Minnesota State
Biennial Budget Reporting Requirements

2016 Minnesota Statutes, Section 135A.031, Subd. 7

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Introduction

Minnesota State

This report provides the information required in 2016 Minnesota Statutes, Section 135A.031, Subdivision 7, for Minnesota State Colleges and Universities (Minnesota State). The report is to be considered part of the system's biennial budget proposal to the legislature. It's divided into nine sections that correspond to the statutory requirements listed below:

(1) a five-year history of systemwide expenditures, reported by:

(i) functional areas, including instruction, research, public service, student financial aid, and auxiliary services, and including direct costs and indirect costs, such as institutional support, academic support, student services, and facilities management, associated with each functional area; and

(ii) objects of expenditure, such as salaries, benefits, supplies, and equipment;

(2) a five-year history of the system's total instructional expenditures per full-year equivalent student, by level of instruction, including upper-division undergraduate, lower-division undergraduate, graduate, professional, and other categories of instructional programs offered by the system;

(3) a five-year history of the system's total revenues by funding source, including tuition, state operations and maintenance appropriations, state special appropriations, other restricted state funds, federal appropriations, sponsored research funds, gifts, auxiliary revenue, indirect cost recovery, and any other revenue sources;

(4) an explanation describing how state appropriations made to the system in the previous biennium were allocated and the methodology used to determine the allocation;

(5) data describing how the institution reallocated resources to advance the priorities set forth in the budget submitted under section 135A.034 and the statewide objectives under section 135A.011. The information must indicate whether instruction and support programs received a reduction in or additional resources. The total amount reallocated must be clearly explained;

(6) the tuition rates and fees established by the governing board in each of the past ten years and comparison data for peer institutions and national averages;

(7) data on the number and proportion of students graduating within four, five, and six years from universities and within three years from colleges as reported in the integrated postsecondary education data system. These data must be provided for each institution by race, ethnicity, and gender. Data and information must be submitted that describe the system's plan and progress toward attaining the goals set forth in the plan to increase the number and proportion of students that graduate within four, five, or six years from a university or within three years from a college;

(8) data on, and the methodology used to measure, the number of students traditionally underrepresented in higher education enrolled at the system's institutions. Data and information must be submitted that describe the system's plan and progress toward attaining the goals set forth in the plan to increase the recruitment, retention, and timely graduation of students traditionally underrepresented in higher education; and

(9) data on the revenue received from all sources to support research or workforce development activities or the system's efforts to license, sell, or otherwise market products, ideas, technology, and related inventions created in whole or in part by the system. Data and information must be submitted that describe the system's plan and progress toward attaining the goals set forth in the plan to increase the revenue received to support research or workforce development activities or revenue received from the licensing, sale, or other marketing and technology transfer activities by the system.

Subdivision 7(1): Expenditures

Minnesota State

By Functional Areas and Objects of Expenditures

This section provides a five-year history of systemwide expenditures for fiscal years 2011 to 2015. The data is reported both by functional areas and object of expenditure. The source of the data is Minnesota State annual audited financial statements.

Table 7-1: Expenditures by Functional Area

Expenditures	2011	2012	2013	2014	2015
Academic Support	$255,301	$243,020	$254,828	$256,957	$260,197
Institutional Support	$230,521	$232,693	$234,814	$258,187	$252,657
Instruction	$826,728	$793,046	$827,213	$849,364	$827,700
Public Service	$23,037	$21,347	$21,227	$18,494	$15,359
Research	$12,405	$10,345	$9,174	$9,330	$7,571
Student Services	$252,093	$252,931	$260,708	$273,483	$269,042
Auxiliary Enterprises	$231,326	$216,724	$227,829	$221,564	$218,717
Scholarships & Fellowships	$56,887	$34,931	$43,782	$38,446	$42,088
Less Interest Expense	-$20,862	-$22,526	-$22,758	-$23,464	-$22,619
Total	$1,867,436	$1,782,511	$1,856,817	$1,902,361	$1,870,712

(Dollars in Thousands)

Table 7-2: Expenses by Object of Expenditure

Object of Expenditure	2011	2012	2013	2014	2015
Salaries and Benefits	$1,249,299	$1,203,159	$1,251,635	$1,296,889	$1,268,526
Purchased Services	$218,838	$210,875	$225,056	$234,002	$231,533
Supplies	$164,292	$149,088	$145,557	$141,157	$142,156
Repairs and Maintenance	$34,606	$33,299	$33,608	$32,031	$27,056
Depreciation	$97,297	$104,102	$107,890	$113,497	$115,814
Financial Aid, Net	$56,887	$34,931	$43,782	$38,446	$42,088
Other Expense	$46,217	$47,057	$49,489	$46,339	$43,539
Total	$1,867,436	$1,782,511	$1,857,017	$1,902,361	$1,870,712

(Dollars in Thousands)

Source: Audited Financial Statements Fiscal Years 2011 through 2015.

