
| 10. Workforce Development Activities                                 | 38 |

## Introduction

The following tables and paragraphs are provided by the University of Minnesota in response to reporting requirements under Minnesota Statutes 2014, Section 135A,031, Subdivision 7. The expenditure and revenue data is either directly from the audited Financial Statements or a query from the general ledger for the years indicated. In some cases, the tables include adjusting information in order to make the displays clearer for the general reader. While not all nuances or definitions of the data can be footnoted in a report like this, there are a few points that are important to understand when reviewing the following tables:

- In the audited financial statements for the University, adjustments are made to certain revenues and expenditures related to scholarship/student aid spending, to reflect accrual accounting requirements for institutions of higher education. Specifically, in each year, the total amount of revenue recorded in the ledger for tuition, auxiliary and other sales revenues generated from student payments, are reduced equal to the amount of scholarships that were used to pay those “bills”. Similarly, that same scholarship expenditure is also then eliminated. This set of adjustments has the impact of reducing recorded revenues and expenditures in the exact same amount, and results in a more accurate display of net activity. An example of the resulting flow of transactions may be helpful:
  1. A gift received by a University department for scholarships - \$10,000 is recorded by the University as gift revenue
  2. Tuition is charged to student (before financial aid awards) - \$10,000 is recorded as gross tuition revenue by the University, and as tuition owed by the student
  3. The gift revenue is spent by the department when scholarships are awarded for merit aid - \$10,000 is recorded as scholarship expenditure when tuition is billed to the student and then credited to his/her student finance account
  4. Tuition revenue earned in step 3 is spent by department - \$10,000 is recorded as instructional salaries/supplies expenditures

In this example, the \$10,000 scholarship expense (noted in step 3) is offset against the \$10,000 gross tuition revenue (noted in step 2), to eliminate “double counting” of the same \$10,000 – as both gift and tuition revenue, and as both scholarship and salaries/supplies expenditures. What remains in the totals are the original gift revenue received and the final expenditure for salaries/supplies.

- A second point to note is that the audited financial statements do not report the expenditures for capital assets. Rather, the annual depreciation of capital asset purchases is reported as the expense, rather than the actual asset purchase. Therefore, the “Depreciation” line of table 7-1 represents the annual expense for capital assets.

Additional descriptive information, as requested in the legislation or to clarify data presented in the tables, is included in the subdivision sections below as appropriate.

## Subdivision 7(1): Expenditures

*University of Minnesota  
Fiscal Years 2011 to 2015*

*Table 7-1i: Expenditures by Functional Area*

|                             | 2011               | 2012               | 2013               | 2014               | 2015               |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Instruction                 | \$668,042          | \$696,217          | \$737,596          | \$769,479          | \$770,325          |
| Research                    | 625,655            | 633,176            | 656,551            | 679,718            | 700,208            |
| Public Services             | 225,701            | 245,511            | 249,257            | 253,141            | 248,451            |
| Academic Support            | 359,816            | 360,626            | 367,265            | 394,927            | 366,992            |
| Student Services            | 104,863            | 106,152            | 110,230            | 116,575            | 116,016            |
| Institutional Support       | 193,997            | 189,040            | 197,319            | 256,641            | 243,153            |
| Scholarships & Fellowships* | 52,310             | 52,014             | 50,435             | 54,519             | 57,879             |
| Auxiliary Enterprises       | 226,996            | 227,397            | 235,411            | 256,068            | 256,271            |
| Operations/Maint. of Plant  | 264,888            | 254,553            | 266,994            | 285,938            | 276,783            |
| Depreciation                | 163,689            | 183,875            | 193,139            | 192,705            | 218,565            |
| Other (net)                 | 0                  | 0                  | 0                  | 583                | 93                 |
| <b>Total</b>                | <b>\$2,885,957</b> | <b>\$2,948,366</b> | <b>\$3,064,197</b> | <b>\$3,260,294</b> | <b>\$3,254,736</b> |

(Dollars in Thousands) – source: Audited Financial Statements Fiscal Years 2011 through 2015

\*Due to the methodology required by the audited financial statements for the elimination of tuition and other revenues supported by scholarships, and the corresponding elimination of scholarship expenditures, the following scholarship amounts are excluded– all dollars in thousands: \$251,865 (FY11); \$241,181 (FY12); \$246,894 (FY13); \$257,481 (FY14); and \$263,707 (FY15)

*Table 7-1ii: Expenditures by Object of Expenditure*

|                                | 2011               | 2012               | 2013               | 2014               | 2015               |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Salaries                       | \$1,407,089        | \$1,415,940        | \$1,462,577        | \$1,549,612        | \$1,576,587        |
| Fringe Benefits*               | 478,597            | 486,790            | 493,528            | 515,159            | 447,768            |
| Student Aid**                  | 43,073             | 41,837             | 39,319             | 42,386             | 44,017             |
| Purchased Services             | 352,502            | 348,708            | 378,010            | 408,054            | 410,489            |
| Supplies                       | 140,436            | 165,786            | 180,033            | 218,551            | 213,447            |
| Repairs, Maintenance, Supplies | 127,858            | 131,234            | 138,137            | 153,070            | 160,281            |
| Depreciation                   | 163,689            | 183,875            | 193,139            | 192,705            | 218,565            |
| Grants to Other Organizations  | 99,197             | 102,683            | 110,373            | 123,270            | 127,120            |
| Other Expense                  | 73,516             | 71,513             | 69,081             | 57,487             | 56,462             |
| <b>Total</b>                   | <b>\$2,885,957</b> | <b>\$2,948,366</b> | <b>\$3,064,197</b> | <b>\$3,260,294</b> | <b>\$3,254,736</b> |

(Dollars in Thousands) source: Audited Financial Statements Fiscal Years 2011 through 2015

\*\*FY15 includes an adjustment for GASB 68 related to unfunded pension liabilities in the amount of (\$72.8m). This adjustment lowers the fringe benefits line item in Table 7-1ii. This reduction in expenses is also reflected in each of the functional areas (all rows) of Table 7-1i for FY15.

\*\*Due to the methodology required by the audited financial statements for the elimination of tuition and other revenues supported by scholarships, and the corresponding elimination of scholarship expenditures, the following scholarship amounts are excluded– all dollars in thousands: \$251,865 (FY11); \$241,181 (FY12); \$246,894 (FY13); \$257,481 (FY14); and \$263,707 (FY15).

## Subdivision 7(2): Instructional Expenditures per FYE Student

*University of Minnesota  
Fiscal Years 2009 to 2013*

Below are the direct instructional costs (salaries, supplies etc. directly associated with delivering instruction; excludes overhead or indirect costs) per full-year equivalent student, using data provided through annual IPEDS reporting. Though the University has begun to conduct its own study of the fully allocated (direct and indirect) cost of mission (instruction, research and public service), it does not have five consecutive years of analysis available. Therefore, the next best option is to provide direct instructional costs through the use of IPEDS data. The use of the instruction function code as required by IPEDS and other federal reporting requirements is the same base data used for the University's broader cost of mission study.

|                                     | 2009-10   | 2010-11   | 2011-12   | 2012-13   | 2013-14  |
|-------------------------------------|-----------|-----------|-----------|-----------|----------|
| <b>Undergraduate</b>                |           |           |           |           |          |
| University of Minnesota-Crookston   | \$ 5,607  | \$ 5,537  | \$ 5,688  | \$ 5,804  | \$ 6,197 |
| University of Minnesota-Duluth      | \$ 5,471  | \$ 5,549  | \$ 5,952  | \$ 6,150  | \$ 6,904 |
| University of Minnesota-Morris      | \$ 8,401  | \$ 8,075  | \$ 7,968  | \$ 8,451  | \$ 8,474 |
| University of Minnesota-Rochester   | NA        | NA        | NA        | \$ 7,495  | \$ 7,057 |
| University of Minnesota-Twin Cities | \$ 9,987  | \$ 9,677  | \$ 10,117 | \$ 10,698 | \$11,248 |
| <b>Graduate/Professional</b>        |           |           |           |           |          |
| University of Minnesota-Duluth      | \$ 8,966  | \$ 9,528  | \$ 8,278  | \$ 7,487  | \$ 6,295 |
| University of Minnesota-Twin Cities | \$ 21,849 | \$ 22,529 | \$ 16,610 | \$ 17,240 | \$20,415 |

Four points should be noted when viewing these data:

- 1) These costs represent the direct instructional costs on each campus. No attempt in this analysis was made to allocate the indirect or support costs of instruction.
- 2) Given the limitations of the IPEDS data, the University was unable to distinguish between lower division and upper division coursework at the undergraduate level.
- 3) Until 2012-2013, UM-Rochester was reported within the UM-Twin Cities results for nearly all federal reporting, including IPEDS. Thus 2012-2013 is the first year where these data are available as separately reported for the Rochester campus.

- 4) In 2011-12, there was a definitional change for the calculation of an FTE student for Doctor-Professional Practice students. These include student in Medicine, Law, Dentistry, Veterinary Medicine, Pharmacy, Doctor of Nursing Practice, Audiology Doctorate, Surgery Ph.D., and Otolaryngology Ph.D. Because the University – Twin Cities campus has a relatively high number of these students compared to many institutions, the effect of this definitional change was significant and increased our graduate/professional reported FTE, though in reality student headcounts changed relatively modestly.

## Subdivision 7(3): Revenues

*University of Minnesota*

*Fiscal Years 2011 to 2015*

|                              | <b>2011</b>        | <b>2012</b>        | <b>2013</b>        | <b>2014</b>        | <b>2015</b>        |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| O&M State Appropriation      | \$527,410          | \$483,881          | \$483,881          | \$515,211          | \$529,511          |
| Tuition (gross)*             | 797,387            | 841,770            | 863,479            | 879,973            | 901,625            |
| State Specials               | 89,493             | 85,870             | 85,870             | 89,307             | 95,031             |
| Sales, Fees, Misc. Income    | 254,871            | 320,583            | 318,041            | 325,558            | 349,058            |
| Indirect Cost Recovery       | 147,970            | 151,205            | 149,933            | 145,279            | 142,624            |
| Auxiliary Enterprises        | 303,508            | 309,951            | 313,550            | 331,686            | 354,334            |
| Federal Appropriations       | 18,893             | 20,927             | 12,841             | 17,495             | 23,930             |
| Gifts & Endowment Income     | 172,084            | 171,824            | 189,705            | 226,915            | 234,748            |
| Restricted Grants, Contracts | 352,352            | 311,904            | 306,812            | 331,415            | 341,085            |
| Sponsored Grants             | 593,014            | 568,764            | 557,362            | 543,854            | 529,137            |
| Scholarship Adjustment*      | (251,865)          | (241,181)          | (246,894)          | (257,481)          | (263,707)          |
| <b>Total</b>                 | <b>\$3,005,117</b> | <b>\$3,025,498</b> | <b>\$3,034,580</b> | <b>\$3,149,212</b> | <b>\$3,237,376</b> |

(Dollars in Thousands) source: University Budget and Finance ledger query and Audited Financial Statements Fiscal Years 2011 through 2015

\*For this display of revenues, tuition represents gross tuition charges. It has not been reduced to “net tuition” after scholarship expenditures (and the same is true for other sources which are paid by scholarships, such as auxiliary room and board charges). Instead, the “Scholarship Adjustment” line has been included so as to result in a total revenue amount that corresponds to the total expenditure lines in the tables under Subdivisions 7(1) and 7(2).



## Subdivision 7(4): Allocation Method

*University of Minnesota  
Fiscal Years 2016 and 2017 Combined*

Allocation of the state appropriations from the prior biennium (FY16 plus FY17):

| Unit                                       | O & M<br>Appropriation | General Fund<br>State Special<br>Appropriation | Health Care<br>Access Fund<br>Allocation | Cigarette Tax<br>Allocation |
|--|------------------------|--|--|-----------------------------|
| <b>Twin Cities</b>                         |                        |  |  |                             |
| <b><i>Academic Health Center</i></b>       |                        |  |  |                             |
| Academic Health Center-Shared              | 70,236,376             | 12,948,422                                     | 0  | 9,020,324                   |
| College of Veterinary Medicine             | 33,259,048             | 6,001,250                                      | 0  | 720,000                     |
| Medical School                             | 176,180,731            | 1,231,612                                      | 4,314,000                                | 29,795,676                  |
| School of Dentistry                        | 26,806,601             | 200,000  | 0  | 288,000                     |
| School of Nursing                          | 10,513,110             | 0  | 0  | 888,000                     |
| School of Pharmacy                         | 7,239,461              | 0  | 0  | 2,888,000                   |
| School of Public Health                    | 15,736,190             | 681,486  | 0  | 0                           |
| <b><i>Total Academic Health Center</i></b> | <b>339,971,517</b>     | <b>21,062,770</b>                              | <b>4,314,000</b>                         | <b>43,600,000</b>           |
| <b><i>TC Intercollegiate Athletics</i></b> | 13,910,605             | 0  | 0  | 0                           |
| <b><i>President's Office</i></b>           | 781,108                | 0  | 0  | 0                           |
| <b><i>Provost</i></b>                      |                        |  |  |                             |
| Agricultural Experiment Station            | 6,555,875              | 4,214,658                                      | 0  | 0                           |
| Carlson School of Management               | 13,529,375             | 1,613,052                                      | 0  | 0                           |
| College of Biological Sciences             | 46,102,615             | 719,602  | 0  | 0                           |
| College of Continuing Education            | 12,222,196             | 0  | 0  | 0                           |
| College of Design                          | 14,195,106             | 902,888  | 0  | 0                           |
| College of Ed and Human Dev                | 41,697,108             | 1,975,314                                      | 0  | 0                           |
| College of Food, Ag, Nat Resource Sc       | 65,336,662             | 43,986,108                                     | 0  | 0                           |
| College of Liberal Arts                    | 100,748,563            | 0  | 0  | 0                           |
| College of Science and Engineering         | 113,206,595            | 2,280,000                                      | 0  | 0                           |
| Humphrey School of Public Affairs          | 11,611,024             | 183,884  | 0  | 0                           |
| Law School                                 | 16,298,623             | 0  | 0  | 0                           |
| Minnesota Extension Service                | 22,182,619             | 31,671,472                                     | 0  | 0                           |
| <b><i>Total Provost</i></b>                | <b>463,686,361</b>     | <b>87,546,978</b>                              | <b>0</b>                                 | <b>0</b>                    |
| <b><i>Vice President for Research</i></b>  | 37,208,562             | 1,407,366                                      | 0  | 0                           |

| Unit                                   | O & M<br>Appropriation | General Fund<br>State Special<br>Appropriation | Health Care<br>Access Fund<br>Allocation | Cigarette Tax<br>Allocation |
|--|------------------------|--|--|-----------------------------|
| <b>Senior VP Academic Affairs</b>      |                        |  |  |                             |
| Senior VP/Provost                      | 23,127,490             | 1,970,994                                      | 0  | 0                           |
| Equity and Diversity                   | 2,217,625              | 0  | 0  | 0                           |
| Global Programs                        | 710,658                | 0  | 0  | 0                           |
| Student Affairs                        | 4,645,241              | 0  | 0  | 0                           |
| Undergraduate Education                | 6,097,833              | 0  | 0  | 0                           |
| <b>Total VP Academic Affairs</b>       | <b>36,798,847</b>      | <b>1,970,994</b>                               | <b>0</b>                                 | <b>0</b>                    |
| <b>University Services</b>             |                        |  |  |                             |
| Auxiliary Services                     | 436,128                | 0  | 0  | 0                           |
| <b>Crookston</b>                       | 20,847,021             | 0  | 0  | 0                           |
| <b>Duluth</b>                          | 79,539,525             | 4,905,892                                      | 0  | 0                           |
| <b>Morris</b>                          | 40,440,830             | 0  | 0  | 0                           |
| <b>Rochester</b>                       | 15,138,335             | 0  | 0  | 900,000                     |
| <b>Total System Campus Allocations</b> | <b>155,965,711</b>     | <b>4,905,892</b>                               | <b>0</b>                                 | <b>900,000</b>              |
| <b>Special Allocations</b>             |                        |  |  |                             |
| MnDRIVE-to be Allocated                | 19,420,284             | 0  | 0  | 0                           |
| Unallocated Program Initiatives        | 21,978,203             | 0  | 0  | 0                           |
| Graduate Assistant Support             | 7,124,900              | 0  | 0  | 0                           |
| Debt Service Pool                      | 18,134,040             | 0  | 0  | 0                           |
| New Building Operations                | 1,726,595              | 0  | 0  | 0                           |
| Utility Reserve                        | 1,979,139              | 0  | 0  | 0                           |
| Rochester/Mayo Partnership             | 0                      | 15,982,000                                     | 0  | 0                           |
| <b>Total Special Allocations</b>       | <b>70,363,161</b>      | <b>15,982,000</b>                              | <b>0</b>                                 | <b>0</b>                    |
| <b>TOTAL ALLOCATIONS</b>               | <b>\$1,119,122,000</b> | <b>\$132,876,000</b>                           | <b>\$4,314,000</b>                       | <b>\$44,500,000</b>         |

The allocation of state appropriations to the units within the University is done in accordance with state law for the restricted state specials, and as part of the internal budget development process for the remainder. The allocation of the Operations & Maintenance appropriation is not determined by formula, but instead is a set of discrete leadership decisions made every year as part of a comprehensive base +/-, or “incremental budgeting” process. The budget model of the University incorporates the base +/- process for unrestricted state appropriations, and revenue and expense forecasting for all other funding sources. The model is transparent, responsive, supportive of the values of the institution, allows for long-term financial investments, and addresses the overhead needs of the University while providing reliable, stable and predictable incentives for sound financial planning and strong fiscal management.

## Subdivision 7(5): Reallocations

### *University of Minnesota*

Internal reallocation of resources from lower priority to higher priority items is an important and consistent part of the University’s budgeting process. Each year, units are required to reallocate in order to pay for a portion of known cost increases related to compensation, facilities, programmatic expansions, and so forth. Reallocation is considered one resource available to balance the annual budget, in addition to projected revenue increases from tuition, gifts, research grants, endowment earnings, sales income, and so on. The most significant reallocations each year are achieved in the “O&M” budget: spending supported by the pool of unrestricted resources that includes the Operations and Maintenance state appropriation and tuition revenue. During the budget process, each Twin Cities college, system campus and major support unit is required to provide descriptive plans on proposed actions and impacts in response to potential reallocation targets. Leadership then considers those plans, the projected revenue increases from all sources, and the projected costs and desirable investments in each unit before finalizing the required reallocation. Incremental revenue increases and final reallocation targets are considered in total as available to fund the increased costs and investments within each unit. As a result, individual revenue changes or reallocation decisions are not aligned with specific cost or investment increases: the combined resource changes pay for the combined cost increases/initiatives.

As part of the FY16 annual approved operating budget, \$22,800,000 was reallocated to balance the “O&M” budget (operations & maintenance appropriation plus tuition) and to reduce administrative costs in other funds as follows:

|                               | Direct Mission<br>Activities | Mission Support &<br>Facilities and<br>Leadership &<br>Oversight | Total           |
|-------------------------------|------------------------------|--|-----------------|
| Campuses/Colleges/Auxiliaries | \$7,400                      | \$12,000   | \$19,400        |
| Twin Cities Support Units     | 0                            | 3,400  | 3,400           |
| <b>Totals</b>                 | <b>\$7,400</b>               | <b>\$15,400</b>  | <b>\$22,800</b> |

(Dollars in Thousands)

Because the University’s total revenues grew in FY16, most major units, whether academic or support, did receive additional revenues or remained stable. Individual departments within those units experienced increases or decreases in resources depending on their unique circumstances. A complete itemized list of all reallocations in the Mission Support & Facilities and Leadership & Oversight categories will be submitted to the state in January of 2017 per the “performance holdback” provision in the Laws of 2015. The categorical breakdown of reallocations between “Direct Mission” and “Mission Support & Facilities and Leadership & Oversight” is in line with an internal University cost-benchmarking analysis that resulted in defining all expenditures based on their primary purpose. The three categories are defined as follows:

- Direct Mission Delivery – the expenses of the **‘doers’** of the mission (faculty, scientists, health science professionals etc., plus the corresponding equipment, supplies etc. coded as for instruction, research and public service)
- Mission Support & Facilities – the expenses to **‘support’** the delivery of mission activities (advisors, librarians, finance and technology personnel, skilled trades etc. – all nonsupervisory - plus supplies, services and so forth coded as for academic support, institutional support, facility operations etc.)
- Leadership and Oversight – the expenses for the **‘leadership, direction, control and management’** of the mission (President, vice presidents, deans, chancellors, directors, all supervisory/management positions throughout the University plus their associated proportion of supplies and equipment)

The cost-benchmarking analysis was completed to build a common understanding of how expenditures would be analyzed for the purposes of managing the reallocation process and providing direction to units on the annual expectations or targets for changes in spending.