*FY2015 includes an adjustment for GASB 68 related to unfunded pension liabilities in the amount of $37.7 million. This adjustment lowers the salaries and benefits line item in Table 7-2. This reduction in expenses is also reflected in the functional areas in Table 7-1.

Subdivision 7(2): Instructional Expenditures per Full-Year Equivalent Student (FYE)

Minnesota State

This section provides a five-year history of the system's total instructional expenditures per full-year equivalent student, by level of instruction, including upper-division undergraduate, lower-division undergraduate, and graduate. The data source is the system's instructional cost studies from fiscal years 2011 to 2015.

	2011	2012	2013	2014	2015
Lower Division	$3,805	$3,802	$3,985	$4,224	$4,326
Upper Division	$5,218	$5,084	$5,492	$5,921	$6,089
Graduate	$6,308	$6,063	$6,664	$6,872	$7,027

Source: Minnesota State Annual Instructional Cost Studies

Subdivision 7(3): Revenues

Minnesota State

Fiscal Years 2011 to 2015

This section provides a five-year history of the system's total revenues by funding source, including tuition (gross), fees (gross), state appropriations, federal grants, enterprise fund, revenue fund and other. The source of the data is Minnesota State annual audited financial statements for fiscal years 2011 to 2015.

All Funds Revenue	**2011**	**2012**	**2013**	**2014**	**2015**
State Appropriation	$613,382	$551,293	$553,246	$591,242	$624,988
Tuition (Gross)	$832,637	$853,040	$864,849	$837,191	$813,247
Fees (Gross)	$87,308	$83,577	$83,677	$87,812	$88,929
Other	$143,440	$123,257	$123,217	$114,572	$120,863
Revenue Fund	$106,393	$109,796	$107,434	$107,863	$110,063
Enterprise Fund	$116,152	$114,337	$114,398	$110,684	$110,464
Federal Grants	$80,275	$43,820	$42,974	$42,982	$42,148
TOTAL:	**$1,979,587**	**$1,879,120**	**$1,889,795**	**$1,892,346**	**$1,910,702**

(Dollars in Thousands)

Enterprise fund revenues are generated from activities that are financed and operated in a manner similar to private business enterprises, such as campus bookstores and food service.

The revenue fund is used to acquire, construct, remodel, and operate revenue-generating campus facilities such as residence halls, dormitories, dining halls, student unions, and parking facilities. Fund revenues include fees paid for the use and operation of these facilities.

Subdivision 7(4): Allocation Method

Minnesota State
System and Institutional Allocations

This section provides information on how state resources are allocated in the Minnesota State system, including:

- **Minnesota State Master Green Sheet**: This shows the system's state appropriation allocation for fiscal years 2016 and 2017 and how the appropriation was allocated between institutional basic allocations, priority allocations, and systemwide set asides. Specific legislative mandated priorities are included.

- **General Description of the Allocation Framework Components:** This provides a summary of all major components of the allocation framework which is used to distribute institutional basic allocations across the system.

- **College/University Allocations:** These sheets summarize the Minnesota State allocation model and shows the final fiscal years 2016 and 2017 allocations to individual colleges and universities.

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Years 2014 and 2015

Institutional Basic Allocations	**FY2016**	**FY2017**
Base	502,867,767	508,826,854
ITC earnings	2,000,000	2,000,000
Tuition Replacement	65,500,000	60,064,117
Subtotal Basic Allocations	**570,367,767**	**570,890,971**
Institutional Priority Allocations		
Workforce Education Priorities	5,112,000	5,112,000
Access and Opportunity	9,752,000	9,752,000
NHED - Range Voc Ed	900,696	900,696
Cook County Higher Education	40,000	140,000
Leveraged Equipment	7,278,000	7,278,000
16-17 Legislative Initiatives	782,000	783,000
Subtotal Institutional Priority Allocations	**23,864,696**	**23,965,696**
Systemwide Set Asides		
Attorney General	900,000	900,000
Debt Service - system level	17,500,000	17,420,000
- campus level	[16,000,000]	[16,500,000]
Enterprise Technology	20,443,682	20,443,682
Repair and Replacement	400,000	400,000
Leadership Transitions (Searches)	800,000	800,000
System audit program	1,200,000	1,200,000
PALS	1,559,855	1,606,651
Campus Service Cooperative	700,000	700,000
Subtotal - Set Asides	**43,503,537**	**43,470,333**
TOTAL COLLEGE/UNIVERSITY ALLOCATIONS	**637,736,000**	**638,327,000**
Learning Network of Minnesota	**4,115,000**	**4,115,000**
System Office	**33,074,000**	**33,074,000**
TOTAL ALLOCATIONS	**674,925,000**	**675,516,000**
STATE APPROPRIATION	**672,925,000**	**673,516,000**
ITC EARNINGS	**2,000,000**	**2,000,000**
TOTAL TARGET RESOURCES	**674,925,000**	**675,516,000**
Unallocated resources	**0**	**0**

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2016 Part 1

Institution Name	FY2014 FYE	Allocation for Instruction & Academic Support	Allocation for Administrative & Student Support Services	Allocation for Facilities	Allocation for Library	Allocation for Separately Budgeted Research & Public Service
Alexandria Technical and Community College	2,170	4,973,875	2,678,890	987,836	302,421	104,633
Anoka-Ramsey Community College, Anoka Technical College	7,214	12,404,350	6,525,159	1,676,213	721,200	249,525
Bemidji State University and Northwest Technical College	5,019	9,900,145	5,985,303	1,843,839	1,063,757	492,378
Central Lakes College	3,206	6,504,498	3,782,852	1,252,108	403,881	139,737
Century College	6,955	12,260,773	5,872,433	1,382,079	683,035	236,320
Dakota County Technical College	2,235	5,354,926	2,746,672	1,060,532	320,675	110,949
Fond du Lac Tribal and Community College	1,251	2,077,886	1,726,337	343,912	145,185	50,232
Hennepin Technical College	4,214	10,574,687	5,168,847	2,074,956	623,647	215,773
Inver Hills Community College	3,944	6,740,678	3,619,528	663,597	385,833	133,493
Lake Superior College	3,603	7,104,331	3,691,883	912,917	409,820	141,792
Metropolitan State University	6,192	12,555,932	6,841,498	576,166	1,198,416	554,707
Minneapolis Community and Technical College	6,484	11,901,252	6,063,644	2,017,237	699,375	241,974
Minnesota State College Southeast	1,597	4,023,312	2,642,377	654,714	256,214	88,646
Minnesota State Community and Technical College	4,527	10,320,443	5,466,127	1,496,797	604,918	209,293
Minnesota State University Moorhead	5,987	13,711,912	8,232,800	2,452,240	1,463,817	677,552
Minnesota State University, Mankato	14,180	27,507,107	13,431,199	3,101,681	2,642,399	1,223,079
Minnesota West Technical and Community College	2,099	5,308,084	3,209,868	1,190,260	339,787	117,562
Normandale Community College	6,740	10,873,905	5,295,075	1,091,858	604,129	209,020
North Hennepin Community College	4,813	7,741,195	3,814,479	866,756	434,785	150,429
Northeast Higher Education District	4,034	8,625,401	5,727,136	2,602,954	593,442	205,323
Northland Community and Technical College	2,558	5,952,371	3,185,473	1,155,110	360,253	124,643
Pine Technical and Community College	702	1,543,250	1,430,299	238,797	112,432	38,900
Ridgewater College	3,077	7,414,831	3,788,599	1,415,585	441,666	152,810
Riverland Community College	2,200	5,196,330	3,415,115	1,242,463	344,887	119,326
Rochester Community and Technical College	4,296	8,050,622	3,726,037	1,635,946	469,441	162,420
Saint Paul College	4,825	8,402,937	3,673,253	1,004,507	457,824	158,401
South Central College	2,590	6,273,710	3,360,668	887,237	368,257	127,412
Southwest Minnesota State University	3,679	7,270,905	5,760,844	1,696,966	883,723	409,046
St Cloud State University	12,381	28,405,143	16,017,242	4,584,953	2,940,440	1,361,032
St Cloud Technical and Community College	3,483	6,808,296	3,175,287	776,847	376,615	130,303
Winona State University	8,267	16,761,114	8,931,494	2,392,649	1,685,115	779,984
TOTAL	**144,522**	**292,544,202**	**158,986,419**	**45,279,713**	**22,337,390**	**9,116,691**