As part of the FY16 approved budget, many reallocations were implemented across a variety of functions. Examples include:

- Within the Duluth Campus – elimination of seven positions across various units, elimination of a technology contract through upgrading, hiring replacement administrative staff at lower salaries, reduction in staff hours in various units, reduction in general operating expenses throughout
- Across units – the elimination of positions within the College of Food, Agriculture and Natural Resource Sciences , the Law School and University of Minnesota Extension resulting from the centralization of information technology services
- Within Facilities Management on the Twin Cities Campus – elimination of an associate director, and electrician and a maintenance supervisor
- Within the Academic Health Center Shared Centers organization – reduction in consulting, equipment, web-hosting and general operating expenses, decrease in support staff costs through use of more shared staff, elimination of a finance and administrative assistant position
- Within the College of Biological Sciences – elimination of five positions, including a chief of staff, assistant dean and three directors

For the FY17 annual budget, \$27.5 million in planned reallocations were approved to balance the “O&M” budget (operations and maintenance appropriation plus tuition) and to reduce administrative costs in other funds as follows:

|                               | Direct Mission Activities | Mission Support & Facilities and Leadership & Oversight | Total           |
|-------------------------------|---------------------------|---|-----------------|
| Campuses/Colleges/Auxiliaries | \$8,300                   | \$12,300  | \$20,600        |
| Twin Cities Support Units     | 60                        | 2,400   | 2,460           |
| <b>SubTotals</b>              | <b>\$8,360</b>            | <b>\$14,700</b>   | <b>\$23,060</b> |
| Yet to be Categorized         | \$0                       | \$0   | \$4,500         |
| <b>Total</b>                  | <b>\$8,360</b>            | <b>\$14,700</b>   | <b>\$27,560</b> |

(Dollars in Thousands)

During the FY17 fiscal year, actual implementation of the planned reallocations will be tracked and the final results will be summarized. Once again, total revenues for the University are projected to increase for FY17 compared to FY16, so available resources at the unit level will generally remain stable or increase slightly. Individual departments within those units will experience increases or decreases in resources depending on their unique circumstances.

Examples of planned reallocations as part of the FY17 approved budget include:

- Within Auxiliary Services – closing the University of Minnesota Bindery and eliminating 3.7 full-time equivalent positions
- Within the Office of Information Technology – elimination of two external communication positions and two associate chief information officers due to restructuring
- Within the Morris Campus – reducing staffing costs by hiring replacement staff at lower salaries and reducing positions from full to part-time
- Within the Provost’s Office – reducing staffing costs by closing Northrop Memorial Auditorium on Sundays (previously open for general use/study space)
- Within the College of Veterinary Medicine –eliminating a director and support positions and reducing two positions from full to part-time

## **Subdivision 7(6): Tuition History and Comparisons**

### *University of Minnesota*

The University of Minnesota establishes a peer group for each of its campuses, with the exception of the Rochester campus which is still in its formative stage and fulfills an important but unique mission. For each campus, 10 years of tuition and fee data is provided as reported to IPEDS for the University of Minnesota campuses and their peer groups, at the undergraduate and graduate levels, and for the first professional degree programs of Medicine, Law, Dentistry, Pharmacy, and Veterinary Medicine. Provided as well are separate resident and non-resident tuition and fee rate comparisons. Finally, national averages for undergraduate tuition and fees are provided for all public bachelor degree granting institutions in all 50 states.

The University of Minnesota Rochester follows an undergraduate tuition schedule identical to the Morris campus.

**In-State Tuition and Fees, Undergraduates  
Twin Cities Comparison Group**

Source: IPEDS

| Unitid | Institution Name                           | State        | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|--|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 204796 | Ohio State University-Main Campus          | Ohio         | \$ 8,667  | \$ 8,676  | \$ 8,679  | \$ 8,679  | \$ 9,420  | \$ 9,735  | \$ 10,037 | \$ 10,037 | \$ 10,037 | \$ 10,037 |
| 214777 | Pennsylvania State University-Main Campus  | Pennsylvania | \$ 12,164 | \$ 12,844 | \$ 13,706 | \$ 14,416 | \$ 15,250 | \$ 15,984 | \$ 16,444 | \$ 16,992 | \$ 17,502 | \$ 17,514 |
| 228778 | The University of Texas at Austin          | Texas        | \$ 7,630  | \$ 7,670  | \$ 8,532  | \$ 8,930  | \$ 9,418  | \$ 9,794  | \$ 9,790  | \$ 9,798  | \$ 9,830  | \$ 9,806  |
| 110635 | University of California-Berkeley          | California   | \$ 6,654  | \$ 7,165  | \$ 7,656  | \$ 8,353  | \$ 10,940 | \$ 12,834 | \$ 12,874 | \$ 12,864 | \$ 12,972 | \$ 13,431 |
| 110662 | University of California-Los Angeles       | California   | \$ 6,522  | \$ 7,165  | \$ 7,551  | \$ 8,266  | \$ 10,781 | \$ 12,686 | \$ 12,692 | \$ 12,697 | \$ 12,705 | \$ 12,763 |
| 134130 | University of Florida                      | Florida      | \$ 3,206  | \$ 3,256  | \$ 3,778  | \$ 4,373  | \$ 5,044  | \$ 5,657  | \$ 6,143  | \$ 6,263  | \$ 6,313  | \$ 6,381  |
| 145637 | University of Illinois at Urbana-Champaign | Illinois     | \$ 9,882  | \$ 11,130 | \$ 12,106 | \$ 12,528 | \$ 13,713 | \$ 14,581 | \$ 15,489 | \$ 16,210 | \$ 16,759 | \$ 17,086 |
| 170976 | University of Michigan-Ann Arbor           | Michigan     | \$ 9,723  | \$ 10,447 | \$ 11,037 | \$ 11,659 | \$ 11,837 | \$ 12,634 | \$ 13,819 | \$ 13,977 | \$ 14,336 | \$ 14,729 |
| 174066 | University of Minnesota-Twin Cities        | Minnesota    | \$ 9,173  | \$ 9,598  | \$ 10,634 | \$ 11,293 | \$ 12,203 | \$ 13,022 | \$ 13,459 | \$ 13,555 | \$ 13,560 | \$ 13,790 |
| 236948 | University of Washington-Seattle Campus    | Washington   | \$ 5,985  | \$ 6,385  | \$ 6,802  | \$ 7,692  | \$ 8,701  | \$ 10,574 | \$ 12,383 | \$ 12,397 | \$ 12,394 | \$ 11,839 |
| 240444 | University of Wisconsin-Madison            | Wisconsin    | \$ 6,726  | \$ 7,184  | \$ 7,564  | \$ 8,310  | \$ 8,983  | \$ 9,665  | \$ 10,378 | \$ 10,403 | \$ 10,410 | \$ 10,415 |

**Duluth Comparison Group**

Source: IPEDS

| Unitid | Institution Name  | State          | 2006     | 2007     | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|---|----------------|----------|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 110422 | California Polytechnic State University-San Luis Obispo | California     | \$ 4,349 | \$ 4,689 | \$ 5,043  | \$ 6,498  | \$ 6,480  | \$ 7,911  | \$ 8,507  | \$ 8,724  | \$ 8,918  | \$ 9,001  |
| 217819 | College of Charleston                                   | South Carolina | \$ 7,234 | \$ 7,778 | \$ 8,400  | \$ 8,988  | \$ 10,314 | \$ 9,616  | \$ 9,918  | \$ 10,626 | \$ 10,981 | \$ 11,322 |
| 173920 | Minnesota State University-Mankato                      | Minnesota      | \$ 5,840 | \$ 6,050 | \$ 6,263  | \$ 6,429  | \$ 6,725  | \$ 7,148  | \$ 7,531  | \$ 7,557  | \$ 7,574  | \$ 7,836  |
| 219356 | South Dakota State University                           | South Dakota   | \$ 5,052 | \$ 5,373 | \$ 5,808  | \$ 6,155  | \$ 6,444  | \$ 6,887  | \$ 7,404  | \$ 7,713  | \$ 7,713  | \$ 8,172  |
| 149231 | Southern Illinois University Edwardsville               | Illinois       | \$ 5,938 | \$ 7,033 | \$ 7,819  | \$ 8,336  | \$ 7,822  | \$ 8,236  | \$ 8,506  | \$ 8,938  | \$ 9,084  | \$ 9,442  |
| 167987 | University of Massachusetts-Dartmouth                   | Massachusetts  | \$ 8,309 | \$ 8,592 | \$ 8,858  | \$ 10,358 | \$ 10,358 | \$ 11,135 | \$ 11,681 | \$ 11,681 | \$ 11,681 | \$ 12,588 |
| 171137 | University of Michigan-Dearborn                         | Michigan       | \$ 6,907 | \$ 7,452 | \$ 7,937  | \$ 8,469  | \$ 8,799  | \$ 9,406  | \$ 10,250 | \$ 10,614 | \$ 10,952 | \$ 11,304 |
| 174233 | University of Minnesota-Duluth                          | Minnesota      | \$ 9,042 | \$ 9,188 | \$ 10,430 | \$ 11,193 | \$ 11,808 | \$ 12,486 | \$ 12,785 | \$ 12,815 | \$ 12,802 | \$ 13,082 |
| 199139 | University of North Carolina at Charlotte               | North Carolina | \$ 3,895 | \$ 4,153 | \$ 4,295  | \$ 4,427  | \$ 5,138  | \$ 5,440  | \$ 5,873  | \$ 6,107  | \$ 6,277  | \$ 6,532  |
| 154095 | University of Northern Iowa                             | Iowa           | \$ 6,112 | \$ 6,190 | \$ 6,376  | \$ 6,636  | \$ 7,008  | \$ 7,350  | \$ 7,635  | \$ 7,685  | \$ 7,749  | \$ 7,817  |
| 172699 | Western Michigan University                             | Michigan       | \$ 6,866 | \$ 7,260 | \$ 7,928  | \$ 8,382  | \$ 9,006  | \$ 9,606  | \$ 9,982  | \$ 10,355 | \$ 10,685 | \$ 11,029 |
| 237011 | Western Washington University                           | Washington     | \$ 5,002 | \$ 5,291 | \$ 5,535  | \$ 6,159  | \$ 6,858  | \$ 7,756  | \$ 8,805  | \$ 8,863  | \$ 8,965  | \$ 8,611  |

## In-State Tuition and Fees, Undergraduates

### Morris Comparison Group

Source: IPEDS

| Unitid | Institution Name                             | State          | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|--|----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 168546 | Albion College                               | Michigan       | \$ 26,122 | \$ 27,530 | \$ 28,880 | \$ 30,006 | \$ 31,186 | \$ 32,662 | \$ 34,194 | \$ 35,866 | \$ 37,300 | \$ 39,128 |
| 153144 | Coe College                                  | Iowa           | \$ 25,120 | \$ 26,390 | \$ 27,720 | \$ 29,270 | \$ 30,860 | \$ 32,380 | \$ 34,220 | \$ 35,730 | \$ 37,320 | \$ 39,080 |
| 173300 | Concordia College at Moorhead                | Minnesota      | \$ 20,980 | \$ 22,350 | \$ 24,120 | \$ 25,760 | \$ 27,160 | \$ 29,360 | \$ 30,860 | \$ 32,814 | \$ 34,114 | \$ 35,464 |
| 213668 | Lycoming College                             | Pennsylvania   | \$ 25,245 | \$ 26,749 | \$ 28,764 | \$ 29,894 | \$ 30,800 | \$ 31,818 | \$ 32,756 | \$ 33,746 | \$ 34,706 | \$ 35,900 |
| 167288 | Massachusetts College of Liberal Arts        | Massachusetts  | \$ 5,927  | \$ 6,168  | \$ 6,425  | \$ 6,875  | \$ 7,575  | \$ 8,075  | \$ 8,525  | \$ 8,525  | \$ 8,975  | \$ 9,475  |
| 196219 | SUNY at Purchase College                     | New York       | \$ 5,709  | \$ 5,997  | \$ 5,801  | \$ 6,465  | \$ 6,504  | \$ 6,829  | \$ 7,230  | \$ 7,573  | \$ 7,933  | \$ 8,267  |
| 163912 | St Mary's College of Maryland                | Maryland       | \$ 11,418 | \$ 11,989 | \$ 12,604 | \$ 13,234 | \$ 13,630 | \$ 14,445 | \$ 14,773 | \$ 14,864 | \$ 13,824 | \$ 13,895 |
| 233897 | The University of Virginia's College at Wise | Virginia       | \$ 5,692  | \$ 6,151  | \$ 6,439  | \$ 6,748  | \$ 7,194  | \$ 7,721  | \$ 8,107  | \$ 8,509  | \$ 8,868  | \$ 9,220  |
| 161226 | University of Maine at Farmington            | Maine          | \$ 6,408  | \$ 7,157  | \$ 8,206  | \$ 8,676  | \$ 9,022  | \$ 9,367  | \$ 9,367  | \$ 9,167  | \$ 9,217  | \$ 9,217  |
| 174251 | University of Minnesota-Morris               | Minnesota      | \$ 10,312 | \$ 9,331  | \$ 10,006 | \$ 10,715 | \$ 11,532 | \$ 12,091 | \$ 12,549 | \$ 12,584 | \$ 12,583 | \$ 12,846 |
| 199111 | University of North Carolina at Asheville    | North Carolina | \$ 3,811  | \$ 4,045  | \$ 4,174  | \$ 4,330  | \$ 4,729  | \$ 5,393  | \$ 5,916  | \$ 6,241  | \$ 6,392  | \$ 6,605  |

### Crookston Comparison Group

Source: IPEDS

| Unitid | Institution Name                    | State        | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|-------------------------------------|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 173124 | Bemidji State University            | Minnesota    | \$ 6,488  | \$ 6,738  | \$ 6,995  | \$ 7,201  | \$ 7,497  | \$ 7,858  | \$ 8,107  | \$ 8,124  | \$ 8,134  | \$ 8,366  |
| 219082 | Dakota State University             | South Dakota | \$ 5,060  | \$ 5,381  | \$ 5,816  | \$ 6,165  | \$ 6,455  | \$ 6,897  | \$ 7,212  | \$ 7,506  | \$ 7,506  | \$ 7,974  |
| 211981 | Delaware Valley College             | Pennsylvania | \$ 23,000 | \$ 24,410 | \$ 26,428 | \$ 27,742 | \$ 29,284 | \$ 30,646 | \$ 31,746 | \$ 32,890 | \$ 33,826 | \$ 35,256 |
| 219259 | Northern State University           | South Dakota | \$ 4,962  | \$ 5,280  | \$ 5,712  | \$ 6,063  | \$ 6,351  | \$ 6,951  | \$ 7,269  | \$ 7,563  | \$ 7,563  | \$ 7,887  |
| 161226 | University of Maine at Farmington   | Maine        | \$ 6,408  | \$ 7,157  | \$ 8,206  | \$ 8,676  | \$ 9,022  | \$ 9,367  | \$ 9,367  | \$ 9,167  | \$ 9,217  | \$ 9,217  |
| 174075 | University of Minnesota-Crookston   | Minnesota    | \$ 8,568  | \$ 8,821  | \$ 9,381  | \$ 9,988  | \$ 10,623 | \$ 11,097 | \$ 11,456 | \$ 11,448 | \$ 11,468 | \$ 11,646 |
| 174251 | University of Minnesota-Morris      | Minnesota    | \$ 10,312 | \$ 9,331  | \$ 10,006 | \$ 10,715 | \$ 11,532 | \$ 12,091 | \$ 12,549 | \$ 12,584 | \$ 12,583 | \$ 12,846 |
| 215284 | University of Pittsburgh-Johnstown  | Pennsylvania | \$ 10,876 | \$ 11,332 | \$ 11,754 | \$ 11,754 | \$ 12,078 | \$ 12,528 | \$ 12,892 | \$ 13,130 | \$ 13,374 | \$ 13,374 |
| 240471 | University of Wisconsin-River Falls | Wisconsin    | \$ 5,446  | \$ 5,885  | \$ 6,220  | \$ 6,533  | \$ 6,894  | \$ 7,277  | \$ 7,700  | \$ 7,721  | \$ 7,751  | \$ 7,937  |
| 240417 | University of Wisconsin-Stout       | Wisconsin    | \$ 6,963  | \$ 7,272  | \$ 7,584  | \$ 7,821  | \$ 8,099  | \$ 8,542  | \$ 8,944  | \$ 8,968  | \$ 9,025  | \$ 9,203  |