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2016 Part 2

Institution Name	Allocation for Enrollment Adjustment	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation	FY2015 Base Allocation	% Share of FY2015 Base	50% FY2015 Base % Share
Alexandria Technical and Community College	161,060	9,208,714	1.74%	8,258,472	1.77%	4,450,499
Anoka-Ramsey Community College, Anoka Technical College	397,283	21,973,731	4.16%	20,403,455	4.37%	10,995,444
Bemidji State University and Northwest Technical College	(91,573)	19,193,849	3.63%	17,249,502	3.70%	9,295,776
Central Lakes College	262,850	12,345,926	2.34%	10,851,137	2.33%	5,847,690
Century College	(287,966)	20,146,674	3.81%	17,991,039	3.86%	9,695,391
Dakota County Technical College	3,618	9,597,372	1.82%	8,594,498	1.84%	4,631,585
Fond du Lac Tribal and Community College	(11,818)	4,331,734	0.82%	3,829,025	0.82%	2,063,466
Hennepin Technical College	(55,926)	18,601,984	3.52%	16,629,029	3.56%	8,961,402
Inver Hills Community College	66,126	11,609,256	2.20%	9,771,621	2.09%	5,265,938
Lake Superior College	92,943	12,353,685	2.34%	10,778,340	2.31%	5,808,459
Metropolitan State University	571,158	22,297,876	4.22%	18,658,019	4.00%	10,054,827
Minneapolis Community and Technical College	(489,350)	20,434,131	3.87%	17,733,511	3.80%	9,556,609
Minnesota State College Southeast	(18,096)	7,647,167	1.45%	6,666,091	1.43%	3,592,364
Minnesota State Community and Technical College	20,267	18,117,845	3.43%	16,258,920	3.48%	8,761,950
Minnesota State University Moorhead	(393,732)	26,144,590	4.95%	23,529,432	5.04%	12,680,037
Minnesota State University, Mankato	(348,569)	47,556,895	9.00%	42,082,890	9.02%	22,678,516
Minnesota West Technical and Community College	25,081	10,190,643	1.93%	9,468,318	2.03%	5,102,487
Normandale Community College	95,632	18,169,618	3.44%	14,964,834	3.21%	8,064,565
North Hennepin Community College	(15,996)	12,991,648	2.46%	10,738,661	2.30%	5,787,076
Northeast Higher Education District	49,798	17,804,054	3.37%	15,888,910	3.41%	8,562,551
Northland Community and Technical College	23,902	10,801,753	2.04%	9,902,352	2.12%	5,336,389
Pine Technical and Community College	102,284	3,465,962	0.66%	2,872,246	0.62%	1,547,857
Ridgewater College	184,111	13,397,601	2.54%	12,137,000	2.60%	6,540,643
Riverland Community College	(87,512)	10,230,610	1.94%	9,487,373	2.03%	5,112,756
Rochester Community and Technical College	(262,206)	13,782,260	2.61%	12,773,416	2.74%	6,883,608
Saint Paul College	(167,013)	13,529,909	2.56%	11,531,115	2.47%	6,214,131
South Central College	221,080	11,238,364	2.13%	10,079,341	2.16%	5,431,768
Southwest Minnesota State University	(64,395)	15,957,089	3.02%	13,536,974	2.90%	7,295,090
St Cloud State University	(83,749)	53,225,061	10.08%	48,240,547	10.34%	25,996,884
St Cloud Technical and Community College	263,490	11,530,839	2.18%	10,054,032	2.15%	5,418,129
Winona State University	(162,783)	30,387,574	5.75%	25,607,668	5.49%	13,800,000
TOTAL	**0**	**528,264,415**	**100.00%**	**466,567,767**	**100.00%**	**251,433,884**

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2016 Part 3

Institution Name	50% Allocation Framework % Share	FY2016 Base Allocation
Alexandria Technical and Community College	4,383,000	8,833,499
Anoka-Ramsey Community College, Anoka Technical College	10,458,665	21,454,109
Bemidji State University and Northwest Technical College	9,135,546	18,431,322
Central Lakes College	5,876,194	11,723,884
Century College	9,589,055	19,284,446
Dakota County Technical College	4,567,986	9,199,571
Fond du Lac Tribal and Community College	2,061,742	4,125,207
Hennepin Technical College	8,853,841	17,815,243
Inver Hills Community College	5,525,567	10,791,505
Lake Superior College	5,879,887	11,688,346
Metropolitan State University	10,612,946	20,667,773
Minneapolis Community and Technical College	9,725,874	19,282,482
Minnesota State College Southeast	3,639,762	7,232,126
Minnesota State Community and Technical College	8,623,409	17,385,359
Minnesota State University Moorhead	12,443,836	25,123,873
Minnesota State University, Mankato	22,635,284	45,313,799
Minnesota West Technical and Community College	4,850,361	9,952,848
Normandale Community College	8,648,051	16,712,617
North Hennepin Community College	6,183,533	11,970,609
Northeast Higher Education District	8,474,056	17,036,608
Northland Community and Technical College	5,141,226	10,477,614
Pine Technical and Community College	1,649,667	3,197,523
Ridgewater College	6,376,752	12,917,394
Riverland Community College	4,869,383	9,982,139
Rochester Community and Technical College	6,559,834	13,443,442
Saint Paul College	6,439,725	12,653,856
South Central College	5,349,036	10,780,804
Southwest Minnesota State University	7,594,971	14,890,061
St Cloud State University	25,333,116	51,330,000
St Cloud Technical and Community College	5,488,243	10,906,372
Winona State University	14,463,336	28,263,336
TOTAL	**251,433,884**	**502,867,767**

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2017 Part 1

Institution Name	FY2015 FYE	Allocation for Instruction & Academic Support	Allocation for Administrative & Student Support Services	Allocation for Facilities	Allocation for Library	Allocation for Separately Budgeted Research & Public Service
Alexandria Technical and Community College	2,046	5,195,041	2,884,266	1,023,147	318,586	110,226
Anoka-Ramsey Community College, Anoka Technical College	7,123	13,392,638	7,013,455	1,788,662	776,816	268,767
Bemidji State University and Northwest Technical College	4,953	11,051,626	6,811,917	1,994,494	1,191,482	551,497
Central Lakes College	2,993	6,748,351	3,964,632	1,361,959	422,623	146,222
Century College	6,410	12,888,755	6,292,823	1,454,095	722,249	249,888
Dakota County Technical College	2,069	5,424,647	2,861,719	1,228,413	333,017	115,219
Fond du Lac Tribal and Community College	1,223	2,269,535	1,922,587	383,068	160,132	55,403
Hennepin Technical College	3,927	10,476,494	5,255,482	2,161,521	626,272	216,681
Inver Hills Community College	3,809	7,306,370	4,121,311	718,634	425,121	147,086
Lake Superior College	3,431	7,682,271	4,112,726	1,003,483	447,947	154,983
Metropolitan State University	6,052	14,749,372	8,055,190	752,263	1,413,409	654,220
Minneapolis Community and Technical College	6,026	12,140,090	6,223,587	2,032,495	713,866	246,987
Minnesota State College Southeast	1,454	4,133,809	2,810,469	705,904	267,756	92,640
Minnesota State Community and Technical College	4,398	10,798,225	5,779,480	1,609,472	636,551	220,238
Minnesota State University Moorhead	5,697	14,914,534	8,620,494	2,549,117	1,565,049	724,409
Minnesota State University, Mankato	13,861	30,967,131	14,665,460	3,363,168	2,939,746	1,360,710
Minnesota West Technical and Community College	1,948	5,501,634	3,393,666	1,267,078	355,683	123,061
Normandale Community College	6,799	11,980,687	5,981,852	1,096,662	667,072	230,797
North Hennepin Community College	4,644	8,819,383	4,532,084	1,059,071	504,369	174,504
Northeast Higher Education District	3,742	9,054,263	6,082,554	2,667,112	623,138	215,597
Northland Community and Technical College	2,299	6,183,340	3,393,697	1,228,184	378,183	130,846
Pine Technical and Community College	723	1,703,311	1,495,936	236,635	120,256	41,607
Ridgewater College	2,860	7,704,172	4,029,408	1,506,157	463,391	160,327
Riverland Community College	2,078	5,394,067	3,520,824	1,334,693	358,735	124,117
Rochester Community and Technical College	4,134	8,641,577	4,067,808	1,750,431	506,094	175,101
Saint Paul College	4,642	9,109,690	4,081,618	1,019,996	497,396	172,092
South Central College	2,490	6,527,267	3,556,072	907,137	384,667	133,089
Southwest Minnesota State University	3,679	7,993,761	6,293,323	1,718,236	960,319	444,500
St Cloud State University	11,851	31,220,698	17,479,728	4,790,052	3,209,429	1,485,538
St Cloud Technical and Community College	3,462	7,261,647	3,435,499	847,773	404,072	139,803
Winona State University	8,149	18,925,125	10,041,286	2,360,656	1,879,624	870,015
TOTAL	**138,972**	**316,159,509**	**172,780,954**	**47,919,767**	**24,273,049**	**9,936,171**