**Average In-State Tuition and Fees, Undergraduate  
Public Institutions (Bachelor's degree and above)  
Source: IPEDS**

| State                | # of Institutions | 2006     | 2007     | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|----------------------|-------------------|----------|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Alabama              | 14                | \$ 4,485 | \$ 4,662 | \$ 5,328  | \$ 5,830  | \$ 6,545  | \$ 7,234  | \$ 7,673  | \$ 8,133  | \$ 8,524  | \$ 8,833  |
| Alaska               | 3                 | \$ 4,445 | \$ 4,743 | \$ 5,004  | \$ 5,249  | \$ 5,570  | \$ 5,958  | \$ 6,323  | \$ 6,233  | \$ 6,466  | \$ 6,965  |
| American Samoa       | 1                 | \$ 1,320 | \$ 1,320 | \$ 1,320  | \$ 1,320  | \$ 1,920  | \$ 2,940  | \$ 3,400  | \$ 3,550  | \$ 3,550  | \$ 3,550  |
| Arizona              | 9                 | \$ 3,791 | \$ 4,007 | \$ 4,455  | \$ 5,284  | \$ 5,828  | \$ 6,786  | \$ 7,583  | \$ 7,891  | \$ 8,553  | \$ 8,609  |
| Arkansas             | 11                | \$ 4,662 | \$ 5,121 | \$ 5,440  | \$ 5,592  | \$ 5,880  | \$ 6,158  | \$ 6,362  | \$ 6,674  | \$ 7,071  | \$ 7,339  |
| California           | 32                | \$ 4,221 | \$ 4,641 | \$ 5,021  | \$ 5,984  | \$ 6,894  | \$ 8,395  | \$ 8,482  | \$ 8,513  | \$ 8,608  | \$ 8,683  |
| Colorado             | 14                | \$ 4,160 | \$ 4,612 | \$ 5,021  | \$ 5,437  | \$ 5,786  | \$ 6,339  | \$ 6,957  | \$ 7,506  | \$ 7,852  | \$ 8,769  |
| Connecticut          | 10                | \$ 6,419 | \$ 6,397 | \$ 6,985  | \$ 7,359  | \$ 7,761  | \$ 7,626  | \$ 7,990  | \$ 8,489  | \$ 8,931  | \$ 9,408  |
| Delaware             | 2                 | \$ 6,743 | \$ 7,148 | \$ 7,564  | \$ 7,984  | \$ 8,470  | \$ 9,124  | \$ 9,509  | \$ 9,724  | \$ 9,839  | \$ 10,026 |
| District of Columbia | 1                 | \$ 2,670 | \$ 3,140 | \$ 3,140  | \$ 5,370  | \$ 7,000  | \$ 7,000  | \$ 7,244  | \$ 7,255  | \$ 5,251  | \$ 5,251  |
| Florida              | 39                | \$ 2,458 | \$ 2,413 | \$ 2,697  | \$ 3,078  | \$ 3,409  | \$ 3,747  | \$ 4,027  | \$ 4,087  | \$ 4,070  | \$ 4,048  |
| Georgia              | 29                | \$ 3,143 | \$ 3,389 | \$ 3,576  | \$ 4,229  | \$ 4,687  | \$ 5,203  | \$ 5,473  | \$ 5,739  | \$ 5,549  | \$ 5,552  |
| Guam                 | 1                 | \$ 4,454 | \$ 4,846 | \$ 5,342  | \$ 5,818  | \$ 5,818  | \$ 5,058  | \$ 5,098  | \$ 5,098  | \$ 5,098  | \$ 5,338  |
| Hawaii               | 4                 | \$ 2,950 | \$ 3,464 | \$ 4,038  | \$ 4,566  | \$ 5,104  | \$ 5,661  | \$ 5,935  | \$ 6,362  | \$ 6,852  | \$ 7,164  |
| Idaho                | 4                 | \$ 4,110 | \$ 4,328 | \$ 4,556  | \$ 4,840  | \$ 5,279  | \$ 5,642  | \$ 5,932  | \$ 6,236  | \$ 7,154  | \$ 6,976  |
| Illinois             | 12                | \$ 7,150 | \$ 7,958 | \$ 8,844  | \$ 9,394  | \$ 9,474  | \$ 10,099 | \$ 10,384 | \$ 10,894 | \$ 11,627 | \$ 11,964 |
| Indiana              | 15                | \$ 5,541 | \$ 5,820 | \$ 6,128  | \$ 6,465  | \$ 6,774  | \$ 7,026  | \$ 7,289  | \$ 7,448  | \$ 7,663  | \$ 7,775  |
| Iowa                 | 3                 | \$ 6,036 | \$ 6,215 | \$ 6,427  | \$ 6,704  | \$ 7,141  | \$ 7,534  | \$ 7,806  | \$ 7,824  | \$ 7,853  | \$ 7,886  |
| Kansas               | 8                 | \$ 3,972 | \$ 4,270 | \$ 4,559  | \$ 4,878  | \$ 5,180  | \$ 5,245  | \$ 5,506  | \$ 5,828  | \$ 6,091  | \$ 6,358  |
| Kentucky             | 8                 | \$ 5,562 | \$ 6,071 | \$ 6,517  | \$ 6,816  | \$ 7,160  | \$ 7,502  | \$ 7,927  | \$ 8,189  | \$ 8,703  | \$ 8,987  |
| Louisiana            | 16                | \$ 3,657 | \$ 3,728 | \$ 3,912  | \$ 4,113  | \$ 4,492  | \$ 4,996  | \$ 5,569  | \$ 6,277  | \$ 6,878  | \$ 7,852  |
| Maine                | 8                 | \$ 6,201 | \$ 6,814 | \$ 7,537  | \$ 7,964  | \$ 8,324  | \$ 8,745  | \$ 8,776  | \$ 8,813  | \$ 8,729  | \$ 8,777  |
| Maryland             | 13                | \$ 6,482 | \$ 6,580 | \$ 6,718  | \$ 6,847  | \$ 7,104  | \$ 7,361  | \$ 7,597  | \$ 7,821  | \$ 7,986  | \$ 9,024  |
| Massachusetts        | 13                | \$ 6,872 | \$ 7,152 | \$ 7,457  | \$ 8,233  | \$ 8,596  | \$ 9,056  | \$ 9,558  | \$ 9,627  | \$ 9,894  | \$ 10,487 |
| Michigan             | 19                | \$ 7,140 | \$ 8,027 | \$ 8,581  | \$ 9,127  | \$ 9,417  | \$ 10,031 | \$ 10,468 | \$ 10,837 | \$ 10,216 | \$ 10,341 |
| Minnesota            | 12                | \$ 7,208 | \$ 7,339 | \$ 7,800  | \$ 8,455  | \$ 8,953  | \$ 9,458  | \$ 9,807  | \$ 9,826  | \$ 9,834  | \$ 10,138 |
| Mississippi          | 8                 | \$ 4,334 | \$ 4,609 | \$ 4,817  | \$ 4,852  | \$ 5,174  | \$ 5,554  | \$ 6,008  | \$ 6,411  | \$ 6,517  | \$ 6,673  |
| Missouri             | 13                | \$ 5,859 | \$ 6,130 | \$ 6,336  | \$ 6,458  | \$ 6,584  | \$ 7,033  | \$ 7,231  | \$ 7,427  | \$ 7,487  | \$ 7,596  |
| Montana              | 6                 | \$ 5,260 | \$ 5,139 | \$ 5,181  | \$ 5,297  | \$ 5,398  | \$ 5,643  | \$ 5,885  | \$ 5,918  | \$ 5,948  | \$ 6,001  |
| Nebraska             | 7                 | \$ 4,745 | \$ 5,041 | \$ 5,374  | \$ 5,785  | \$ 6,118  | \$ 6,344  | \$ 6,632  | \$ 6,674  | \$ 6,851  | \$ 7,063  |
| Nevada               | 6                 | \$ 2,406 | \$ 2,724 | \$ 2,976  | \$ 3,214  | \$ 3,590  | \$ 4,048  | \$ 4,341  | \$ 4,336  | \$ 4,313  | \$ 4,505  |
| New Hampshire        | 5                 | \$ 7,731 | \$ 8,286 | \$ 8,831  | \$ 9,506  | \$ 10,276 | \$ 11,604 | \$ 12,516 | \$ 12,542 | \$ 12,585 | \$ 12,948 |
| New Jersey           | 13                | \$ 9,299 | \$ 9,525 | \$ 10,261 | \$ 10,575 | \$ 11,074 | \$ 11,532 | \$ 11,910 | \$ 12,191 | \$ 12,445 | \$ 12,747 |
| New Mexico           | 9                 | \$ 2,896 | \$ 3,028 | \$ 3,258  | \$ 3,470  | \$ 3,729  | \$ 4,045  | \$ 4,277  | \$ 4,697  | \$ 4,963  | \$ 5,324  |
| New York             | 42                | \$ 4,853 | \$ 4,889 | \$ 4,934  | \$ 5,563  | \$ 5,527  | \$ 5,917  | \$ 6,285  | \$ 6,582  | \$ 6,943  | \$ 7,453  |
| North Carolina       | 16                | \$ 3,802 | \$ 4,042 | \$ 4,122  | \$ 4,300  | \$ 4,956  | \$ 5,382  | \$ 5,847  | \$ 6,210  | \$ 6,294  | \$ 6,583  |
| North Dakota         | 9                 | \$ 4,520 | \$ 4,718 | \$ 4,922  | \$ 5,198  | \$ 5,335  | \$ 5,475  | \$ 5,555  | \$ 5,713  | \$ 5,849  | \$ 5,934  |
| Northern Marianas    | 1                 | \$ 2,875 | \$ 2,875 | \$ 2,820  | \$ 2,820  | \$ 2,820  | \$ 2,820  | \$ 2,820  | \$ 2,820  | \$ 2,820  | \$ 2,820  |
| Ohio                 | 34                | \$ 6,483 | \$ 6,108 | \$ 6,111  | \$ 6,270  | \$ 6,567  | \$ 6,787  | \$ 7,141  | \$ 7,213  | \$ 7,277  | \$ 7,346  |
| Oklahoma             | 16                | \$ 3,631 | \$ 3,927 | \$ 4,351  | \$ 4,351  | \$ 4,596  | \$ 4,893  | \$ 5,188  | \$ 5,401  | \$ 5,751  | \$ 6,007  |
| Oregon               | 9                 | \$ 6,414 | \$ 6,612 | \$ 7,166  | \$ 7,651  | \$ 8,078  | \$ 8,587  | \$ 8,871  | \$ 9,239  | \$ 9,476  | \$ 9,941  |
| Pennsylvania         | 42                | \$ 9,193 | \$ 9,629 | \$ 10,177 | \$ 10,557 | \$ 11,026 | \$ 11,567 | \$ 11,903 | \$ 12,164 | \$ 12,509 | \$ 12,698 |
| Puerto Rico          | 14                | \$ 2,116 | \$ 2,102 | \$ 2,218  | \$ 2,251  | \$ 2,717  | \$ 3,436  | \$ 3,022  | \$ 2,503  | \$ 2,480  | \$ 2,481  |
| Rhode Island         | 2                 | \$ 6,341 | \$ 6,720 | \$ 7,225  | \$ 7,968  | \$ 8,731  | \$ 9,317  | \$ 10,024 | \$ 10,026 | \$ 10,054 | \$ 10,530 |
| South Carolina       | 13                | \$ 7,744 | \$ 8,159 | \$ 8,867  | \$ 9,345  | \$ 10,054 | \$ 10,304 | \$ 10,589 | \$ 10,945 | \$ 11,302 | \$ 11,607 |
| South Dakota         | 7                 | \$ 4,764 | \$ 5,066 | \$ 5,446  | \$ 5,817  | \$ 6,070  | \$ 6,655  | \$ 7,023  | \$ 7,324  | \$ 7,293  | \$ 7,764  |
| Tennessee            | 10                | \$ 4,909 | \$ 5,227 | \$ 5,524  | \$ 5,886  | \$ 6,235  | \$ 6,797  | \$ 7,216  | \$ 7,630  | \$ 8,123  | \$ 8,582  |
| Texas                | 45                | \$ 4,430 | \$ 4,835 | \$ 5,281  | \$ 5,599  | \$ 5,987  | \$ 6,364  | \$ 6,680  | \$ 6,764  | \$ 7,007  | \$ 7,144  |
| Utah                 | 7                 | \$ 3,365 | \$ 3,595 | \$ 3,800  | \$ 4,095  | \$ 4,352  | \$ 4,729  | \$ 5,000  | \$ 5,252  | \$ 5,522  | \$ 5,710  |
| Vermont              | 5                 | \$ 8,034 | \$ 8,547 | \$ 9,516  | \$ 10,119 | \$ 10,450 | \$ 10,949 | \$ 11,380 | \$ 11,814 | \$ 12,232 | \$ 12,715 |
| Virgin Islands       | 1                 | \$ 3,726 | \$ 3,800 | \$ 3,965  | \$ 4,100  | \$ 4,276  | \$ 4,594  | \$ 4,594  | \$ 4,794  | \$ 4,794  | \$ 5,014  |
| Virginia             | 15                | \$ 6,839 | \$ 7,291 | \$ 7,780  | \$ 8,254  | \$ 9,076  | \$ 9,452  | \$ 9,913  | \$ 10,465 | \$ 10,996 | \$ 11,643 |
| Washington           | 26                | \$ 3,991 | \$ 4,206 | \$ 4,385  | \$ 4,860  | \$ 5,399  | \$ 6,140  | \$ 6,914  | \$ 6,966  | \$ 6,351  | \$ 5,974  |
| West Virginia        | 12                | \$ 3,687 | \$ 4,033 | \$ 4,293  | \$ 4,578  | \$ 4,592  | \$ 4,897  | \$ 5,178  | \$ 5,573  | \$ 5,881  | \$ 6,228  |
| Wisconsin            | 14                | \$ 5,783 | \$ 6,133 | \$ 6,523  | \$ 6,920  | \$ 7,330  | \$ 7,746  | \$ 8,179  | \$ 8,219  | \$ 8,261  | \$ 8,024  |
| Wyoming              | 1                 | \$ 2,951 | \$ 2,990 | \$ 3,057  | \$ 3,162  | \$ 3,333  | \$ 3,501  | \$ 3,642  | \$ 3,756  | \$ 3,968  | \$ 4,178  |

## Non-Resident Tuition and Fees, Undergraduates

### Twin Cities Comparison Group

Source: IPEDS

| Unitid | Institution Name                           | State        | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|--|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 204796 | Ohio State University-Main Campus          | Ohio         | \$ 20,562 | \$ 21,285 | \$ 21,918 | \$ 22,251 | \$ 23,604 | \$ 24,630 | \$ 25,445 | \$ 25,757 | \$ 26,537 | \$ 27,365 |
| 214777 | Pennsylvania State University-Main Campus  | Pennsylvania | \$ 22,712 | \$ 23,712 | \$ 24,940 | \$ 25,946 | \$ 27,114 | \$ 28,066 | \$ 28,746 | \$ 29,566 | \$ 30,452 | \$ 31,346 |
| 228778 | The University of Texas at Austin          | Texas        | \$ 20,364 | \$ 24,544 | \$ 27,760 | \$ 30,006 | \$ 31,218 | \$ 32,506 | \$ 33,128 | \$ 33,842 | \$ 34,836 | \$ 34,676 |
| 110635 | University of California-Berkeley          | California   | \$ 25,338 | \$ 26,785 | \$ 28,264 | \$ 31,022 | \$ 33,819 | \$ 35,712 | \$ 35,752 | \$ 35,742 | \$ 35,850 | \$ 38,139 |
| 110662 | University of California-Los Angeles       | California   | \$ 25,206 | \$ 26,658 | \$ 28,159 | \$ 30,935 | \$ 33,660 | \$ 35,564 | \$ 35,570 | \$ 35,575 | \$ 35,583 | \$ 37,471 |
| 134130 | University of Florida                      | Florida      | \$ 17,791 | \$ 17,841 | \$ 20,623 | \$ 23,744 | \$ 27,321 | \$ 27,934 | \$ 28,420 | \$ 28,541 | \$ 28,591 | \$ 28,659 |
| 145637 | University of Illinois at Urbana-Champaign | Illinois     | \$ 23,968 | \$ 25,216 | \$ 25,890 | \$ 26,670 | \$ 28,840 | \$ 29,953 | \$ 31,116 | \$ 31,943 | \$ 32,621 | \$ 33,222 |
| 170976 | University of Michigan-Ann Arbor           | Michigan     | \$ 29,131 | \$ 29,131 | \$ 33,069 | \$ 34,937 | \$ 36,001 | \$ 37,782 | \$ 40,496 | \$ 41,811 | \$ 43,377 | \$ 45,002 |
| 174066 | University of Minnesota-Twin Cities        | Minnesota    | \$ 20,803 | \$ 21,228 | \$ 14,634 | \$ 15,293 | \$ 16,503 | \$ 18,022 | \$ 18,709 | \$ 19,805 | \$ 20,810 | \$ 22,210 |
| 236948 | University of Washington-Seattle Campus    | Washington   | \$ 21,283 | \$ 22,131 | \$ 23,219 | \$ 24,367 | \$ 25,329 | \$ 28,058 | \$ 29,938 | \$ 31,971 | \$ 33,513 | \$ 34,143 |
| 240444 | University of Wisconsin-Madison            | Wisconsin    | \$ 20,726 | \$ 21,434 | \$ 21,814 | \$ 23,059 | \$ 24,233 | \$ 25,415 | \$ 26,628 | \$ 26,653 | \$ 26,660 | \$ 29,665 |

### Duluth Comparison Group

Source: IPEDS

| Unitid | Institution Name  | State          | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|---|----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 110422 | California Polytechnic State University-San Luis Obispo | California     | \$ 14,519 | \$ 14,859 | \$ 15,213 | \$ 17,658 | \$ 17,640 | \$ 19,071 | \$ 20,165 | \$ 19,884 | \$ 20,078 | \$ 20,161 |
| 217819 | College of Charleston                                   | South Carolina | \$ 16,800 | \$ 18,732 | \$ 20,418 | \$ 21,846 | \$ 23,172 | \$ 24,330 | \$ 25,304 | \$ 27,090 | \$ 27,971 | \$ 28,866 |
| 173920 | Minnesota State University-Mankato                      | Minnesota      | \$ 11,668 | \$ 12,112 | \$ 12,508 | \$ 12,861 | \$ 13,478 | \$ 14,270 | \$ 15,010 | \$ 15,036 | \$ 15,053 | \$ 15,580 |
| 219356 | South Dakota State University                           | South Dakota   | \$ 10,239 | \$ 6,611  | \$ 7,128  | \$ 7,528  | \$ 7,941  | \$ 8,602  | \$ 9,350  | \$ 9,795  | \$ 10,485 | \$ 11,053 |
| 149231 | Southern Illinois University Edwardsville               | Illinois       | \$ 13,075 | \$ 14,874 | \$ 16,594 | \$ 17,638 | \$ 14,886 | \$ 10,478 | \$ 15,488 | \$ 15,322 | \$ 11,244 | \$ 11,306 |
| 167987 | University of Massachusetts-Dartmouth                   | Massachusetts  | \$ 17,809 | \$ 18,174 | \$ 18,561 | \$ 20,061 | \$ 20,420 | \$ 21,952 | \$ 23,028 | \$ 24,156 | \$ 24,619 | \$ 26,173 |
| 171137 | University of Michigan-Dearborn                         | Michigan       | \$ 15,345 | \$ 16,558 | \$ 17,634 | \$ 18,815 | \$ 19,549 | \$ 20,899 | \$ 22,664 | \$ 23,124 | \$ 23,150 | \$ 23,520 |
| 174233 | University of Minnesota-Duluth                          | Minnesota      | \$ 20,150 | \$ 18,814 | \$ 12,430 | \$ 13,193 | \$ 13,808 | \$ 14,996 | \$ 15,450 | \$ 16,480 | \$ 16,467 | \$ 17,032 |
| 199139 | University of North Carolina at Charlotte               | North Carolina | \$ 14,307 | \$ 14,565 | \$ 14,707 | \$ 15,039 | \$ 16,185 | \$ 17,205 | \$ 18,402 | \$ 18,636 | \$ 19,448 | \$ 19,703 |
| 154095 | University of Northern Iowa                             | Iowa           | \$ 14,028 | \$ 14,282 | \$ 14,596 | \$ 14,900 | \$ 15,348 | \$ 16,106 | \$ 16,721 | \$ 17,181 | \$ 17,647 | \$ 18,005 |
| 172699 | Western Michigan University                             | Michigan       | \$ 16,806 | \$ 16,806 | \$ 18,420 | \$ 19,502 | \$ 20,894 | \$ 22,338 | \$ 23,262 | \$ 24,109 | \$ 24,917 | \$ 25,713 |
| 237011 | Western Washington University                           | Washington     | \$ 15,550 | \$ 16,365 | \$ 17,166 | \$ 17,190 | \$ 17,205 | \$ 18,103 | \$ 19,152 | \$ 19,752 | \$ 20,407 | \$ 20,963 |

## Non-Resident Tuition and Fees, Undergraduates

### Morris Comparison Group

Source: IPEDS

| Unitid | Institution Name                             | State          | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|--|----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 168546 | Albion College                               | Michigan       | \$ 26,122 | \$ 27,530 | \$ 28,880 | \$ 30,006 | \$ 31,186 | \$ 32,662 | \$ 34,194 | \$ 35,866 | \$ 37,300 | \$ 39,128 |
| 153144 | Coe College                                  | Iowa           | \$ 25,120 | \$ 26,390 | \$ 27,720 | \$ 29,270 | \$ 30,860 | \$ 32,380 | \$ 34,220 | \$ 35,730 | \$ 37,320 | \$ 39,080 |
| 173300 | Concordia College at Moorhead                | Minnesota      | \$ 20,980 | \$ 22,350 | \$ 24,120 | \$ 25,760 | \$ 27,160 | \$ 29,360 | \$ 30,860 | \$ 32,814 | \$ 34,114 | \$ 35,464 |
| 213668 | Lycoming College                             | Pennsylvania   | \$ 25,245 | \$ 26,749 | \$ 28,764 | \$ 29,894 | \$ 30,800 | \$ 31,818 | \$ 32,756 | \$ 33,746 | \$ 34,706 | \$ 35,900 |
| 167288 | Massachusetts College of Liberal Arts        | Massachusetts  | \$ 14,872 | \$ 15,113 | \$ 15,370 | \$ 15,820 | \$ 16,520 | \$ 17,020 | \$ 17,470 | \$ 17,470 | \$ 17,920 | \$ 18,420 |
| 196219 | SUNY at Purchase College                     | New York       | \$ 11,969 | \$ 12,257 | \$ 12,061 | \$ 14,365 | \$ 14,914 | \$ 15,879 | \$ 16,480 | \$ 17,023 | \$ 17,583 | \$ 18,117 |
| 163912 | St Mary's College of Maryland                | Maryland       | \$ 21,260 | \$ 22,323 | \$ 23,454 | \$ 24,627 | \$ 25,023 | \$ 26,522 | \$ 27,573 | \$ 28,664 | \$ 28,674 | \$ 28,745 |
| 233897 | The University of Virginia's College at Wise | Virginia       | \$ 16,728 | \$ 17,815 | \$ 18,313 | \$ 19,276 | \$ 20,316 | \$ 21,283 | \$ 22,475 | \$ 23,565 | \$ 24,502 | \$ 25,454 |
| 161226 | University of Maine at Farmington            | Maine          | \$ 14,120 | \$ 14,837 | \$ 15,982 | \$ 17,092 | \$ 17,758 | \$ 18,455 | \$ 18,455 | \$ 18,255 | \$ 18,305 | \$ 18,305 |
| 174251 | University of Minnesota-Morris               | Minnesota      | \$ 10,312 | \$ 9,331  | \$ 10,006 | \$ 10,715 | \$ 11,532 | \$ 12,091 | \$ 12,549 | \$ 12,584 | \$ 12,583 | \$ 12,846 |
| 199111 | University of North Carolina at Asheville    | North Carolina | \$ 13,936 | \$ 15,035 | \$ 15,504 | \$ 16,047 | \$ 17,501 | \$ 19,025 | \$ 19,738 | \$ 20,063 | \$ 21,263 | \$ 22,219 |

### Crookston Comparison Group

Source: IPEDS

| Unitid | Institution Name                    | State        | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|-------------------------------------|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 173124 | Bemidji State University            | Minnesota    | \$ 6,488  | \$ 6,738  | \$ 6,995  | \$ 7,201  | \$ 7,497  | \$ 7,858  | \$ 8,107  | \$ 8,124  | \$ 8,134  | \$ 8,366  |
| 219082 | Dakota State University             | South Dakota | \$ 6,251  | \$ 6,767  | \$ 7,136  | \$ 7,538  | \$ 7,952  | \$ 8,612  | \$ 9,077  | \$ 9,506  | \$ 9,986  | \$ 10,556 |
| 211981 | Delaware Valley College             | Pennsylvania | \$ 23,000 | \$ 24,410 | \$ 26,428 | \$ 27,742 | \$ 29,284 | \$ 30,646 | \$ 31,746 | \$ 32,890 | \$ 33,826 | \$ 35,256 |
| 219259 | Northern State University           | South Dakota | \$ 10,149 | \$ 10,674 | \$ 11,470 | \$ 12,049 | \$ 12,867 | \$ 8,666  | \$ 9,133  | \$ 9,562  | \$ 10,042 | \$ 10,469 |
| 161226 | University of Maine at Farmington   | Maine        | \$ 14,120 | \$ 14,837 | \$ 15,982 | \$ 17,092 | \$ 17,758 | \$ 18,455 | \$ 18,455 | \$ 18,255 | \$ 18,305 | \$ 18,305 |
| 174075 | University of Minnesota-Crookston   | Minnesota    | \$ 8,568  | \$ 8,821  | \$ 9,381  | \$ 9,988  | \$ 10,623 | \$ 11,097 | \$ 11,456 | \$ 11,448 | \$ 11,468 | \$ 11,646 |
| 174251 | University of Minnesota-Morris      | Minnesota    | \$ 10,312 | \$ 9,331  | \$ 10,006 | \$ 10,715 | \$ 11,532 | \$ 12,091 | \$ 12,549 | \$ 12,584 | \$ 12,583 | \$ 12,846 |
| 215284 | University of Pittsburgh-Johnstown  | Pennsylvania | \$ 20,468 | \$ 20,912 | \$ 21,314 | \$ 21,314 | \$ 21,878 | \$ 22,720 | \$ 23,288 | \$ 23,734 | \$ 24,190 | \$ 24,190 |
| 240471 | University of Wisconsin-River Falls | Wisconsin    | \$ 12,920 | \$ 13,458 | \$ 13,793 | \$ 14,106 | \$ 14,467 | \$ 14,850 | \$ 15,273 | \$ 15,294 | \$ 15,324 | \$ 15,510 |
| 240417 | University of Wisconsin-Stout       | Wisconsin    | \$ 14,613 | \$ 15,018 | \$ 15,330 | \$ 15,566 | \$ 15,845 | \$ 16,287 | \$ 16,690 | \$ 16,714 | \$ 16,771 | \$ 16,949 |

**In-State Tuition and Fees, Graduate Students  
Twin Cities Comparison Group**

Source: IPEDS

| Unitid | Institution Name                           | State        | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|--|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 204796 | Ohio State University-Main Campus          | Ohio         | \$ 9,438  | \$ 9,972  | \$ 10,440 | \$ 10,683 | \$ 11,298 | \$ 11,823 | \$ 12,201 | \$ 12,425 | \$ 12,425 | \$ 12,425 |
| 214777 | Pennsylvania State University-Main Campus  | Pennsylvania | \$ 13,742 | \$ 14,508 | \$ 15,468 | \$ 16,258 | \$ 17,202 | \$ 18,032 | \$ 18,552 | \$ 19,172 | \$ 19,746 | \$ 20,270 |
| 228778 | The University of Texas at Austin          | Texas        | \$ 7,013  | \$ 7,047  | \$ 8,766  | \$ 9,572  | \$ 10,154 | \$ 10,610 | \$ 10,918 | \$ 10,842 | \$ 10,878 | \$ 10,934 |
| 110635 | University of California-Berkeley          | California   | \$ 7,410  | \$ 9,579  | \$ 10,214 | \$ 11,233 | \$ 10,880 | \$ 12,834 | \$ 12,874 | \$ 12,864 | \$ 12,971 | \$ 13,431 |
| 110662 | University of California-Los Angeles       | California   | \$ 7,210  | \$ 8,968  | \$ 9,670  | \$ 10,658 | \$ 10,600 | \$ 12,562 | \$ 12,566 | \$ 12,571 | \$ 12,571 | \$ 12,629 |
| 134130 | University of Florida                      | Florida      | \$ 6,826  | \$ 7,478  | \$ 8,191  | \$ 9,476  | \$ 10,915 | \$ 11,954 | \$ 12,590 | \$ 12,642 | \$ 12,682 | \$ 12,737 |
| 145637 | University of Illinois at Urbana-Champaign | Illinois     | \$ 10,152 | \$ 11,216 | \$ 11,988 | \$ 12,534 | \$ 14,909 | \$ 15,727 | \$ 16,612 | \$ 17,216 | \$ 17,745 | \$ 18,041 |
| 170976 | University of Michigan-Ann Arbor           | Michigan     | \$ 14,991 | \$ 15,747 | \$ 16,541 | \$ 17,475 | \$ 17,973 | \$ 18,860 | \$ 19,434 | \$ 19,792 | \$ 20,406 | \$ 20,966 |
| 174066 | University of Minnesota-Twin Cities        | Minnesota    | \$ 10,887 | \$ 11,388 | \$ 12,603 | \$ 13,495 | \$ 14,344 | \$ 15,240 | \$ 15,854 | \$ 16,416 | \$ 16,853 | \$ 17,289 |
| 236948 | University of Washington-Seattle Campus    | Washington   | \$ 8,818  | \$ 9,417  | \$ 10,047 | \$ 10,727 | \$ 11,449 | \$ 12,898 | \$ 14,358 | \$ 15,303 | \$ 16,296 | \$ 16,278 |
| 240444 | University of Wisconsin-Madison            | Wisconsin    | \$ 9,180  | \$ 9,638  | \$ 10,018 | \$ 10,514 | \$ 10,937 | \$ 11,369 | \$ 11,833 | \$ 11,858 | \$ 11,865 | \$ 11,870 |

**Duluth Comparison Group**

Source: IPEDS

| Unitid | Institution Name  | State          | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|---|----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 110422 | California Polytechnic State University-San Luis Obispo | California     | \$ 4,931  | \$ 5,331  | \$ 5,751  | \$ 7,434  | \$ 7,456  | \$ 9,177  | \$ 9,773  | \$ 9,990  | \$ 10,184 | \$ 10,267 |
| 217819 | College of Charleston                                   | South Carolina | \$ 7,234  | \$ 7,778  | \$ 8,400  | \$ 9,886  | \$ 11,346 | \$ 10,580 | \$ 10,910 | \$ 11,694 | \$ 12,074 | \$ 12,450 |
| 173920 | Minnesota State University-Mankato                      | Minnesota      | \$ 5,909  | \$ 6,125  | \$ 6,336  | \$ 6,623  | \$ 6,891  | \$ 7,106  | \$ 6,855  | \$ 7,060  | \$ 7,265  | \$ 7,547  |
| 219356 | South Dakota State University                           | South Dakota   | \$ 5,027  | \$ 5,322  | \$ 5,739  | \$ 6,059  | \$ 6,391  | \$ 6,924  | \$ 7,529  | \$ 7,889  | \$ 7,889  | \$ 8,329  |
| 149231 | Southern Illinois University Edwardsville               | Illinois       | \$ 6,280  | \$ 7,043  | \$ 7,363  | \$ 7,662  | \$ 7,723  | \$ 8,054  | \$ 7,308  | \$ 7,490  | \$ 7,524  | \$ 8,240  |
| 167987 | University of Massachusetts-Dartmouth                   | Massachusetts  | \$ 9,446  | \$ 9,729  | \$ 10,017 | \$ 11,517 | \$ 11,517 | \$ 12,381 | \$ 12,988 | \$ 13,624 | \$ 13,952 | \$ 14,699 |
| 171137 | University of Michigan-Dearborn                         | Michigan       | \$ 7,874  | \$ 8,677  | \$ 9,115  | \$ 8,967  | \$ 9,229  | \$ 9,867  | \$ 10,228 | \$ 10,584 | \$ 10,920 | \$ 11,280 |
| 174233 | University of Minnesota-Duluth                          | Minnesota      | \$ 10,739 | \$ 11,228 | \$ 12,606 | \$ 13,535 | \$ 14,370 | \$ 15,176 | \$ 15,635 | \$ 16,103 | \$ 16,540 | \$ 17,030 |
| 199139 | University of North Carolina at Charlotte               | North Carolina | \$ 4,270  | \$ 4,547  | \$ 4,698  | \$ 4,830  | \$ 5,558  | \$ 5,887  | \$ 6,349  | \$ 6,593  | \$ 6,763  | \$ 7,032  |
| 154095 | University of Northern Iowa                             | Iowa           | \$ 6,962  | \$ 7,084  | \$ 7,298  | \$ 7,596  | \$ 8,026  | \$ 8,418  | \$ 8,743  | \$ 8,793  | \$ 9,013  | \$ 9,219  |
| 172699 | Western Michigan University                             | Michigan       | \$ 8,466  | \$ 8,964  | \$ 9,801  | \$ 10,367 | \$ 11,128 | \$ 11,879 | \$ 12,354 | \$ 12,812 | \$ 13,226 | \$ 13,650 |
| 237011 | Western Washington University                           | Washington     | \$ 6,607  | \$ 6,975  | \$ 7,305  | \$ 7,329  | \$ 7,344  | \$ 8,228  | \$ 9,276  | \$ 9,582  | \$ 9,931  | \$ 10,182 |

**Non-Resident Tuition and Fees, Graduate Students  
Twin Cities Comparison Group**

Source: IPEDS

| Unitid | Institution Name                           | State        | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|--|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 204796 | Ohio State University-Main Campus          | Ohio         | \$ 22,791 | \$ 24,126 | \$ 25,302 | \$ 25,923 | \$ 27,228 | \$ 28,548 | \$ 29,513 | \$ 30,089 | \$ 30,969 | \$ 31,897 |
| 214777 | Pennsylvania State University-Main Campus  | Pennsylvania | \$ 24,582 | \$ 25,710 | \$ 27,084 | \$ 28,210 | \$ 29,480 | \$ 30,516 | \$ 31,256 | \$ 32,148 | \$ 33,110 | \$ 34,084 |
| 228778 | The University of Texas at Austin          | Texas        | \$ 15,137 | \$ 15,373 | \$ 17,344 | \$ 18,302 | \$ 19,316 | \$ 20,108 | \$ 20,790 | \$ 20,710 | \$ 20,698 | \$ 20,762 |
| 110635 | University of California-Berkeley          | California   | \$ 22,371 | \$ 24,567 | \$ 25,220 | \$ 26,269 | \$ 25,982 | \$ 27,936 | \$ 27,976 | \$ 27,966 | \$ 28,073 | \$ 28,533 |
| 110662 | University of California-Los Angeles       | California   | \$ 22,171 | \$ 23,956 | \$ 24,676 | \$ 25,694 | \$ 25,702 | \$ 27,664 | \$ 27,668 | \$ 27,673 | \$ 27,673 | \$ 27,731 |
| 134130 | University of Florida                      | Florida      | \$ 21,951 | \$ 22,603 | \$ 23,316 | \$ 26,869 | \$ 28,310 | \$ 29,348 | \$ 29,983 | \$ 30,036 | \$ 30,076 | \$ 30,130 |
| 145637 | University of Illinois at Urbana-Champaign | Illinois     | \$ 22,992 | \$ 24,056 | \$ 24,742 | \$ 25,800 | \$ 27,313 | \$ 27,955 | \$ 29,160 | \$ 29,787 | \$ 30,419 | \$ 31,231 |
| 170976 | University of Michigan-Ann Arbor           | Michigan     | \$ 30,137 | \$ 31,657 | \$ 33,255 | \$ 35,133 | \$ 36,133 | \$ 37,920 | \$ 39,076 | \$ 39,798 | \$ 40,892 | \$ 42,016 |
| 174066 | University of Minnesota-Twin Cities        | Minnesota    | \$ 17,985 | \$ 18,486 | \$ 19,701 | \$ 20,593 | \$ 21,442 | \$ 22,694 | \$ 23,604 | \$ 24,398 | \$ 25,075 | \$ 25,953 |
| 236948 | University of Washington-Seattle Campus    | Washington   | \$ 20,641 | \$ 21,464 | \$ 22,519 | \$ 24,067 | \$ 24,789 | \$ 25,768 | \$ 26,768 | \$ 27,552 | \$ 28,344 | \$ 28,326 |
| 240444 | University of Wisconsin-Madison            | Wisconsin    | \$ 24,450 | \$ 24,908 | \$ 24,940 | \$ 25,068 | \$ 25,104 | \$ 25,127 | \$ 25,159 | \$ 25,184 | \$ 25,191 | \$ 25,196 |

**Duluth Comparison Group**

Source: IPEDS

| Unitid | Institution Name  | State          | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|---|----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 110422 | California Polytechnic State University-San Luis Obispo | California     | \$ 15,101 | \$ 15,501 | \$ 15,921 | \$ 18,594 | \$ 16,384 | \$ 18,105 | \$ 19,319 | \$ 21,150 | \$ 21,344 | \$ 19,195 |
| 217819 | College of Charleston                                   | South Carolina | \$ 16,800 | \$ 18,732 | \$ 20,418 | \$ 24,030 | \$ 25,490 | \$ 26,764 | \$ 27,834 | \$ 29,804 | \$ 30,764 | \$ 31,748 |
| 173920 | Minnesota State University-Mankato                      | Minnesota      | \$ 9,331  | \$ 9,684  | \$ 10,002 | \$ 10,471 | \$ 10,529 | \$ 7,106  | \$ 6,855  | \$ 7,060  | \$ 7,265  | \$ 7,547  |
| 219356 | South Dakota State University                           | South Dakota   | \$ 10,658 | \$ 11,179 | \$ 11,992 | \$ 9,785  | \$ 10,446 | \$ 11,567 | \$ 12,803 | \$ 13,526 | \$ 14,078 | \$ 14,774 |
| 149231 | Southern Illinois University Edwardsville               | Illinois       | \$ 14,380 | \$ 15,548 | \$ 16,121 | \$ 16,680 | \$ 16,741 | \$ 17,522 | \$ 14,850 | \$ 15,178 | \$ 13,344 | \$ 14,582 |
| 167987 | University of Massachusetts-Dartmouth                   | Massachusetts  | \$ 17,809 | \$ 18,174 | \$ 18,561 | \$ 20,061 | \$ 20,420 | \$ 21,952 | \$ 23,028 | \$ 24,156 | \$ 24,619 | \$ 26,173 |
| 171137 | University of Michigan-Dearborn                         | Michigan       | \$ 14,858 | \$ 16,230 | \$ 17,046 | \$ 16,897 | \$ 17,394 | \$ 18,591 | \$ 19,282 | \$ 19,672 | \$ 19,698 | \$ 20,026 |
| 174233 | University of Minnesota-Duluth                          | Minnesota      | \$ 17,837 | \$ 18,326 | \$ 19,704 | \$ 20,633 | \$ 21,468 | \$ 22,630 | \$ 23,385 | \$ 24,085 | \$ 24,762 | \$ 25,694 |
| 199139 | University of North Carolina at Charlotte               | North Carolina | \$ 14,477 | \$ 14,754 | \$ 14,905 | \$ 15,237 | \$ 16,391 | \$ 17,424 | \$ 18,636 | \$ 18,880 | \$ 19,050 | \$ 19,703 |
| 154095 | University of Northern Iowa                             | Iowa           | \$ 15,100 | \$ 15,392 | \$ 15,726 | \$ 16,052 | \$ 16,534 | \$ 17,352 | \$ 18,013 | \$ 18,507 | \$ 19,007 | \$ 19,389 |
| 172699 | Western Michigan University                             | Michigan       | \$ 18,214 | \$ 18,214 | \$ 19,967 | \$ 21,143 | \$ 22,647 | \$ 24,217 | \$ 25,222 | \$ 26,139 | \$ 27,018 | \$ 27,881 |
| 237011 | Western Washington University                           | Washington     | \$ 16,843 | \$ 16,639 | \$ 16,980 | \$ 17,004 | \$ 17,019 | \$ 17,908 | \$ 18,957 | \$ 19,752 | \$ 19,644 | \$ 20,177 |

**Law (J.D.) Tuition and Fees**  
**Twin Cities Comparison Group**  
**Source: IPEDS**

|        |  | In-State / Resident |           |           |           |                        |           |           |           |           |           |           |      |
|--------|--|---------------------|-----------|-----------|-----------|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|------|
| Unitid | Institution Name                           | State               | 2006      | 2007      | 2008      | 2009 No Data Collected |           |           |           |           |           | 2014      | 2015 |
|        |  |                     |           |           |           | This Year              | 2010      | 2011      | 2012      | 2013      |           |           |      |
| 204796 | Ohio State University-Main Campus          | Ohio                | \$ 17,552 | \$ 19,246 | NA        | NA                     | \$ 24,468 | \$ 26,118 | \$ 27,497 | \$ 28,033 | \$ 28,577 | \$ 29,129 |      |
| 214777 | Pennsylvania State University-Main Campus  | Pennsylvania        | \$ 28,054 | \$ 29,810 | NA        | NA                     | \$ 36,816 | \$ 38,614 | \$ 40,532 | \$ 42,040 | \$ 43,700 | \$ 45,392 |      |
| 228778 | The University of Texas at Austin          | Texas               | \$ 17,291 | \$ 18,267 | NA        | NA                     | \$ 28,234 | \$ 30,492 | \$ 31,590 | \$ 31,590 | \$ 31,590 | \$ 31,590 |      |
| 110635 | University of California-Berkeley          | California          | \$ 25,477 | \$ 26,897 | \$ 30,944 | NA                     | \$ 42,205 | \$ 47,982 | \$ 48,038 | \$ 48,028 | \$ 48,135 | \$ 48,595 |      |
| 110662 | University of California-Los Angeles       | California          | \$ 25,469 | \$ 27,056 | \$ 31,103 | NA                     | \$ 37,795 | \$ 41,966 | \$ 44,321 | \$ 44,326 | \$ 44,326 | \$ 44,384 |      |
| 134130 | University of Florida                      | Florida             | \$ 9,861  | \$ 10,809 | \$ 12,339 | NA                     | \$ 16,387 | \$ 18,710 | \$ 21,421 | \$ 22,181 | \$ 22,231 | \$ 22,299 |      |
| 145637 | University of Illinois at Urbana-Champaign | Illinois            | \$ 20,458 | \$ 25,972 | \$ 31,168 | NA                     | \$ 35,710 | \$ 37,794 | \$ 40,071 | \$ 41,251 | \$ 41,319 | \$ 41,353 |      |
| 170976 | University of Michigan-Ann Arbor           | Michigan            | \$ 35,501 | \$ 38,949 | NA        | NA                     | \$ 44,599 | \$ 44,604 | \$ 48,206 | \$ 49,734 | \$ 51,308 | \$ 53,062 |      |
| 174066 | University of Minnesota-Twin Cities        | Minnesota           | \$ 20,585 | \$ 21,648 | \$ 25,253 | NA                     | \$ 32,211 | \$ 36,066 | \$ 38,040 | \$ 40,088 | \$ 41,227 | \$ 42,257 |      |
| 236948 | University of Washington-Seattle Campus    | Washington          | \$ 16,255 | \$ 17,846 | NA        | NA                     | \$ 24,339 | \$ 26,608 | \$ 29,948 | \$ 31,983 | \$ 31,980 | \$ 31,962 |      |
| 240444 | University of Wisconsin-Madison            | Wisconsin           | \$ 12,648 | \$ 13,704 | NA        | NA                     | \$ 18,045 | \$ 19,677 | \$ 21,340 | \$ 21,365 | \$ 21,372 | \$ 21,377 |      |

**Dentistry (D.D.S. or D.M.D.) Tuition and Fees**  
**Twin Cities Comparison Group**  
**Source: IPEDS**

|        |  | In-State / Resident |           |           |           |                        |           |           |           |           |           |           |      |
|--------|--|---------------------|-----------|-----------|-----------|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|------|
| Unitid | Institution Name                           | State               | 2006      | 2007      | 2008      | 2009 No Data Collected |           |           |           |           |           | 2014      | 2015 |
|        |  |                     |           |           |           | This Year              | 2010      | 2011      | 2012      | 2013      |           |           |      |
| 204796 | Ohio State University-Main Campus          | Ohio                | \$ 22,686 | \$ 27,627 | NA        | NA                     | \$ 31,965 | \$ 33,375 | \$ 34,401 | \$ 35,009 | \$ 35,633 | \$ 36,265 |      |
| 214777 | Pennsylvania State University-Main Campus  | Pennsylvania        | NA        | NA        | NA        | NA                     | NA        | NA        | NA        | NA        | NA        | NA        |      |
| 228778 | The University of Texas at Austin          | Texas               | NA        | NA        | NA        | NA                     | NA        | NA        | NA        | NA        | NA        | NA        |      |
| 110635 | University of California-Berkeley          | California          | NA        | NA        | NA        | NA                     | NA        | NA        | NA        | NA        | NA        | NA        |      |
| 110662 | University of California-Los Angeles       | California          | \$ 25,587 | \$ 26,266 | \$ 28,093 | NA                     | \$ 32,826 | \$ 36,722 | \$ 36,726 | \$ 36,731 | \$ 36,731 | \$ 37,997 |      |
| 134130 | University of Florida                      | Florida             | \$ 19,274 | \$ 21,150 | \$ 24,202 | NA                     | \$ 30,735 | \$ 35,170 | \$ 40,326 | \$ 41,561 | \$ 41,627 | \$ 41,718 |      |
| 145637 | University of Illinois at Urbana-Champaign | Illinois            | \$ 23,374 | \$ 26,596 | \$ 29,172 | NA                     | \$ 17,490 | \$ 37,542 | \$ 32,250 | \$ 39,872 | \$ 40,954 | \$ 42,130 |      |
| 170976 | University of Michigan-Ann Arbor           | Michigan            | \$ 24,567 | \$ 26,543 | NA        | NA                     | \$ 30,443 | \$ 22,284 | \$ 22,962 | \$ 23,386 | \$ 24,088 | \$ 24,750 |      |
| 174066 | University of Minnesota-Twin Cities        | Minnesota           | \$ 21,371 | \$ 22,324 | \$ 34,514 | NA                     | \$ 41,232 | \$ 44,292 | \$ 46,062 | \$ 47,168 | \$ 48,499 | \$ 50,118 |      |
| 236948 | University of Washington-Seattle Campus    | Washington          | \$ 15,872 | \$ 17,425 | NA        | NA                     | \$ 23,869 | \$ 27,388 | \$ 32,948 | \$ 36,150 | \$ 39,654 | \$ 43,494 |      |
| 240444 | University of Wisconsin-Madison            | Wisconsin           | NA        | NA        | NA        | NA                     | NA        | NA        | NA        | NA        | NA        | NA        |      |