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2017 Part 2

Institution Name	Allocation for Enrollment Adjustment	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation	FY2016 Base Allocation	% Share of FY2016 Base	50% FY2016 Base % Share	50% Allocation Framework % Share
Alexandria Technical and Community College	193,860	9,725,126	1.70%	8,833,499	1.76%	4,469,089	4,332,577
Anoka-Ramsey Community College, Anoka Technical College	445,838	23,686,177	4.15%	21,454,109	4.27%	10,854,172	10,552,274
Bemidji State University and Northwest Technical College	(99,095)	21,501,922	3.77%	18,431,322	3.67%	9,324,868	9,579,181
Central Lakes College	254,543	12,898,330	2.26%	11,723,884	2.33%	5,931,407	5,746,251
Century College	(295,504)	21,312,305	3.73%	19,284,446	3.83%	9,756,485	9,494,706
Dakota County Technical College	(64,323)	9,898,693	1.73%	9,199,571	1.83%	4,654,294	4,409,902
Fond du Lac Tribal and Community College	(4,913)	4,785,813	0.84%	4,125,207	0.82%	2,087,046	2,132,096
Hennepin Technical College	(97,425)	18,639,026	3.26%	17,815,243	3.54%	9,013,179	8,303,751
Inver Hills Community College	111,186	12,829,708	2.25%	10,791,505	2.15%	5,459,693	5,715,680
Lake Superior College	154,745	13,556,155	2.37%	11,688,346	2.32%	5,913,428	6,039,314
Metropolitan State University	686,979	26,311,432	4.61%	20,667,773	4.11%	10,456,345	11,721,835
Minneapolis Community and Technical College	(562,044)	20,794,982	3.64%	19,282,482	3.83%	9,755,492	9,264,237
Minnesota State College Southeast	(118,422)	7,892,156	1.38%	7,232,126	1.44%	3,658,914	3,515,983
Minnesota State Community and Technical College	363,480	19,407,446	3.40%	17,385,359	3.46%	8,795,690	8,646,085
Minnesota State University Moorhead	(388,695)	27,984,908	4.90%	25,123,873	5.00%	12,710,798	12,467,374
Minnesota State University, Mankato	(517,859)	52,778,356	9.24%	45,313,799	9.01%	22,925,389	23,512,941
Minnesota West Technical and Community College	33,032	10,674,155	1.87%	9,952,848	1.98%	5,035,395	4,755,373
Normandale Community College	56,928	20,013,999	3.50%	16,712,617	3.32%	8,455,332	8,916,306
North Hennepin Community College	(20,108)	15,069,304	2.64%	11,970,609	2.38%	6,056,232	6,713,427
Northeast Higher Education District	30,535	18,673,198	3.27%	17,036,608	3.39%	8,619,248	8,318,975
Northland Community and Technical College	104,730	11,418,978	2.00%	10,477,614	2.08%	5,300,888	5,087,195
Pine Technical and Community College	113,189	3,710,933	0.65%	3,197,523	0.64%	1,617,707	1,653,234
Ridgewater College	207,551	14,071,006	2.46%	12,917,394	2.57%	6,535,234	6,268,682
Riverland Community College	(74,220)	10,658,217	1.87%	9,982,139	1.99%	5,050,215	4,748,273
Rochester Community and Technical College	(336,072)	14,804,939	2.59%	13,443,442	2.67%	6,801,375	6,595,652
Saint Paul College	(197,129)	14,683,663	2.57%	12,653,856	2.52%	6,401,903	6,541,623
South Central College	216,199	11,724,430	2.05%	10,780,804	2.14%	5,454,279	5,223,274
Southwest Minnesota State University	(111,255)	17,298,884	3.03%	14,890,061	2.96%	7,533,256	7,706,713
St Cloud State University	(168,358)	58,017,086	10.16%	51,330,000	10.21%	25,969,135	25,846,814
St Cloud Technical and Community College	264,688	12,353,482	2.16%	10,906,372	2.17%	5,517,807	5,503,519
Winona State University	(182,063)	33,894,643	5.94%	28,263,336	5.62%	14,299,131	15,100,182
TOTAL	**0**	**571,069,450**	**100.00%**	**502,867,767**	**100.00%**	**254,413,427**	**254,413,427**

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2017 Part 3

Institution Name	FY2017 Base Allocation
Alexandria Technical and Community College	8,801,666
Anoka-Ramsey Community College, Anoka Technical College	21,406,446
Bemidji State University and Northwest Technical College	18,904,050
Central Lakes College	11,677,658
Century College	19,251,191
Dakota County Technical College	9,064,196
Fond du Lac Tribal and Community College	4,219,142
Hennepin Technical College	17,316,930
Inver Hills Community College	11,175,373
Lake Superior College	11,952,742
Metropolitan State University	22,178,180
Minneapolis Community and Technical College	19,019,729
Minnesota State College Southeast	7,174,897
Minnesota State Community and Technical College	17,441,774
Minnesota State University Moorhead	25,178,172
Minnesota State University, Mankato	46,438,330
Minnesota West Technical and Community College	9,790,768
Normandale Community College	17,371,638
North Hennepin Community College	12,769,659
Northeast Higher Education District	16,938,222
Northland Community and Technical College	10,388,083
Pine Technical and Community College	3,270,941
Ridgewater College	12,803,916
Riverland Community College	9,798,487
Rochester Community and Technical College	13,397,027
Saint Paul College	12,943,526
South Central College	10,677,554
Southwest Minnesota State University	15,239,969
St Cloud State University	51,815,949
St Cloud Technical and Community College	11,021,327
Winona State University	29,399,313
TOTAL	**508,826,854**