**Veterinary Medicine (D.V.M.) Tuition and Fees**  
**Twin Cities Comparison Group**  
**Source: IPEDS**

|        |  | In-State / Resident |           |           |           |                        |           |           |           |           |           |           |      |
|--------|--|---------------------|-----------|-----------|-----------|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|------|
| Unitid | Institution Name                           | State               | 2006      | 2007      | 2008      | 2009 No Data Collected |           |           |           |           |           | 2014      | 2015 |
|        |  |                     |           |           |           | This Year              | 2010      | 2011      | 2012      | 2013      |           |           |      |
| 204796 | Ohio State University-Main Campus          | Ohio                | \$ 19,629 | \$ 21,342 | NA        | NA                     | \$ 25,908 | \$ 27,153 | \$ 28,065 | \$ 28,609 | \$ 28,609 | \$ 30,564 |      |
| 214777 | Pennsylvania State University-Main Campus  | Pennsylvania        | NA        | NA        | NA        | NA                     | NA        | NA        | NA        | NA        | NA        | NA        |      |
| 228778 | The University of Texas at Austin          | Texas               | NA        | NA        | NA        | NA                     | NA        | NA        | NA        | NA        | NA        | NA        |      |
| 110635 | University of California-Berkeley          | California          | NA        | NA        | NA        | NA                     | NA        | NA        | NA        | NA        | NA        | NA        |      |
| 110662 | University of California-Los Angeles       | California          | NA        | NA        | NA        | NA                     | NA        | NA        | NA        | NA        | NA        | NA        |      |
| 134130 | University of Florida                      | Florida             | \$ 16,775 | \$ 18,401 | \$ 21,041 | NA                     | \$ 24,566 | \$ 26,936 | \$ 28,100 | \$ 28,629 | \$ 28,629 | \$ 28,787 |      |
| 145637 | University of Illinois at Urbana-Champaign | Illinois            | \$ 17,566 | \$ 20,282 | \$ 21,468 | NA                     | \$ 24,450 | \$ 25,474 | \$ 27,826 | \$ 28,856 | \$ 28,856 | \$ 29,852 |      |
| 170976 | University of Michigan-Ann Arbor           | Michigan            | NA        | NA        | NA        | NA                     | NA        | NA        | NA        | NA        | NA        | NA        |      |
| 174066 | University of Minnesota-Twin Cities        | Minnesota           | \$ 19,529 | \$ 20,847 | \$ 23,017 | NA                     | \$ 26,678 | \$ 28,538 | \$ 29,688 | \$ 30,642 | \$ 30,642 | \$ 31,105 |      |
| 236948 | University of Washington-Seattle Campus    | Washington          | NA        | NA        | NA        | NA                     | NA        | NA        | NA        | NA        | NA        | NA        |      |
| 240444 | University of Wisconsin-Madison            | Wisconsin           | \$ 16,378 | \$ 16,836 | NA        | NA                     | \$ 18,135 | \$ 18,567 | \$ 19,030 | \$ 19,055 | \$ 19,055 | \$ 20,818 |      |

**Medicine (M.D.) Tuition and Fees**

**Twin Cities Comparison Group**

Source: IPEDS

**In-State / Resident**

| Unitid | Institution Name                           | State        | 2006      | 2007      | 2008      | 2009 No | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|--|--------------|-----------|-----------|-----------|---------|-----------|-----------|-----------|-----------|-----------|-----------|
|        |  |              |           |           |           | Data    |           |           |           |           |           |           |
| 204796 | Ohio State University-Main Campus          | Ohio         | \$ 25,293 | \$ 27,234 | NA        | NA      | \$ 30,948 | \$ 32,448 | \$ 29,141 | \$ 29,701 | \$ 30,277 | \$ 30,277 |
| 214777 | Pennsylvania State University-Main Campus  | Pennsylvania | \$ 31,192 | \$ 33,058 | NA        | NA      | \$ 37,842 | \$ 40,052 | \$ 42,542 | \$ 44,852 | \$ 47,310 | \$ 49,416 |
| 228778 | The University of Texas at Austin          | Texas        | NA        | NA        | NA        | NA      | NA        | NA        | NA        | NA        | NA        | NA        |
| 110635 | University of California-Berkeley          | California   | NA        | NA        | NA        | NA      | \$ 28,381 | \$ 31,470 | \$ 32,788 | \$ 32,778 | \$ 32,885 | \$ 33,942 |
| 110662 | University of California-Los Angeles       | California   | \$ 22,036 | \$ 22,551 | \$ 24,173 | NA      | \$ 28,101 | \$ 31,198 | \$ 32,480 | \$ 32,485 | \$ 32,485 | \$ 33,140 |
| 134130 | University of Florida                      | Florida      | \$ 21,042 | \$ 23,095 | \$ 26,439 | NA      | \$ 30,680 | \$ 33,661 | \$ 35,412 | \$ 36,500 | \$ 36,566 | \$ 36,657 |
| 145637 | University of Illinois at Urbana-Champaign | Illinois     | \$ 27,670 | \$ 28,572 | \$ 30,308 | NA      | \$ 18,942 | \$ 38,784 | \$ 36,948 | \$ 37,624 | \$ 38,534 | \$ 38,564 |
| 170976 | University of Michigan-Ann Arbor           | Michigan     | \$ 23,565 | \$ 24,755 | NA        | NA      | \$ 28,117 | \$ 29,096 | \$ 29,546 | \$ 30,150 | \$ 31,482 |           |
| 174066 | University of Minnesota-Twin Cities        | Minnesota    | \$ 19,855 | \$ 20,466 | \$ 32,360 | NA      | \$ 35,668 | \$ 37,554 | \$ 39,020 | \$ 39,949 | \$ 39,893 | \$ 39,922 |
| 236948 | University of Washington-Seattle Campus    | Washington   | \$ 15,872 | \$ 17,425 | NA        | NA      | \$ 23,049 | \$ 25,548 | \$ 28,268 | \$ 30,186 | \$ 32,220 | \$ 33,759 |
| 240444 | University of Wisconsin-Madison            | Wisconsin    | \$ 22,260 | \$ 22,718 | NA        | NA      | \$ 24,017 | \$ 24,449 | \$ 24,912 | \$ 24,937 | \$ 24,944 | \$ 27,259 |

**Pharmacy (Pharm.D.) Tuition and Fees**

**Twin Cities Comparison Group**

Source: IPEDS

**In-State / Resident**

| Unitid | Institution Name                           | State        | 2006      | 2007      | 2008      | 2009 No        | 2010      | 2011      | 2012      | 2013      | 2014      | 2015      |
|--------|--|--------------|-----------|-----------|-----------|----------------|-----------|-----------|-----------|-----------|-----------|-----------|
|        |  |              |           |           |           | Data Collected |           |           |           |           |           |           |
| 204796 | Ohio State University-Main Campus          | Ohio         | \$ 13,377 | \$ 14,529 | NA        | NA             | \$ 17,823 | \$ 19,008 | \$ 20,089 | \$ 20,473 | \$ 21,057 | \$ 21,665 |
| 214777 | Pennsylvania State University-Main Campus  | Pennsylvania | NA        | NA        | NA        | NA             | NA        | NA        | NA        | NA        | NA        | NA        |
| 228778 | The University of Texas at Austin          | Texas        | \$ 10,202 | \$ 10,576 | NA        | NA             | \$ 14,376 | \$ 15,280 | \$ 15,830 | \$ 15,830 | \$ 15,830 | \$ 15,830 |
| 110635 | University of California-Berkeley          | California   | NA        | NA        | NA        | NA             | NA        | NA        | NA        | NA        | NA        | NA        |
| 110662 | University of California-Los Angeles       | California   | NA        | NA        | NA        | NA             | NA        | NA        | NA        | NA        | NA        | NA        |
| 134130 | University of Florida                      | Florida      | \$ 10,479 | \$ 11,481 | \$ 13,095 | NA             | \$ 17,372 | \$ 19,818 | \$ 22,682 | \$ 22,760 | \$ 22,820 | \$ 22,902 |
| 145637 | University of Illinois at Urbana-Champaign | Illinois     | \$ 16,670 | \$ 18,202 | \$ 20,174 | NA             | \$ 13,139 | \$ 27,546 | \$ 25,500 | \$ 26,632 | \$ 27,504 | \$ 28,000 |
| 170976 | University of Michigan-Ann Arbor           | Michigan     | \$ 16,857 | \$ 17,707 | NA        | NA             | \$ 20,211 | \$ 21,210 | \$ 21,856 | \$ 22,260 | \$ 23,360 | \$ 24,504 |
| 174066 | University of Minnesota-Twin Cities        | Minnesota    | \$ 16,877 | \$ 17,648 | \$ 19,329 | NA             | \$ 22,308 | \$ 23,546 | \$ 24,870 | \$ 25,682 | \$ 26,385 | \$ 27,063 |
| 236948 | University of Washington-Seattle Campus    | Washington   | \$ 12,262 | \$ 13,454 | NA        | NA             | \$ 18,389 | \$ 20,778 | \$ 24,018 | \$ 26,325 | \$ 27,585 | \$ 28,362 |
| 240444 | University of Wisconsin-Madison            | Wisconsin    | \$ 11,718 | \$ 12,451 | NA        | NA             | \$ 14,668 | \$ 15,440 | \$ 16,262 | \$ 16,287 | \$ 16,294 | \$ 17,663 |

## Subdivision 7(7): Graduation Rates

### *University of Minnesota*

The following tables show four, five, and six year graduation rates by campus, by gender and by race/ethnicity, for the most recent eight reporting years in the Integrated Postsecondary Education Data System (IPEDS). These data are arrayed by entering year cohort, taking the first time – full time cohort of freshman students on each campus and then showing the number and percent of the cohort graduating four, five, and six years later. Following IPEDS reporting rules, only new freshman starting and graduating from the campus are counted in these totals. Transfer students, even students that may start at one University of Minnesota campus and finish at another, are not counted in these graduation totals.

The University reports on retention and graduation annually through its Plan, Performance, and Accountability report, the latest of which can be found at:

<http://www.academic.umn.edu/accountability/>. Highlights include:

*Twin Cities Campus* -- The Twin Cities campus has made significant progress over the last decade in improving undergraduate retention and graduation rates. These improvements were the result of initiatives such as the four-year graduation plan, 13-credit policy, mid-term alerts, the online Graduation Planner, improved student advising, and increased access to courses needed for graduation.

First-year retention, as well as four-, five- and six-year graduation rates are monitored for all students, as well as for each sub-group by ethnicity and for each college. As the diversity of the Minnesota high school graduating population continues to increase, the Twin Cities campus is monitoring its instructional programs and services to continue to provide exceptional academic programs and student services for all of its students.

Retention and graduation rates for students of color have improved over the past ten years. The first-year retention rate for students of color has increased from 81.3 percent for students who entered as first-year students in fall 2005 to 93.6 percent for those who entered in fall 2015, compared to 87.4 percent and 93.1 percent, respectively, for other students. For the first time, students of color exceed other students in first year retention.

*Duluth Campus* -- In spring 2015, the Strategic Enrollment Management committee communicated a campus-wide goal of increasing first-to-second year campus retention to 80 percent within the next three years and introduced a framework for achieving that goal. Demonstrable progress has been made during the 2015-2016 academic year, including: a Chancellor's Town Hall Meeting on student success and retention with more than 120 faculty, staff, and student leaders in attendance; the creation of the Action Plan for Student Retention with more than 50 action items; and the initiation of a student success and retention small grants program supporting course and program initiatives to improve academic success and student engagement in the freshman and sophomore years.



Using improved student success and retention as the foundation, Duluth continues to work to improve graduation rates. The 13 percent increase in four-year graduation rates and the ten percent increase in six-year graduation rates since 2002, while maintaining a similar academic profile and increasing traditionally underrepresented populations, are evidence of the University's continuing commitment to student success and access. Duluth has also recently invested in additional staff in the financial aid and financial education areas.

The Duluth campus has commitment to equity and diversity and has placed a high priority on creating an environment that is welcoming and respectful. A campus change team was named in 2010 and charged with developing campus-wide action plans at all levels to create a more inclusive environment for students, faculty, and staff; the integration of cultural diversity, cultural competence, and social justice topics into curriculum and campus life; increased training and development opportunities that promote equity, diversity, and social justice; and the implementation and rigorous enforcement of policies and procedures that advance cultural diversity and social justice, including progress on diversity initiatives as an explicit part of performance reviews of campus leadership.

*Morris Campus* -- The Morris campus continues to improve graduation and retention rates. In the past several years the first-year retention rate has slipped from an all-time high of 88 percent to just around 80 percent. This is accounted for in part by the challenges found in enrolling a talented but under-resourced undergraduate population. As described above, the campus has put in place a new model to support faculty advising intended to bring those numbers back toward its goal of 90 percent. In addition, the campus has expanded its peer mentoring program and academic alert initiatives, expanded its grant-funded individualized academic success plans to include all students, and has developed a plan for parallel major program pathways. Recently, the campus has also expanded staff for both college success coaches as well as career center staff.

Graduation rates continue to be high when compared to many other public, four-year baccalaureate institutions, especially when characteristics of the student population are taken into account. A Midwestern Higher Education Compact 2015 report ranks Morris as the most effective and efficient four-year university in Minnesota. The study's two metrics allow a more meaningful comparison of graduation rates and cost-per-graduate among disparate institutions taking into account differences in demographics and environments. Morris produces more graduates than expected (a high Effectiveness Score) while spending less than expected per graduate (a low Expenditures Score). Of the 634 high performing four-year institutions included in the national report, Morris ranks in the top 5 percent. There are only 27 four-year universities in the nation that outperform Morris on both metrics simultaneously.

Ninety-five percent of Morris students who graduated in 2014 indicated that they were employed and/or in graduate or professional school one year after graduation; nearly one-fourth of Morris students proceed directly to graduate and professional school following graduation.

*Crookston Campus* -- Work to improve graduation rates began before the 2006 strategic planning efforts established goals to improve the campus's four-, five-, and six-year graduation rates to 40, 50, and 55 percent. The campus met the goal of 50 percent of those entering in fall 2008 graduating in five years. In summer 2015 new graduation rate goals were set: the four-year target graduation rate for students entering in fall 2016 and graduating in 2020 is 45 percent; the six-year target graduation rate for this class is 60 percent. Recent trends indicate rates are up from the entering classes of 2000–2004. The first-

year retention rate is higher than it was ten years ago, while the four-year graduation rate of the entering class of 2012 nearly doubled that of the entering class of 2002.

There is a national and state interest in meeting workforce needs in science, technology, engineering, and math (STEM). In fall 2016, 63 percent of Crookston's on-campus and 17 percent of online students were enrolled in STEM-related majors, such as agriculture, natural resources, environmental sciences, software engineering, information technology, and biological and health sciences. Crookston's Strategic Enrollment Management Committee continues its charge to guide campus efforts to achieve and maintain a critical mass of students on campus while also growing strategically online. As part of the enrollment management strategic initiative, all Crookston units have developed and are implementing plans and strategies to contribute to recruitment and retention efforts.

*Rochester campus* -- Four classes of students have now graduated from Rochester. Of the students who have graduated in the first four classes, nearly all have "finished in four," an initiative and commitment central to the Rochester approach to undergraduate education.

In the 2016 graduating class, 96% graduated in four years or less, with 100% of BSHS students completing a faculty-supervised capstone experience. Of those graduates, 61% are employed and 36% had been admitted into graduate school prior to graduation. Over all, graduates' self-reported data at the time of commencement indicate that that 64% of 2015 graduates expect to attend a health-sciences related graduate or professional school. Rochester has continued to promote student success through increased investments its Health CORE (Community of Respect and Empowerment) initiatives.

University of Minnesota  
 IPEDS definition Graduation Rates  
 First-Time Full-Time New Entering Freshmen  
 Crookston Campus

| Campus | Entry Year | Ethnicity        | Total | Year 4   |          | Year 5   |          | Year 6   |          |
|--------|------------|------------------|-------|----------|----------|----------|----------|----------|----------|
|        |            |                  |       | Degree N | Degree % | Degree N | Degree % | Degree N | Degree % |
| UMNCR  | 2004       | African American | 9     | 1        | 11.1     | 1        | 11.1     | 2        | 22.2     |
| UMNCR  | 2004       | American Indian  | 1     | 1        | 100.0    | 1        | 100.0    | 1        | 100.0    |
| UMNCR  | 2004       | Asian            | 2     | 1        | 50.0     | 1        | 50.0     | 1        | 50.0     |
| UMNCR  | 2004       | Hispanic         | 3     | 0        | 0.0      | 3        | 100.0    | 3        | 100.0    |
| UMNCR  | 2004       | Non-res Alien    | 3     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNCR  | 2004       | White            | 163   | 39       | 23.9     | 59       | 36.2     | 63       | 38.7     |
| UMNCR  | 2004       | Unknown          | 14    | 0        | 0.0      | 2        | 14.3     | 2        | 14.3     |
| UMNCR  | 2004       | Total            | 195   | 42       | 21.5     | 67       | 34.4     | 72       | 36.9     |
| UMNCR  | 2005       | African American | 8     | 1        | 12.5     | 1        | 12.5     | 1        | 12.5     |
| UMNCR  | 2005       | American Indian  | 2     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNCR  | 2005       | Asian            | 3     | 0        | 0.0      | 1        | 33.3     | 2        | 66.7     |
| UMNCR  | 2005       | Hispanic         | 1     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNCR  | 2005       | Non-res Alien    | 3     | 1        | 33.3     | 1        | 33.3     | 1        | 33.3     |
| UMNCR  | 2005       | White            | 159   | 60       | 37.7     | 77       | 48.4     | 79       | 49.7     |
| UMNCR  | 2005       | Unknown          | 7     | 1        | 14.3     | 2        | 28.6     | 2        | 28.6     |
| UMNCR  | 2005       | Total            | 183   | 63       | 34.4     | 82       | 44.8     | 85       | 46.5     |
| UMNCR  | 2006       | African American | 7     | 2        | 28.6     | 4        | 57.1     | 4        | 57.1     |
| UMNCR  | 2006       | American Indian  | 1     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNCR  | 2006       | Asian            | 3     | 2        | 66.7     | 2        | 66.7     | 2        | 66.7     |
| UMNCR  | 2006       | Hispanic         | 4     | 0        | 0.0      | 1        | 25.0     | 1        | 25.0     |
| UMNCR  | 2006       | Non-res Alien    | 7     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNCR  | 2006       | White            | 174   | 57       | 32.8     | 84       | 48.3     | 86       | 49.4     |
| UMNCR  | 2006       | Unknown          | 5     | 2        | 40.0     | 2        | 40.0     | 2        | 40.0     |
| UMNCR  | 2006       | Total            | 201   | 63       | 31.3     | 93       | 46.3     | 95       | 47.3     |
| UMNCR  | 2007       | African American | 8     | 0        | 0.0      | 0        | 0.0      | 1        | 12.5     |
| UMNCR  | 2007       | American Indian  | 1     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNCR  | 2007       | Asian            | 3     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNCR  | 2007       | Hispanic         | 12    | 2        | 16.7     | 2        | 16.7     | 2        | 16.7     |
| UMNCR  | 2007       | Non-res Alien    | 11    | 2        | 18.2     | 2        | 18.2     | 2        | 18.2     |
| UMNCR  | 2007       | White            | 176   | 67       | 38.1     | 84       | 47.7     | 89       | 50.6     |
| UMNCR  | 2007       | Unknown          | 6     | 2        | 33.3     | 2        | 33.3     | 2        | 33.3     |
| UMNCR  | 2007       | Total            | 217   | 73       | 33.6     | 90       | 41.5     | 96       | 44.2     |
| UMNCR  | 2008       | African American | 12    | 0        | 0.0      | 0        | 0.0      | 1        | 8.3      |
| UMNCR  | 2008       | American Indian  | 3     | 1        | 33.3     | 1        | 33.3     | 1        | 33.3     |
| UMNCR  | 2008       | Asian            | 1     | 0        | 0.0      | 1        | 100.0    | 1        | 100.0    |
| UMNCR  | 2008       | Hispanic         | 4     | 0        | 0.0      | 1        | 25.0     | 1        | 25.0     |
| UMNCR  | 2008       | Non-res Alien    | 9     | 2        | 22.2     | 3        | 33.3     | 3        | 33.3     |
| UMNCR  | 2008       | White            | 192   | 74       | 38.5     | 102      | 53.1     | 103      | 53.7     |
| UMNCR  | 2008       | Unknown          | 17    | 1        | 5.9      | 4        | 23.5     | 4        | 23.5     |
| UMNCR  | 2008       | Total            | 238   | 78       | 32.8     | 112      | 47.1     | 114      | 47.9     |
| UMNCR  | 2009       | African American | 18    | 1        | 5.6      | 3        | 16.7     | 3        | 16.7     |
| UMNCR  | 2009       | American Indian  | 3     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNCR  | 2009       | Asian            | 3     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNCR  | 2009       | Hispanic         | 8     | 3        | 37.5     | 4        | 50.0     | 4        | 50.0     |
| UMNCR  | 2009       | Non-res Alien    | 9     | 2        | 22.2     | 3        | 33.3     | 3        | 33.3     |
| UMNCR  | 2009       | White            | 196   | 71       | 36.2     | 97       | 49.5     | 98       | 50.0     |
| UMNCR  | 2009       | Unknown          | 10    | 1        | 10.0     | 2        | 20.0     | 2        | 20.0     |
| UMNCR  | 2009       | Total            | 247   | 78       | 31.6     | 109      | 44.1     | 110      | 44.5     |
| UMNCR  | 2010       | African American | 23    | 9        | 39.1     | 11       | 47.8     | NA       | NA       |
| UMNCR  | 2010       | American Indian  | 7     | 2        | 28.6     | 2        | 28.6     | NA       | NA       |
| UMNCR  | 2010       | Asian            | 4     | 1        | 25.0     | 1        | 25.0     | NA       | NA       |
| UMNCR  | 2010       | Hispanic         | 4     | 2        | 50.0     | 2        | 50.0     | NA       | NA       |
| UMNCR  | 2010       | Non-res Alien    | 12    | 3        | 25.0     | 6        | 50.0     | NA       | NA       |
| UMNCR  | 2010       | White            | 198   | 89       | 44.9     | 106      | 53.5     | NA       | NA       |
| UMNCR  | 2010       | Unknown          | 2     | 0        | 0.0      | 0        | 0.0      | NA       | NA       |
| UMNCR  | 2010       | Total            | 250   | 106      | 42.4     | 128      | 51.2     | NA       | NA       |
| UMNCR  | 2011       | African American | 11    | 3        | 27.3     | NA       | NA       | NA       | NA       |
| UMNCR  | 2011       | American Indian  | 4     | 1        | 25.0     | NA       | NA       | NA       | NA       |
| UMNCR  | 2011       | Asian            | 5     | 1        | 20.0     | NA       | NA       | NA       | NA       |
| UMNCR  | 2011       | Hispanic         | 9     | 3        | 33.3     | NA       | NA       | NA       | NA       |
| UMNCR  | 2011       | Non-res Alien    | 12    | 5        | 41.7     | NA       | NA       | NA       | NA       |
| UMNCR  | 2011       | White            | 195   | 83       | 42.6     | NA       | NA       | NA       | NA       |
| UMNCR  | 2011       | Unknown          | 3     | 2        | 66.7     | NA       | NA       | NA       | NA       |
| UMNCR  | 2011       | Total            | 239   | 98       | 41.0     | NA       | NA       | NA       | NA       |

University of Minnesota  
 IPEDS definition Graduation Rates  
 First-Time Full-Time New Entering Freshmen  
 Duluth Campus

| Campus | Entry Year | Ethnicity        | Total | Year 4   |          | Year 5   |          | Year 6   |          |
|--------|------------|------------------|-------|----------|----------|----------|----------|----------|----------|
|        |            |                  |       | Degree N | Degree % | Degree N | Degree % | Degree N | Degree % |
| UMNDL  | 2004       | African American | 29    | 2        | 6.9      | 7        | 24.1     | 8        | 27.6     |
| UMNDL  | 2004       | American Indian  | 14    | 2        | 14.3     | 5        | 35.7     | 5        | 35.7     |
| UMNDL  | 2004       | Asian            | 71    | 13       | 18.3     | 29       | 40.8     | 35       | 49.3     |
| UMNDL  | 2004       | Hispanic         | 20    | 4        | 20.0     | 11       | 55.0     | 13       | 65.0     |
| UMNDL  | 2004       | Non-res Alien    | 12    | 6        | 50.0     | 8        | 66.7     | 8        | 66.7     |
| UMNDL  | 2004       | White            | 2,021 | 531      | 26.3     | 1,016    | 50.3     | 1,101    | 54.5     |
| UMNDL  | 2004       | Unknown          | 37    | 10       | 27.0     | 18       | 48.6     | 19       | 51.4     |
| UMNDL  | 2004       | Total            | 2,204 | 568      | 25.8     | 1,094    | 49.6     | 1,189    | 54.0     |
| UMNDL  | 2005       | African American | 21    | 2        | 9.5      | 4        | 19.0     | 5        | 23.8     |
| UMNDL  | 2005       | American Indian  | 10    | 0        | 0.0      | 1        | 10.0     | 1        | 10.0     |
| UMNDL  | 2005       | Asian            | 51    | 13       | 25.5     | 23       | 45.1     | 29       | 56.9     |
| UMNDL  | 2005       | Hispanic         | 19    | 2        | 10.5     | 3        | 15.8     | 6        | 31.6     |
| UMNDL  | 2005       | Non-res Alien    | 17    | 5        | 29.4     | 8        | 47.1     | 8        | 47.1     |
| UMNDL  | 2005       | White            | 1,969 | 537      | 27.3     | 996      | 50.6     | 1,099    | 55.8     |
| UMNDL  | 2005       | Unknown          | 24    | 6        | 25.0     | 11       | 45.8     | 12       | 50.0     |
| UMNDL  | 2005       | Total            | 2,111 | 565      | 26.8     | 1,046    | 49.5     | 1,160    | 55.0     |
| UMNDL  | 2006       | African American | 20    | 3        | 15.0     | 6        | 30.0     | 8        | 40.0     |
| UMNDL  | 2006       | American Indian  | 12    | 2        | 16.7     | 3        | 25.0     | 3        | 25.0     |
| UMNDL  | 2006       | Asian            | 63    | 9        | 14.3     | 21       | 33.3     | 31       | 49.2     |
| UMNDL  | 2006       | Hispanic         | 19    | 3        | 15.8     | 7        | 36.8     | 7        | 36.8     |
| UMNDL  | 2006       | Non-res Alien    | 24    | 7        | 29.2     | 14       | 58.3     | 15       | 62.5     |
| UMNDL  | 2006       | White            | 2,122 | 599      | 28.2     | 1,063    | 50.1     | 1,149    | 54.2     |
| UMNDL  | 2006       | Unknown          | 23    | 6        | 26.1     | 12       | 52.2     | 14       | 60.9     |
| UMNDL  | 2006       | Total            | 2,283 | 629      | 27.6     | 1,126    | 49.3     | 1,227    | 53.8     |
| UMNDL  | 2007       | African American | 31    | 3        | 9.7      | 9        | 29.0     | 14       | 45.2     |
| UMNDL  | 2007       | American Indian  | 22    | 4        | 18.2     | 6        | 27.3     | 7        | 31.8     |
| UMNDL  | 2007       | Asian            | 62    | 16       | 25.8     | 29       | 46.8     | 31       | 50.0     |
| UMNDL  | 2007       | Hispanic         | 27    | 5        | 18.5     | 11       | 40.7     | 12       | 44.4     |
| UMNDL  | 2007       | Non-res Alien    | 21    | 12       | 57.1     | 16       | 76.2     | 17       | 81.0     |
| UMNDL  | 2007       | White            | 2,006 | 600      | 29.9     | 1,100    | 54.8     | 1,195    | 59.6     |
| UMNDL  | 2007       | Unknown          | 27    | 9        | 33.3     | 15       | 55.6     | 16       | 59.3     |
| UMNDL  | 2007       | Total            | 2,196 | 649      | 29.6     | 1,186    | 54.0     | 1,292    | 58.8     |
| UMNDL  | 2008       | African American | 31    | 6        | 19.4     | 14       | 45.2     | 17       | 54.8     |
| UMNDL  | 2008       | American Indian  | 18    | 5        | 27.8     | 8        | 44.4     | 8        | 44.4     |
| UMNDL  | 2008       | Asian            | 81    | 17       | 21.0     | 33       | 40.7     | 37       | 45.7     |
| UMNDL  | 2008       | Hispanic         | 21    | 6        | 28.6     | 9        | 42.9     | 9        | 42.9     |
| UMNDL  | 2008       | Non-res Alien    | 32    | 13       | 40.6     | 20       | 62.5     | 20       | 62.5     |
| UMNDL  | 2008       | White            | 1,999 | 705      | 35.3     | 1,131    | 56.6     | 1,208    | 60.4     |
| UMNDL  | 2008       | Unknown          | 31    | 8        | 25.8     | 12       | 38.7     | 13       | 41.9     |
| UMNDL  | 2008       | Total            | 2,213 | 760      | 34.3     | 1,227    | 55.4     | 1,312    | 59.3     |
| UMNDL  | 2009       | African American | 29    | 3        | 10.3     | 10       | 34.5     | 12       | 41.4     |
| UMNDL  | 2009       | American Indian  | 15    | 3        | 20.0     | 4        | 26.7     | 4        | 26.7     |
| UMNDL  | 2009       | Asian            | 80    | 21       | 26.3     | 37       | 46.3     | 41       | 51.3     |
| UMNDL  | 2009       | Hispanic         | 32    | 8        | 25.0     | 14       | 43.8     | 14       | 43.8     |
| UMNDL  | 2009       | Non-res Alien    | 22    | 11       | 50.0     | 14       | 63.6     | 15       | 68.2     |
| UMNDL  | 2009       | White            | 1,887 | 678      | 35.9     | 1,086    | 57.6     | 1,151    | 61.0     |
| UMNDL  | 2009       | Unknown          | 14    | 4        | 28.6     | 9        | 64.3     | 9        | 64.3     |
| UMNDL  | 2009       | Total            | 2,079 | 728      | 35.0     | 1,174    | 56.5     | 1,246    | 59.9     |
| UMNDL  | 2010       | African American | 42    | 8        | 19.0     | 18       | 42.9     | NA       | NA       |
| UMNDL  | 2010       | American Indian  | 33    | 10       | 30.3     | 14       | 42.4     | NA       | NA       |
| UMNDL  | 2010       | Asian            | 90    | 25       | 27.8     | 51       | 56.7     | NA       | NA       |
| UMNDL  | 2010       | Hispanic         | 31    | 13       | 41.9     | 18       | 58.1     | NA       | NA       |
| UMNDL  | 2010       | Non-res Alien    | 17    | 8        | 47.1     | 9        | 52.9     | NA       | NA       |
| UMNDL  | 2010       | White            | 2,098 | 753      | 35.9     | 1,186    | 56.5     | NA       | NA       |
| UMNDL  | 2010       | Unknown          | 5     | 2        | 40.0     | 4        | 80.0     | NA       | NA       |
| UMNDL  | 2010       | Total            | 2,316 | 819      | 35.4     | 1,300    | 56.1     | NA       | NA       |
| UMNDL  | 2011       | African American | 50    | 7        | 14.0     | NA       | NA       | NA       | NA       |
| UMNDL  | 2011       | American Indian  | 26    | 7        | 26.9     | NA       | NA       | NA       | NA       |
| UMNDL  | 2011       | Asian            | 97    | 27       | 27.8     | NA       | NA       | NA       | NA       |
| UMNDL  | 2011       | Hispanic         | 46    | 13       | 28.3     | NA       | NA       | NA       | NA       |
| UMNDL  | 2011       | Non-res Alien    | 15    | 6        | 40.0     | NA       | NA       | NA       | NA       |
| UMNDL  | 2011       | White            | 1,851 | 685      | 37.0     | NA       | NA       | NA       | NA       |
| UMNDL  | 2011       | Unknown          | 10    | 2        | 20.0     | NA       | NA       | NA       | NA       |
| UMNDL  | 2011       | Total            | 2,095 | 747      | 35.7     | NA       | NA       | NA       | NA       |

University of Minnesota  
 IPEDS definition Graduation Rates  
 First-Time Full-Time New Entering Freshmen  
 Morris Campus

| Campus | Entry Year | Ethnicity        | Total | Year 4   |          | Year 5   |          | Year 6   |          |
|--------|------------|------------------|-------|----------|----------|----------|----------|----------|----------|
|        |            |                  |       | Degree N | Degree % | Degree N | Degree % | Degree N | Degree % |
| UMNMO  | 2004       | African American | 6     | 3        | 50.0     | 3        | 50.0     | 3        | 50.0     |
| UMNMO  | 2004       | American Indian  | 36    | 12       | 33.3     | 19       | 52.8     | 20       | 55.6     |
| UMNMO  | 2004       | Asian            | 17    | 5        | 29.4     | 8        | 47.1     | 8        | 47.1     |
| UMNMO  | 2004       | Hispanic         | 7     | 5        | 71.4     | 5        | 71.4     | 6        | 85.7     |
| UMNMO  | 2004       | Non-res Alien    | 6     | 3        | 50.0     | 4        | 66.7     | 4        | 66.7     |
| UMNMO  | 2004       | White            | 303   | 172      | 56.8     | 201      | 66.3     | 204      | 67.3     |
| UMNMO  | 2004       | Unknown          | 8     | 5        | 62.5     | 6        | 75.0     | 7        | 87.5     |
| UMNMO  | 2004       | Total            | 383   | 205      | 53.5     | 246      | 64.2     | 252      | 65.8     |
| UMNMO  | 2005       | African American | 7     | 0        | 0.0      | 1        | 14.3     | 1        | 14.3     |
| UMNMO  | 2005       | American Indian  | 41    | 12       | 29.3     | 17       | 41.5     | 18       | 43.9     |
| UMNMO  | 2005       | Asian            | 14    | 6        | 42.9     | 7        | 50.0     | 7        | 50.0     |
| UMNMO  | 2005       | Hispanic         | 6     | 4        | 66.7     | 5        | 83.3     | 5        | 83.3     |
| UMNMO  | 2005       | Non-res Alien    | 2     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNMO  | 2005       | White            | 275   | 147      | 53.5     | 176      | 64.0     | 179      | 65.1     |
| UMNMO  | 2005       | Unknown          | 8     | 2        | 25.0     | 3        | 37.5     | 3        | 37.5     |
| UMNMO  | 2005       | Total            | 353   | 171      | 48.4     | 209      | 59.2     | 213      | 60.3     |
| UMNMO  | 2006       | African American | 14    | 3        | 21.4     | 6        | 42.9     | 6        | 42.9     |
| UMNMO  | 2006       | American Indian  | 42    | 16       | 38.1     | 19       | 45.2     | 22       | 52.4     |
| UMNMO  | 2006       | Asian            | 16    | 10       | 62.5     | 11       | 68.8     | 11       | 68.8     |
| UMNMO  | 2006       | Hispanic         | 6     | 1        | 16.7     | 3        | 50.0     | 3        | 50.0     |
| UMNMO  | 2006       | Non-res Alien    | 7     | 4        | 57.1     | 4        | 57.1     | 4        | 57.1     |
| UMNMO  | 2006       | White            | 283   | 142      | 50.2     | 171      | 60.4     | 177      | 62.5     |
| UMNMO  | 2006       | Unknown          | 8     | 3        | 37.5     | 5        | 62.5     | 5        | 62.5     |
| UMNMO  | 2006       | Total            | 376   | 179      | 47.6     | 219      | 58.2     | 228      | 60.6     |
| UMNMO  | 2007       | African American | 6     | 4        | 66.7     | 5        | 83.3     | 5        | 83.3     |
| UMNMO  | 2007       | American Indian  | 29    | 10       | 34.5     | 13       | 44.8     | 15       | 51.7     |
| UMNMO  | 2007       | Asian            | 15    | 6        | 40.0     | 8        | 53.3     | 8        | 53.3     |
| UMNMO  | 2007       | Hispanic         | 9     | 3        | 33.3     | 4        | 44.4     | 5        | 55.6     |
| UMNMO  | 2007       | Non-res Alien    | 8     | 1        | 12.5     | 4        | 50.0     | 4        | 50.0     |
| UMNMO  | 2007       | White            | 281   | 153      | 54.4     | 179      | 63.7     | 186      | 66.2     |
| UMNMO  | 2007       | Unknown          | 10    | 3        | 30.0     | 4        | 40.0     | 4        | 40.0     |
| UMNMO  | 2007       | Total            | 358   | 180      | 50.3     | 217      | 60.6     | 227      | 63.4     |
| UMNMO  | 2008       | African American | 11    | 2        | 18.2     | 5        | 45.5     | 5        | 45.5     |
| UMNMO  | 2008       | American Indian  | 38    | 12       | 31.6     | 15       | 39.5     | 18       | 47.4     |
| UMNMO  | 2008       | Asian            | 14    | 10       | 71.4     | 11       | 78.6     | 11       | 78.6     |
| UMNMO  | 2008       | Hispanic         | 4     | 3        | 75.0     | 4        | 100.0    | 4        | 100.0    |
| UMNMO  | 2008       | Non-res Alien    | 11    | 3        | 27.3     | 4        | 36.4     | 4        | 36.4     |
| UMNMO  | 2008       | White            | 286   | 165      | 57.7     | 199      | 69.6     | 201      | 70.3     |
| UMNMO  | 2008       | Unknown          | 9     | 5        | 55.6     | 6        | 66.7     | 6        | 66.7     |
| UMNMO  | 2008       | Total            | 373   | 200      | 53.6     | 244      | 65.4     | 249      | 66.8     |
| UMNMO  | 2009       | African American | 5     | 2        | 40.0     | 3        | 60.0     | 3        | 60.0     |
| UMNMO  | 2009       | American Indian  | 58    | 10       | 17.2     | 21       | 36.2     | 24       | 41.4     |
| UMNMO  | 2009       | Asian            | 10    | 6        | 60.0     | 6        | 60.0     | 6        | 60.0     |
| UMNMO  | 2009       | Hispanic         | 7     | 3        | 42.9     | 3        | 42.9     | 4        | 57.1     |
| UMNMO  | 2009       | Non-res Alien    | 6     | 3        | 50.0     | 4        | 66.7     | 4        | 66.7     |
| UMNMO  | 2009       | White            | 315   | 181      | 57.5     | 220      | 69.8     | 222      | 70.5     |
| UMNMO  | 2009       | Unknown          | 3     | 1        | 33.3     | 1        | 33.3     | 1        | 33.3     |
| UMNMO  | 2009       | Total            | 404   | 206      | 51.0     | 258      | 63.9     | 264      | 65.4     |
| UMNMO  | 2010       | African American | 15    | 7        | 46.7     | 9        | 60.0     | NA       | NA       |
| UMNMO  | 2010       | American Indian  | 71    | 27       | 38.0     | 36       | 50.7     | NA       | NA       |
| UMNMO  | 2010       | Asian            | 18    | 10       | 55.6     | 13       | 72.2     | NA       | NA       |
| UMNMO  | 2010       | Hispanic         | 10    | 2        | 20.0     | 3        | 30.0     | NA       | NA       |
| UMNMO  | 2010       | Non-res Alien    | 6     | 1        | 16.7     | 1        | 16.7     | NA       | NA       |
| UMNMO  | 2010       | White            | 296   | 162      | 54.7     | 196      | 66.2     | NA       | NA       |
| UMNMO  | 2010       | Unknown          | 2     | 2        | 100.0    | 2        | 100.0    | NA       | NA       |
| UMNMO  | 2010       | Total            | 418   | 211      | 50.5     | 260      | 62.2     | NA       | NA       |
| UMNMO  | 2011       | African American | 9     | 3        | 33.3     | NA       | NA       | NA       | NA       |
| UMNMO  | 2011       | American Indian  | 70    | 27       | 38.6     | NA       | NA       | NA       | NA       |
| UMNMO  | 2011       | Asian            | 16    | 4        | 25.0     | NA       | NA       | NA       | NA       |
| UMNMO  | 2011       | Hispanic         | 10    | 2        | 20.0     | NA       | NA       | NA       | NA       |
| UMNMO  | 2011       | Non-res Alien    | 9     | 4        | 44.4     | NA       | NA       | NA       | NA       |
| UMNMO  | 2011       | White            | 345   | 188      | 54.5     | NA       | NA       | NA       | NA       |
| UMNMO  | 2011       | Unknown          | 3     | 1        | 33.3     | NA       | NA       | NA       | NA       |
| UMNMO  | 2011       | Total            | 462   | 229      | 49.6     | NA       | NA       | NA       | NA       |