Subdivision 7(5): Reallocation of Resources to Advance Priorities

Minnesota State

This chapter contains information on the reallocation of resources for fiscal year 2016. The data was collected by surveying each college and university and the system office within the Minnesota State system. Respondents were asked to identify both the source and use of all reallocated funds. Similar surveys have been conducted since fiscal year 2002.

Reallocation of resources is a permanent, ongoing strategy used by Minnesota State to advance the system's and the state's priorities. Those priorities include supporting the Minnesota State strategic framework, several statewide outcomes, and the higher education objectives identified in statute. The reallocation process also allows us to respond to changes in the instructional programs and services called for by industries and communities across the state.

Often funds are reallocated away from lower priority activities or programs to higher priority activities or programs. Savings generated by efficiencies in one area are also available to be redirected to higher priority areas. However, colleges and universities have increasingly used reallocation as a budget balancing strategy to maintain quality and encourage efficiency in the face of limited resources.

In fiscal year 2016, all colleges and universities and the system office reallocated funds to address higher priorities or balance their budgets. The major sources of reallocated funds came from eliminating vacancies or reducing faculty or staff positions and reducing operating budgets. The greatest share of reductions was used to balance the budget. Other uses of reallocated funds included adding or redesigning faculty and administrative staff positions and enhancing or adding new programs.

The table on the following page shows how $38,756,000 in funds were reallocated in fiscal year 2016.

Subdivision 7(5): Reallocation of Resources to Advance Priorities

Minnesota State
Fiscal Year 2016

Reductions/Reallocations

	# Layoffs & Vacancies Eliminated (FTE)	# of Programs Impacted	Dollar Amount
Suspended or closed programs	9	8	$1,132
Faculty positions	121	132	$15,650
Administrative/staff positions	155	8	$12,683
Equipment	0	0	$1,068
Repair & replacement	0	0	$365
Student services	12	0	$861
Other	12	5	$4,309
General operating budget	0	0	$2,688
Total reductions/reallocations	**309**	**153**	**$38,756**

Reinvestments and Cuts

	# Positions Added/ Reassigned (FTE)	# Programs Impacted	Dollar Amount
Enhanced, redesigned, or new programs	11	17	$1,261
Added or reassigned faculty positions	24	31	$1,963
Added or reassigned admin/staff positions	56	43	$4,283
Equipment	0	0	$1,169
Invest facilities and/or R&R	0	0	$1,498
Student services	2	0	$1,329
Other	3	2	$3,129
Reinvestments subtotal	96	93	$14,631
Cuts made to balance the budget	0	0	$24,125
Total Reinvestments and Cuts	**96**	**93**	**$38,756**

Invests in direct mission activities	$11,085
Stems the growth in tuition and student fees	$26,837
supports programs that benefit students	$11,452

(Dollars in Thousands)

Subdivision 7(6): Tuition History and Comparisons

Minnesota State

This section provides information on tuition and fee rates charged by Minnesota State. Table 6-1 shows the standard tuition and fee rates charged by each college and university in the Minnesota State system for fiscal years 2008 to 2017. Sector averages are provided for the two-year colleges and the four-year universities; a system-wide tuition and fee rate is also calculated for each fiscal year. In fiscal year 2017, the average tuition and fee charges totaled $5,363 at Minnesota State colleges and $8,028 at Minnesota State universities.

Table 6-2 compares tuition and fee rates charged by Minnesota State to rates charged by similar public associate degree-granting colleges and public master's universities in states that border Minnesota and to national averages. Data used in this comparison is from the Integrated Postsecondary Data System (IPEDS). Each year, U.S. colleges and universities report tuition and fee data to IPEDS. The IPEDS data set includes data elements that allow the system to compare Minnesota State with similarly-classified public higher education institutions nationally.

The average tuition and fee rate charged at Minnesota State universities in fiscal year 2015 is lower than rates charged in similar public universities in states bordering Minnesota and nationally. The average tuition and fee rate charged at Minnesota State colleges is higher than rates charged in the bordering states and the national average for two-year public colleges.