University of Minnesota  
 IPEDS definition Graduation Rates  
 First-Time Full-Time New Entering Freshmen  
 Twin Cities Campus

| Campus | Entry Year | Ethnicity        | Total | Year 4   |          |          | Year 5   |          | Year 6   |  |
|--------|------------|------------------|-------|----------|----------|----------|----------|----------|----------|--|
|        |            |                  |       | Degree N | Degree % | Degree N | Degree % | Degree N | Degree % |  |
| UMNTC  | 2004       | African American | 265   | 49       | 18.5     | 92       | 34.7     | 120      | 45.3     |  |
| UMNTC  | 2004       | American Indian  | 51    | 9        | 17.6     | 15       | 29.4     | 18       | 35.3     |  |
| UMNTC  | 2004       | Asian            | 596   | 224      | 37.6     | 338      | 56.7     | 369      | 61.9     |  |
| UMNTC  | 2004       | Hispanic         | 106   | 37       | 34.9     | 59       | 55.7     | 61       | 57.6     |  |
| UMNTC  | 2004       | Non-res Alien    | 37    | 13       | 35.1     | 22       | 59.5     | 23       | 62.2     |  |
| UMNTC  | 2004       | White            | 4,428 | 2,189    | 49.4     | 3,119    | 70.4     | 3,275    | 74.0     |  |
| UMNTC  | 2004       | Unknown          | 72    | 33       | 45.8     | 43       | 59.7     | 50       | 69.4     |  |
| UMNTC  | 2004       | Total            | 5,555 | 2,554    | 46.0     | 3,688    | 66.4     | 3,916    | 70.5     |  |
| UMNTC  | 2005       | African American | 249   | 50       | 20.1     | 95       | 38.2     | 104      | 41.8     |  |
| UMNTC  | 2005       | American Indian  | 56    | 16       | 28.6     | 22       | 39.3     | 23       | 41.1     |  |
| UMNTC  | 2005       | Asian            | 537   | 190      | 35.4     | 295      | 54.9     | 326      | 60.7     |  |
| UMNTC  | 2005       | Hispanic         | 127   | 41       | 32.3     | 61       | 48.0     | 67       | 52.8     |  |
| UMNTC  | 2005       | Non-res Alien    | 78    | 35       | 44.9     | 58       | 74.4     | 58       | 74.4     |  |
| UMNTC  | 2005       | White            | 4,163 | 2,131    | 51.2     | 2,956    | 71.0     | 3,099    | 74.4     |  |
| UMNTC  | 2005       | Unknown          | 62    | 28       | 45.2     | 38       | 61.3     | 41       | 66.1     |  |
| UMNTC  | 2005       | Total            | 5,272 | 2,491    | 47.2     | 3,525    | 66.9     | 3,718    | 70.5     |  |
| UMNTC  | 2006       | African American | 284   | 70       | 24.6     | 131      | 46.1     | 141      | 49.7     |  |
| UMNTC  | 2006       | American Indian  | 57    | 14       | 24.6     | 23       | 40.4     | 25       | 43.9     |  |
| UMNTC  | 2006       | Asian            | 639   | 251      | 39.3     | 387      | 60.6     | 429      | 67.1     |  |
| UMNTC  | 2006       | Hispanic         | 109   | 49       | 45.0     | 69       | 63.3     | 74       | 67.9     |  |
| UMNTC  | 2006       | Non-res Alien    | 69    | 30       | 43.5     | 45       | 65.2     | 50       | 72.5     |  |
| UMNTC  | 2006       | White            | 4,194 | 2,290    | 54.6     | 3,066    | 73.1     | 3,191    | 76.1     |  |
| UMNTC  | 2006       | Unknown          | 65    | 35       | 53.8     | 47       | 72.3     | 51       | 78.5     |  |
| UMNTC  | 2006       | Total            | 5,417 | 2,739    | 50.6     | 3,768    | 69.6     | 3,961    | 73.1     |  |
| UMNTC  | 2007       | African American | 261   | 84       | 32.2     | 139      | 53.3     | 151      | 57.9     |  |
| UMNTC  | 2007       | American Indian  | 64    | 17       | 26.6     | 32       | 50.0     | 35       | 54.7     |  |
| UMNTC  | 2007       | Asian            | 598   | 255      | 42.6     | 377      | 63.0     | 415      | 69.4     |  |
| UMNTC  | 2007       | Hispanic         | 128   | 58       | 45.3     | 87       | 68.0     | 91       | 71.1     |  |
| UMNTC  | 2007       | Non-res Alien    | 154   | 75       | 48.7     | 103      | 66.9     | 107      | 69.5     |  |
| UMNTC  | 2007       | White            | 3,989 | 2,349    | 58.9     | 3,030    | 76.0     | 3,131    | 78.5     |  |
| UMNTC  | 2007       | Unknown          | 61    | 26       | 42.6     | 38       | 62.3     | 40       | 65.6     |  |
| UMNTC  | 2007       | Total            | 5,255 | 2,864    | 54.5     | 3,806    | 72.4     | 3,970    | 75.6     |  |
| UMNTC  | 2008       | African American | 259   | 87       | 33.6     | 137      | 52.9     | 150      | 57.9     |  |
| UMNTC  | 2008       | American Indian  | 67    | 27       | 40.3     | 43       | 64.2     | 43       | 64.2     |  |
| UMNTC  | 2008       | Asian            | 591   | 281      | 47.5     | 392      | 66.3     | 419      | 70.9     |  |
| UMNTC  | 2008       | Hispanic         | 123   | 64       | 52.0     | 82       | 66.7     | 86       | 69.9     |  |
| UMNTC  | 2008       | Non-res Alien    | 277   | 148      | 53.4     | 200      | 72.2     | 208      | 75.1     |  |
| UMNTC  | 2008       | White            | 3,729 | 2,349    | 63.0     | 2,968    | 79.6     | 3,055    | 81.9     |  |
| UMNTC  | 2008       | Unknown          | 43    | 20       | 46.5     | 29       | 67.4     | 31       | 72.1     |  |
| UMNTC  | 2008       | Total            | 5,089 | 2,976    | 58.5     | 3,851    | 75.7     | 3,992    | 78.4     |  |
| UMNTC  | 2009       | African American | 244   | 91       | 37.3     | 124      | 50.8     | 134      | 54.9     |  |
| UMNTC  | 2009       | American Indian  | 72    | 25       | 34.7     | 37       | 51.4     | 42       | 58.3     |  |
| UMNTC  | 2009       | Asian            | 586   | 291      | 49.7     | 414      | 70.6     | 437      | 74.6     |  |
| UMNTC  | 2009       | Hispanic         | 127   | 67       | 52.8     | 86       | 67.7     | 90       | 70.9     |  |
| UMNTC  | 2009       | Non-res Alien    | 346   | 196      | 56.6     | 245      | 70.8     | 268      | 77.5     |  |
| UMNTC  | 2009       | White            | 3,986 | 2,509    | 62.9     | 3,095    | 77.6     | 3,172    | 79.6     |  |
| UMNTC  | 2009       | Unknown          | 20    | 9        | 45.0     | 10       | 50.0     | 11       | 55.0     |  |
| UMNTC  | 2009       | Total            | 5,381 | 3,188    | 59.2     | 4,011    | 74.5     | 4,154    | 77.2     |  |
| UMNTC  | 2010       | African American | 222   | 88       | 39.6     | 124      | 55.9     | NA       | NA       |  |
| UMNTC  | 2010       | American Indian  | 55    | 31       | 56.4     | 34       | 61.8     | NA       | NA       |  |
| UMNTC  | 2010       | Asian            | 545   | 290      | 53.2     | 383      | 70.3     | NA       | NA       |  |
| UMNTC  | 2010       | Hispanic         | 134   | 71       | 53.0     | 85       | 63.4     | NA       | NA       |  |
| UMNTC  | 2010       | Non-res Alien    | 244   | 144      | 59.0     | 186      | 76.2     | NA       | NA       |  |
| UMNTC  | 2010       | White            | 4,080 | 2,608    | 63.9     | 3,163    | 77.5     | NA       | NA       |  |
| UMNTC  | 2010       | Unknown          | 30    | 14       | 46.7     | 18       | 60.0     | NA       | NA       |  |
| UMNTC  | 2010       | Total            | 5,310 | 3,246    | 61.1     | 3,993    | 75.2     | NA       | NA       |  |
| UMNTC  | 2011       | African American | 202   | 100      | 49.5     | NA       | NA       | NA       | NA       |  |
| UMNTC  | 2011       | American Indian  | 61    | 28       | 45.9     | NA       | NA       | NA       | NA       |  |
| UMNTC  | 2011       | Asian            | 588   | 319      | 54.3     | NA       | NA       | NA       | NA       |  |
| UMNTC  | 2011       | Hispanic         | 139   | 75       | 54.0     | NA       | NA       | NA       | NA       |  |
| UMNTC  | 2011       | Non-res Alien    | 310   | 173      | 55.8     | NA       | NA       | NA       | NA       |  |
| UMNTC  | 2011       | White            | 4,032 | 2,672    | 66.3     | NA       | NA       | NA       | NA       |  |
| UMNTC  | 2011       | Unknown          | 19    | 10       | 52.6     | NA       | NA       | NA       | NA       |  |
| UMNTC  | 2011       | Total            | 5,351 | 3,377    | 63.1     | NA       | NA       | NA       | NA       |  |

University of Minnesota  
 IPEDS definition Graduation Rates  
 First-Time Full-Time New Entering Freshmen  
 Rochester Campus

| Campus | Entry Year | Ethnicity        | Total | Year 4   |          | Year 5   |          | Year 6   |          |
|--------|------------|------------------|-------|----------|----------|----------|----------|----------|----------|
|        |            |                  |       | Degree N | Degree % | Degree N | Degree % | Degree N | Degree % |
| UMNRO  | 2009       | African American | 1     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNRO  | 2009       | Asian            | 2     | 1        | 50.0     | 1        | 50.0     | 1        | 50.0     |
| UMNRO  | 2009       | White            | 39    | 18       | 46.2     | 20       | 51.3     | 20       | 51.3     |
| UMNRO  | 2009       | Unknown          | 8     | 5        | 62.5     | 6        | 75.0     | 6        | 75.0     |
| UMNRO  | 2009       | Total            | 50    | 24       | 48.0     | 27       | 54.0     | 27       | 54.0     |
| UMNRO  | 2010       | African American | 5     | 1        | 20.0     | 3        | 60.0     | NA       | NA       |
| UMNRO  | 2010       | American Indian  | 1     | 1        | 100.0    | 1        | 100.0    | NA       | NA       |
| UMNRO  | 2010       | Asian            | 4     | 3        | 75.0     | 3        | 75.0     | NA       | NA       |
| UMNRO  | 2010       | Hispanic         | 4     | 2        | 50.0     | 2        | 50.0     | NA       | NA       |
| UMNRO  | 2010       | White            | 77    | 38       | 49.4     | 41       | 53.2     | NA       | NA       |
| UMNRO  | 2010       | Unknown          | 1     | 0        | 0.0      | 0        | 0.0      | NA       | NA       |
| UMNRO  | 2010       | Total            | 92    | 45       | 48.9     | 50       | 54.3     | NA       | NA       |
| UMNRO  | 2011       | African American | 11    | 7        | 63.6     | NA       | NA       | NA       | NA       |
| UMNRO  | 2011       | American Indian  | 1     | 0        | 0.0      | NA       | NA       | NA       | NA       |
| UMNRO  | 2011       | Asian            | 9     | 4        | 44.4     | NA       | NA       | NA       | NA       |
| UMNRO  | 2011       | Hispanic         | 5     | 2        | 40.0     | NA       | NA       | NA       | NA       |
| UMNRO  | 2011       | Non-res Alien    | 1     | 1        | 100.0    | NA       | NA       | NA       | NA       |
| UMNRO  | 2011       | White            | 81    | 49       | 60.5     | NA       | NA       | NA       | NA       |
| UMNRO  | 2011       | Unknown          | 3     | 1        | 33.3     | NA       | NA       | NA       | NA       |
| UMNRO  | 2011       | Total            | 111   | 64       | 57.7     | NA       | NA       | NA       | NA       |

University of Minnesota

IPEDS definition Graduation Rates

First-Time Full-Time New Entering Freshmen

Crookston Campus

| Campus | Entry Year | Gender  | Total | Year 4   |          | Year 5   |          | Year 6   |          |
|--------|------------|---------|-------|----------|----------|----------|----------|----------|----------|
|        |            |         |       | Degree N | Degree % | Degree N | Degree % | Degree N | Degree % |
| UMNCR  | 2004       | Female  | 85    | 21       | 24.7     | 32       | 37.6     | 33       | 38.8     |
| UMNCR  | 2004       | Male    | 108   | 21       | 19.4     | 34       | 31.5     | 38       | 35.2     |
| UMNCR  | 2004       | Unknown | 2     | 0        | 0.0      | 1        | 50.0     | 1        | 50.0     |
| UMNCR  | 2004       | Total   | 195   | 42       | 21.5     | 67       | 34.4     | 72       | 36.9     |
| UMNCR  | 2005       | Female  | 81    | 34       | 42.0     | 41       | 50.6     | 42       | 51.9     |
| UMNCR  | 2005       | Male    | 100   | 29       | 29.0     | 41       | 41.0     | 42       | 42.0     |
| UMNCR  | 2005       | Unknown | 2     | 0        | 0.0      | 0        | 0.0      | 1        | 50.0     |
| UMNCR  | 2005       | Total   | 183   | 63       | 34.4     | 82       | 44.8     | 85       | 46.5     |
| UMNCR  | 2006       | Female  | 96    | 32       | 33.3     | 47       | 49.0     | 48       | 50.0     |
| UMNCR  | 2006       | Male    | 101   | 30       | 29.7     | 45       | 44.6     | 46       | 45.5     |
| UMNCR  | 2006       | Unknown | 4     | 1        | 25.0     | 1        | 25.0     | 1        | 25.0     |
| UMNCR  | 2006       | Total   | 201   | 63       | 31.3     | 93       | 46.3     | 95       | 47.3     |
| UMNCR  | 2007       | Female  | 95    | 41       | 43.2     | 48       | 50.5     | 49       | 51.6     |
| UMNCR  | 2007       | Male    | 122   | 32       | 26.2     | 42       | 34.4     | 47       | 38.5     |
| UMNCR  | 2007       | Total   | 217   | 73       | 33.6     | 90       | 41.5     | 96       | 44.2     |
| UMNCR  | 2008       | Female  | 86    | 32       | 37.2     | 47       | 54.7     | 47       | 54.7     |
| UMNCR  | 2008       | Male    | 151   | 46       | 30.5     | 65       | 43.0     | 67       | 44.4     |
| UMNCR  | 2008       | Unknown | 1     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNCR  | 2008       | Total   | 238   | 78       | 32.8     | 112      | 47.1     | 114      | 47.9     |
| UMNCR  | 2009       | Female  | 116   | 41       | 35.3     | 58       | 50.0     | 58       | 50.0     |
| UMNCR  | 2009       | Male    | 127   | 36       | 28.3     | 49       | 38.6     | 50       | 39.4     |
| UMNCR  | 2009       | Unknown | 4     | 1        | 25.0     | 2        | 50.0     | 2        | 50.0     |
| UMNCR  | 2009       | Total   | 247   | 78       | 31.6     | 109      | 44.1     | 110      | 44.5     |
| UMNCR  | 2010       | Female  | 132   | 65       | 49.2     | 77       | 58.3     | NA       | NA       |
| UMNCR  | 2010       | Male    | 116   | 39       | 33.6     | 49       | 42.2     | NA       | NA       |
| UMNCR  | 2010       | Unknown | 2     | 2        | 100.0    | 2        | 100.0    | NA       | NA       |
| UMNCR  | 2010       | Total   | 250   | 106      | 42.4     | 128      | 51.2     | NA       | NA       |
| UMNCR  | 2011       | Female  | 107   | 47       | 43.9     | NA       | NA       | NA       | NA       |
| UMNCR  | 2011       | Male    | 127   | 50       | 39.4     | NA       | NA       | NA       | NA       |
| UMNCR  | 2011       | Unknown | 5     | 1        | 20.0     | NA       | NA       | NA       | NA       |
| UMNCR  | 2011       | Total   | 239   | 98       | 41.0     | NA       | NA       | NA       | NA       |



University of Minnesota  
 IPEDS definition Graduation Rates  
 First-Time Full-Time New Entering Freshmen  
 Duluth Campus

| Campus | Entry Year | Gender  | Total | Year 4   |          | Year 5   |          | Year 6   |          |
|--------|------------|---------|-------|----------|----------|----------|----------|----------|----------|
|        |            |         |       | Degree N | Degree % | Degree N | Degree % | Degree N | Degree % |
| UMNDL  | 2004       | Female  | 1,149 | 360      | 31.3     | 584      | 50.8     | 621      | 54.1     |
| UMNDL  | 2004       | Male    | 1,047 | 208      | 19.9     | 509      | 48.6     | 566      | 54.1     |
| UMNDL  | 2004       | Unknown | 8     | 0        | 0.0      | 1        | 12.5     | 2        | 25.0     |
| UMNDL  | 2004       | Total   | 2,204 | 568      | 25.8     | 1,094    | 49.6     | 1,189    | 54.0     |
| UMNDL  | 2005       | Female  | 1,015 | 319      | 31.4     | 520      | 51.2     | 557      | 54.9     |
| UMNDL  | 2005       | Male    | 1,078 | 241      | 22.4     | 515      | 47.8     | 591      | 54.8     |
| UMNDL  | 2005       | Unknown | 18    | 5        | 27.8     | 11       | 61.1     | 12       | 66.7     |
| UMNDL  | 2005       | Total   | 2,111 | 565      | 26.8     | 1,046    | 49.5     | 1,160    | 55.0     |
| UMNDL  | 2006       | Female  | 1,094 | 352      | 32.2     | 559      | 51.1     | 592      | 54.1     |
| UMNDL  | 2006       | Male    | 1,173 | 270      | 23.0     | 558      | 47.6     | 626      | 53.4     |
| UMNDL  | 2006       | Unknown | 16    | 7        | 43.8     | 9        | 56.3     | 9        | 56.3     |
| UMNDL  | 2006       | Total   | 2,283 | 629      | 27.6     | 1,126    | 49.3     | 1,227    | 53.8     |
| UMNDL  | 2007       | Female  | 1,098 | 404      | 36.8     | 632      | 57.6     | 658      | 59.9     |
| UMNDL  | 2007       | Male    | 1,092 | 243      | 22.3     | 551      | 50.5     | 630      | 57.7     |
| UMNDL  | 2007       | Unknown | 6     | 2        | 33.3     | 3        | 50.0     | 4        | 66.7     |
| UMNDL  | 2007       | Total   | 2,196 | 649      | 29.6     | 1,186    | 54.0     | 1,292    | 58.8     |
| UMNDL  | 2008       | Female  | 1,107 | 452      | 40.8     | 645      | 58.3     | 676      | 61.1     |
| UMNDL  | 2008       | Male    | 1,095 | 304      | 27.8     | 576      | 52.6     | 630      | 57.5     |
| UMNDL  | 2008       | Unknown | 11    | 4        | 36.4     | 6        | 54.5     | 6        | 54.6     |
| UMNDL  | 2008       | Total   | 2,213 | 760      | 34.3     | 1,227    | 55.4     | 1,312    | 59.3     |
| UMNDL  | 2009       | Female  | 1,022 | 429      | 42.0     | 629      | 61.5     | 648      | 63.4     |
| UMNDL  | 2009       | Male    | 1,048 | 295      | 28.1     | 538      | 51.3     | 591      | 56.4     |
| UMNDL  | 2009       | Unknown | 9     | 4        | 44.4     | 7        | 77.8     | 7        | 77.8     |
| UMNDL  | 2009       | Total   | 2,079 | 728      | 35.0     | 1,174    | 56.5     | 1,246    | 59.9     |
| UMNDL  | 2010       | Female  | 1,110 | 463      | 41.7     | 640      | 57.7     | NA       | NA       |
| UMNDL  | 2010       | Male    | 1,191 | 351      | 29.5     | 653      | 54.8     | NA       | NA       |
| UMNDL  | 2010       | Unknown | 15    | 5        | 33.3     | 7        | 46.7     | NA       | NA       |
| UMNDL  | 2010       | Total   | 2,316 | 819      | 35.4     | 1,300    | 56.1     | NA       | NA       |
| UMNDL  | 2011       | Female  | 998   | 414      | 41.5     | NA       | NA       | NA       | NA       |
| UMNDL  | 2011       | Male    | 1,094 | 331      | 30.3     | NA       | NA       | NA       | NA       |
| UMNDL  | 2011       | Unknown | 3     | 2        | 66.7     | NA       | NA       | NA       | NA       |
| UMNDL  | 2011       | Total   | 2,095 | 747      | 35.7     | NA       | NA       | NA       | NA       |

University of Minnesota  
 IPEDS definition Graduation Rates  
 First-Time Full-Time New Entering Freshmen  
 Morris Campus

| Campus | Entry Year | Gender  | Total | Year 4   |          | Year 5   |          | Year 6   |          |
|--------|------------|---------|-------|----------|----------|----------|----------|----------|----------|
|        |            |         |       | Degree N | Degree % | Degree N | Degree % | Degree N | Degree % |
| UMNMO  | 2005       | Female  | 206   | 108      | 52.4     | 126      | 61.2     | 127      | 61.7     |
| UMNMO  | 2005       | Male    | 146   | 63       | 43.2     | 83       | 56.8     | 86       | 58.9     |
| UMNMO  | 2005       | Unknown | 1     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNMO  | 2005       | Total   | 353   | 171      | 48.4     | 209      | 59.2     | 213      | 60.3     |
| UMNMO  | 2006       | Female  | 213   | 113      | 53.1     | 137      | 64.3     | 141      | 66.2     |
| UMNMO  | 2006       | Male    | 160   | 66       | 41.3     | 82       | 51.3     | 87       | 54.4     |
| UMNMO  | 2006       | Unknown | 3     | 0        | 0.0      | 0        | 0.0      | 0        | 0.0      |
| UMNMO  | 2006       | Total   | 376   | 179      | 47.6     | 219      | 58.2     | 228      | 60.6     |
| UMNMO  | 2007       | Female  | 205   | 115      | 56.1     | 134      | 65.4     | 135      | 65.9     |
| UMNMO  | 2007       | Male    | 153   | 65       | 42.5     | 83       | 54.2     | 92       | 60.1     |
| UMNMO  | 2007       | Total   | 358   | 180      | 50.3     | 217      | 60.6     | 227      | 63.4     |
| UMNMO  | 2008       | Female  | 209   | 120      | 57.4     | 140      | 67.0     | 141      | 67.5     |
| UMNMO  | 2008       | Male    | 164   | 80       | 48.8     | 104      | 63.4     | 108      | 65.9     |
| UMNMO  | 2008       | Total   | 373   | 200      | 53.6     | 244      | 65.4     | 249      | 66.8     |
| UMNMO  | 2009       | Female  | 235   | 132      | 56.2     | 160      | 68.1     | 163      | 69.4     |
| UMNMO  | 2009       | Male    | 169   | 74       | 43.8     | 98       | 58.0     | 101      | 59.8     |
| UMNMO  | 2009       | Total   | 404   | 206      | 51.0     | 258      | 63.9     | 264      | 65.4     |
| UMNMO  | 2010       | Female  | 241   | 130      | 53.9     | 151      | 62.7     | NA       | NA       |
| UMNMO  | 2010       | Male    | 176   | 81       | 46.0     | 109      | 61.9     | NA       | NA       |
| UMNMO  | 2010       | Unknown | 1     | 0        | 0.0      | 0        | 0.0      | NA       | NA       |
| UMNMO  | 2010       | Total   | 418   | 211      | 50.5     | 260      | 62.2     | NA       | NA       |
| UMNMO  | 2011       | Female  | 281   | 150      | 53.4     | NA       | NA       | NA       | NA       |
| UMNMO  | 2011       | Male    | 181   | 79       | 43.6     | NA       | NA       | NA       | NA       |
| UMNMO  | 2011       | Total   | 462   | 229      | 49.6     | NA       | NA       | NA       | NA       |

University of Minnesota  
 IPEDS definition Graduation Rates  
 First-Time Full-Time New Entering Freshmen  
 Twin Cities Campus

| Campus | Entry Year | Gender  | Total | Year 4   |          | Year 5   |          | Year 6   |          |
|--------|------------|---------|-------|----------|----------|----------|----------|----------|----------|
|        |            |         |       | Degree N | Degree % | Degree N | Degree % | Degree N | Degree % |
| UMNTC  | 2004       | Female  | 3,069 | 1,554    | 50.6     | 2,088    | 68.0     | 2,191    | 71.4     |
| UMNTC  | 2004       | Male    | 2,473 | 993      | 40.2     | 1,590    | 64.3     | 1,715    | 69.4     |
| UMNTC  | 2004       | Unknown | 13    | 7        | 53.8     | 10       | 76.9     | 10       | 76.9     |
| UMNTC  | 2004       | Total   | 5,555 | 2,554    | 46.0     | 3,688    | 66.4     | 3,916    | 70.5     |
| UMNTC  | 2005       | Female  | 2,849 | 1,465    | 51.4     | 1,953    | 68.6     | 2,043    | 71.7     |
| UMNTC  | 2005       | Male    | 2,413 | 1,023    | 42.4     | 1,566    | 64.9     | 1,669    | 69.2     |
| UMNTC  | 2005       | Unknown | 10    | 3        | 30.0     | 6        | 60.0     | 6        | 60.0     |
| UMNTC  | 2005       | Total   | 5,272 | 2,491    | 47.2     | 3,525    | 66.9     | 3,718    | 70.5     |
| UMNTC  | 2006       | Female  | 2,959 | 1,580    | 53.4     | 2,071    | 70.0     | 2,164    | 73.1     |
| UMNTC  | 2006       | Male    | 2,438 | 1,149    | 47.1     | 1,683    | 69.0     | 1,782    | 73.1     |
| UMNTC  | 2006       | Unknown | 20    | 10       | 50.0     | 14       | 70.0     | 15       | 75.0     |
| UMNTC  | 2006       | Total   | 5,417 | 2,739    | 50.6     | 3,768    | 69.6     | 3,961    | 73.1     |
| UMNTC  | 2007       | Female  | 2,927 | 1,681    | 57.4     | 2,162    | 73.9     | 2,242    | 76.6     |
| UMNTC  | 2007       | Male    | 2,328 | 1,183    | 50.8     | 1,644    | 70.6     | 1,728    | 74.2     |
| UMNTC  | 2007       | Total   | 5,255 | 2,864    | 54.5     | 3,806    | 72.4     | 3,970    | 75.6     |
| UMNTC  | 2008       | Female  | 2,813 | 1,752    | 62.3     | 2,162    | 76.9     | 2,225    | 79.1     |
| UMNTC  | 2008       | Male    | 2,276 | 1,224    | 53.8     | 1,689    | 74.2     | 1,767    | 77.6     |
| UMNTC  | 2008       | Total   | 5,089 | 2,976    | 58.5     | 3,851    | 75.7     | 3,992    | 78.4     |
| UMNTC  | 2009       | Female  | 2,849 | 1,808    | 63.5     | 2,171    | 76.2     | 2,228    | 78.2     |
| UMNTC  | 2009       | Male    | 2,532 | 1,380    | 54.5     | 1,840    | 72.7     | 1,926    | 76.1     |
| UMNTC  | 2009       | Total   | 5,381 | 3,188    | 59.2     | 4,011    | 74.5     | 4,154    | 77.2     |
| UMNTC  | 2010       | Female  | 2,810 | 1,819    | 64.7     | 2,166    | 77.1     | NA       | NA       |
| UMNTC  | 2010       | Male    | 2,500 | 1,427    | 57.1     | 1,827    | 73.1     | NA       | NA       |
| UMNTC  | 2010       | Total   | 5,310 | 3,246    | 61.1     | 3,993    | 75.2     | NA       | NA       |
| UMNTC  | 2011       | Female  | 2,793 | 1,889    | 67.6     | NA       | NA       | NA       | NA       |
| UMNTC  | 2011       | Male    | 2,558 | 1,488    | 58.2     | NA       | NA       | NA       | NA       |
| UMNTC  | 2011       | Total   | 5,351 | 3,377    | 63.1     | NA       | NA       | NA       | NA       |

**University of Minnesota**  
**IPEDS definition Graduation Rates**  
**First-Time Full-Time New Entering Freshmen**  
**Twin Cities Campus**

| Campus | Entry Year | Gender  | Total | Year 4   |          | Year 5   |          | Year 6   |          |
|--------|------------|---------|-------|----------|----------|----------|----------|----------|----------|
|        |            |         |       | Degree N | Degree % | Degree N | Degree % | Degree N | Degree % |
| UMNRO  | 2009       | Female  | 34    | 18       | 52.9     | 19       | 55.9     | 19       | 55.9     |
| UMNRO  | 2009       | Male    | 16    | 6        | 37.5     | 8        | 50.0     | 8        | 50.0     |
| UMNRO  | 2009       | Total   | 50    | 24       | 48.0     | 27       | 54.0     | 27       | 54.0     |
| UMNRO  | 2010       | Female  | 67    | 28       | 41.8     | 32       | 47.8     | NA       | NA       |
| UMNRO  | 2010       | Male    | 25    | 17       | 68.0     | 18       | 72.0     | NA       | NA       |
| UMNRO  | 2010       | Total   | 92    | 45       | 48.9     | 50       | 54.3     | NA       | NA       |
| UMNRO  | 2011       | Female  | 75    | 44       | 58.7     | NA       | NA       | NA       | NA       |
| UMNRO  | 2011       | Male    | 35    | 19       | 54.3     | NA       | NA       | NA       | NA       |
| UMNRO  | 2011       | Unknown | 1     | 1        | 100.0    | NA       | NA       | NA       | NA       |
| UMNRO  | 2011       | Total   | 111   | 64       | 57.7     | NA       | NA       | NA       | NA       |

## Subdivision 7(8): Under-Represented Students

### *University of Minnesota*

Beyond gender and diversity measures, the University has studied and concentrated on ensuring that traditionally under-represented lower-income and first generation students are enrolled and retained. The following tables detail enrollment changes of the past five years for both Pell eligible students and first-generation students on each of our campuses. Similar data for students of color and gender may be derived from the tables in the previous section.

President Kaler began a series of initiatives collectively under the umbrella of “Retaining all Our Students”, focused on improving the first-year retention of low-income University students, defined as Pell grant recipients. The four-year program is expected to impact close to 5,000 students on the Twin Cities campus. This program is built around four components:

- *Financial literacy*: An enhanced financial literacy program specifically designed to meet the needs of low-income students and their families;
- *Summer seminars*: Incentives for low-income students who are also part of the PES Program to participate in a summer bridge program prior to their first college semester;
- *Enhanced advising*: The development of better tracking tools for advisers to more closely monitor academic progress during the critical first year;
- *Peer tutoring in key courses*: Further leveraging U resources to provide peer tutoring support for students in key, foundational courses such as math, economics, chemistry and writing, and providing specialized training for peer tutors.

In addition, the University had several programs already operating in this area, including:

- The U Promise scholarship program, which provides undergraduates from low and middle-income families additional need-based financial aid (above and beyond Pell grants and Minnesota State Grants) for the entire four years of the student’s education. This program provides \$30 million of aid to over 13,000 students system-wide.
- The President’s Emerging Scholars (PES) program, which now enrolls nearly 500 students on the Twin Cities campus, or 10% of the freshman class. A majority of the participants are low income, students of color and/or first generation students. The program combines enhanced advising, peer mentoring, and targeted career advisement.
- A financial literacy program called “Live Like a Student Now (So You Don’t Have to Later)”, available to all students, focuses on helping students make financially prudent decisions while in college to reduce future debt.

University of Minnesota  
 Students Receiving a Federal PELL Grant their First Year  
 IPEDS Definition  
 First-Time Full-Time New Entering Freshmen

| Institution | Campus      | Year | PELL Headcount | Non PELL Headcount | Total Headcount |
|-------------|-------------|------|----------------|--------------------|-----------------|
| UMNCR       | Crookston   | 2008 | 78             | 160                | 238             |
| UMNCR       | Crookston   | 2009 | 101            | 146                | 247             |
| UMNCR       | Crookston   | 2010 | 115            | 135                | 250             |
| UMNCR       | Crookston   | 2011 | 87             | 152                | 239             |
| UMNCR       | Crookston   | 2012 | 85             | 127                | 212             |
| UMNCR       | Crookston   | 2013 | 83             | 97                 | 180             |
| UMNCR       | Crookston   | 2014 | 57             | 83                 | 140             |
| UMNCR       | Crookston   | 2015 | 69             | 138                | 207             |
| UMNDL       | Duluth      | 2008 | 367            | 1,846              | 2,213           |
| UMNDL       | Duluth      | 2009 | 428            | 1,651              | 2,079           |
| UMNDL       | Duluth      | 2010 | 627            | 1,689              | 2,316           |
| UMNDL       | Duluth      | 2011 | 548            | 1,547              | 2,095           |
| UMNDL       | Duluth      | 2012 | 466            | 1,406              | 1,872           |
| UMNDL       | Duluth      | 2013 | 510            | 1,536              | 2,046           |
| UMNDL       | Duluth      | 2014 | 537            | 1,650              | 2,187           |
| UMNDL       | Duluth      | 2015 | 483            | 1,504              | 1,987           |
| UMNMO       | Morris      | 2008 | 100            | 273                | 373             |
| UMNMO       | Morris      | 2009 | 128            | 276                | 404             |
| UMNMO       | Morris      | 2010 | 145            | 273                | 418             |
| UMNMO       | Morris      | 2011 | 152            | 310                | 462             |
| UMNMO       | Morris      | 2012 | 137            | 272                | 409             |
| UMNMO       | Morris      | 2013 | 161            | 307                | 468             |
| UMNMO       | Morris      | 2014 | 136            | 275                | 411             |
| UMNMO       | Morris      | 2015 | 144            | 270                | 414             |
| UMNTC       | Twin Cities | 2008 | 952            | 4,137              | 5,089           |
| UMNTC       | Twin Cities | 2009 | 1,079          | 4,302              | 5,381           |
| UMNTC       | Twin Cities | 2010 | 1,248          | 4,062              | 5,310           |
| UMNTC       | Twin Cities | 2011 | 1,198          | 4,153              | 5,351           |
| UMNTC       | Twin Cities | 2012 | 1,170          | 4,328              | 5,498           |
| UMNTC       | Twin Cities | 2013 | 1,151          | 4,379              | 5,530           |
| UMNTC       | Twin Cities | 2014 | 1,129          | 4,391              | 5,520           |
| UMNTC       | Twin Cities | 2015 | 1,076          | 4,680              | 5,756           |
| UMNRO       | Rochester   | 2009 | 10             | 40                 | 50              |
| UMNRO       | Rochester   | 2010 | 28             | 64                 | 92              |
| UMNRO       | Rochester   | 2011 | 33             | 78                 | 111             |
| UMNRO       | Rochester   | 2012 | 39             | 101                | 140             |
| UMNRO       | Rochester   | 2013 | 39             | 116                | 155             |
| UMNRO       | Rochester   | 2014 | 36             | 76                 | 112             |
| UMNRO       | Rochester   | 2015 | 34             | 54                 | 88              |

University of Minnesota  
 First Generation Students  
 IPEDS Definition

First-Time Full-Time New Entering Freshmen

| Institution | Campus      | Year | FGEN Headcount | Non FGEN Headcount | Total Headcount |
|-------------|-------------|------|----------------|--------------------|-----------------|
| UMNCR       | Crookston   | 2008 | 35             | 203                | 238             |
| UMNCR       | Crookston   | 2009 | 60             | 187                | 247             |
| UMNCR       | Crookston   | 2010 | 67             | 183                | 250             |
| UMNCR       | Crookston   | 2011 | 66             | 173                | 239             |
| UMNCR       | Crookston   | 2012 | 75             | 137                | 212             |
| UMNCR       | Crookston   | 2013 | 62             | 118                | 180             |
| UMNCR       | Crookston   | 2014 | 65             | 75                 | 140             |
| UMNCR       | Crookston   | 2015 | 94             | 113                | 207             |
| UMNDL       | Duluth      | 2008 | 301            | 1912               | 2213            |
| UMNDL       | Duluth      | 2009 | 506            | 1573               | 2079            |
| UMNDL       | Duluth      | 2010 | 538            | 1778               | 2316            |
| UMNDL       | Duluth      | 2011 | 531            | 1564               | 2095            |
| UMNDL       | Duluth      | 2012 | 517            | 1355               | 1872            |
| UMNDL       | Duluth      | 2013 | 610            | 1436               | 2046            |
| UMNDL       | Duluth      | 2014 | 666            | 1521               | 2187            |
| UMNDL       | Duluth      | 2015 | 576            | 1411               | 1987            |
| UMNMO       | Morris      | 2008 | 42             | 331                | 373             |
| UMNMO       | Morris      | 2009 | 89             | 315                | 404             |
| UMNMO       | Morris      | 2010 | 64             | 354                | 418             |
| UMNMO       | Morris      | 2011 | 161            | 301                | 462             |
| UMNMO       | Morris      | 2012 | 165            | 244                | 409             |
| UMNMO       | Morris      | 2013 | 171            | 297                | 468             |
| UMNMO       | Morris      | 2014 | 173            | 238                | 411             |
| UMNMO       | Morris      | 2015 | 162            | 252                | 414             |
| UMNTC       | Twin Cities | 2008 | 1653           | 3436               | 5089            |
| UMNTC       | Twin Cities | 2009 | 1530           | 3851               | 5381            |
| UMNTC       | Twin Cities | 2010 | 1474           | 3836               | 5310            |
| UMNTC       | Twin Cities | 2011 | 1389           | 3962               | 5351            |
| UMNTC       | Twin Cities | 2012 | 1375           | 4123               | 5498            |
| UMNTC       | Twin Cities | 2013 | 1304           | 4226               | 5530            |
| UMNTC       | Twin Cities | 2014 | 1315           | 4205               | 5520            |
| UMNTC       | Twin Cities | 2015 | 1318           | 4438               | 5756            |
| UMNRO       | Rochester   | 2009 | 11             | 39                 | 50              |
| UMNRO       | Rochester   | 2010 | 26             | 66                 | 92              |
| UMNRO       | Rochester   | 2011 | 34             | 77                 | 111             |
| UMNRO       | Rochester   | 2012 | 63             | 77                 | 140             |
| UMNRO       | Rochester   | 2013 | 67             | 88                 | 155             |
| UMNRO       | Rochester   | 2014 | 55             | 57                 | 112             |
| UMNRO       | Rochester   | 2015 | 23             | 65                 | 88              |

## Subdivision 7(9): Support of Research/Technology Commercialization

*University of Minnesota*

Support of Research:

Sources for total R&D spending during FY15 as reported to the National Science Foundation for the Higher Education R&D Survey (dollars in thousands)

|   |               |
|---|---------------|
| U.S. Federal Government                             | \$486,400     |
| State and Local Government                          | 58,597        |
| Business  | 26,155        |
| Nonprofit Organizations                             | 11,053        |
| Institutional Funds (research plus overhead)        | 287,290       |
| All Other (such as foreign governments, gifts etc.) | <u>40,700</u> |
| Total Reported FY15                                 | \$910,195     |

Annually, the University of Minnesota, the state's fifth largest employer and a top ten public research university, spends approximately \$900 million on research and development (R&D) with an economic impact of \$8.6 billion a year for the Minneapolis-St. Paul metro areas. Over the past five years, the University's Office for Technology Commercialization (OTC) has produced year-over-year growth in nearly every important measure of technology transfer success, including: new licenses, invention disclosures, new U.S. patents and number of start-ups (2015 OTC Annual Report <http://www.research.umn.edu/techcomm/documents/annualreport-fy15.pdf> )

R&D, economic development and technology commercialization areas are targeted for investment and focus in the University's research strategic plan, approved in February 2014 by the University's Board of Regents.

### **Strategic Plan: FIVE YEARS FORWARD**

Website: <http://www.research.umn.edu/forward/index.html>

Involves Twin Cities and System Campuses

**University Research Vision:** *Bringing people together in new ways, fostering discoveries and making our world a better place.*

Within the Research Strategic Plan (link above), specific items align with the state reporting requirements under Minnesota Statutes 2014, Section 135A.031. Examples include:

#### **1. Enhance Research Excellence**

- a. Strategically investing and leveraging grant programs overseen by the Vice President for Research, which today provide a yearly average of \$10 million in institutional support to the U's diverse and multidisciplinary research community
- b. In alignment with the Twin Cities strategic plan, targeting initiatives where the University can demonstrate global preeminence: Health, Energy/Environment, Food/Agriculture



- c. Measuring the success of our MnDRIVE (<https://mndrive.umn.edu/>) investments that through today have supported 210 projects, produced 41 potential patents or licenses, created 321 jobs and forged more than 75 external partnerships with companies throughout the state, many of which are in the food and agriculture sector
- 2. Accelerate the Transfer of Knowledge for the Public Good**
  - a. Experiencing a seventh consecutive year of a record number of startups; another record year in fiscal year 2016 with 17 startups
  - b. Through Minnesota Innovation Partnerships (MN-IP) program, creating 261 agreements with 159 companies since its inception; MN-IP has two components: 1) Try & Buy and 2) MN-IP Create
  - c. Establishing a system-wide economic development office (UED) and strategic plan which, as a part of that plan, hosted 70 business and community partner visits at the University and made 40 on-site visits to business and community partners
  - d. Approving five promising University startup companies for funding consideration under the Discovery Capital investment program. Launched in 2014, the program offers seed funding with a requirement that the investment be matched by external partners. The program has invested \$1.1 million, attracting total matches of \$9 million.
- 3. Advance Trans-disciplinary Partnerships/ Promote Culture of Serendipity**
  - a. Directing MnDRIVE funding toward twelve trans-disciplinary awards, benefitting approximately 90 researchers in 16 colleges and 50 departments across 3 U of M campuses; more than 30 external partners are involved, including state agencies and industry leaders such as 3M, Cargill and Great River Energy
  - b. Advancing the University's research computing services as a nexus for leading-edge research in scientific computing, for fostering interdisciplinary research on campus, and for enabling public-private collaborations. With approximately 600 research groups, the Minnesota Super Computing Institute plays a key role in enabling high-impact research across the life, health, and social sciences.