FY2013 through FY2017 reflect the new system practice of reporting Revenue Fund fees typically charged to all students in addition to the standard fees previously reported. Revenue fund fees reported now include student union and health facilities/wellness fees. FY2010 and FY2011 tuition and fee rates include federal ARRA funds. A portion of these one-time federal funds were used to limit the tuition rate increases over this two-year period.

Table 6-1: Average Annual Tuition and Fees

Minnesota State

Fiscal Year 2008 to Fiscal Year 2017

Colleges	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Alexandria Technical and Community College	4,329	4,506	4,657	4,902	5,169	5,378	5,386	5,398	5,402	5,359
Anoka-Ramsey Community College	4,015	4,100	4,208	4,551	4,813	4,984	5,003	5,003	5,019	4,976
Anoka Technical College	4,586	4,669	4,731	4,946	5,506	5,589	5,567	5,567	5,584	5,534
Central Lakes College	4,357	4,540	4,705	4,927	5,209	5,393	5,393	5,382	5,384	5,348
Century College	4,410	4,565	4,690	4,934	5,201	5,357	5,360	5,373	5,391	5,360
Dakota County Technical College	4,749	4,909	5,084	5,298	5,521	5,693	5,693	5,693	5,712	5,661
Fond du Lac Tribal and Community College	4,365	4,440	4,560	4,770	5,036	5,256	5,256	5,256	5,258	5,210
Hennepin Technical College	4,187	4,265	4,415	4,624	4,835	5,110	5,122	5,133	5,147	5,156
Inver Hills Community College	4,535	4,655	4,811	4,965	5,152	5,272	5,272	5,272	5,288	5,285
Lake Superior College	4,151	4,254	4,394	4,608	4,872	5,072	5,087	5,107	5,126	5,096
Minneapolis Community and Technical College	4,442	4,532	4,675	5,019	5,192	5,342	5,350	5,350	5,366	5,349
Minnesota State College Southeast	4,502	4,584	4,711	4,986	5,432	5,614	5,614	5,614	5,615	5,553
Minnesota State Community and Technical College	4,629	4,730	4,814	4,959	5,183	5,345	5,352	5,360	5,361	5,313
Minnesota West Community and Technical College	4,692	4,807	4,937	5,151	5,422	5,657	5,657	5,657	5,673	5,637
Normandale Community College	4,512	4,607	4,738	5,125	5,448	5,694	5,694	5,709	5,736	5,714
North Hennepin Community College	4,421	4,623	4,749	4,963	5,220	5,447	5,447	5,447	5,479	5,459
NHED - Hibbing Community College	4,344	4,481	4,630	4,844	5,111	5,293	5,308	5,308	5,309	5,262
NHED - Itasca Community College	4,337	4,489	4,638	4,852	5,119	5,307	5,307	5,323	5,324	5,277
NHED - Mesabi Range College	4,344	4,481	4,630	4,844	5,111	5,293	5,293	5,293	5,311	5,281
NHED - Rainy River Community College	4,380	4,517	4,660	4,874	5,141	5,323	5,323	5,323	5,324	5,277
NHED - Vermilion Community College	4,374	4,511	4,660	4,874	5,141	5,323	5,323	5,323	5,324	5,277
Northland Community and Technical College	4,799	4,893	4,905	5,060	5,253	5,502	5,517	5,517	5,534	5,484
Northwest Technical College - Bemidji	4,704	4,808	4,955	5,079	5,329	5,479	5,479	5,479	5,480	5,429
Pine Technical and Community College	4,206	4,341	4,457	4,660	4,925	5,081	5,081	5,081	5,082	5,036
Ridgewater College	4,517	4,606	4,729	4,950	5,173	5,375	5,390	5,400	5,402	5,370
Riverland Community College	4,598	4,701	4,841	5,063	5,332	5,510	5,510	5,521	5,539	5,507
Rochester Community and Technical College	4,656	4,820	4,944	5,159	5,435	5,609	5,623	5,623	5,628	5,579
St. Cloud Technical and Community College	4,424	4,614	4,737	4,922	5,149	5,293	5,301	5,308	5,326	5,294
Saint Paul College	4,314	4,399	4,554	4,719	4,986	5,198	5,198	5,478	5,479	5,458
South Central College	4,436	4,515	4,697	4,910	5,169	5,355	5,370	5,378	5,379	5,346
Total: Colleges	**4,444**	**4,565**	**4,697**	**4,918**	**5,186**	**5,371**	**5,376**	**5,389**	**5,399**	**5,363**

Universities	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Bemidji State University	6,507	6,994	7,200	7,495	7,855	8,104	8,121	8,132	8,366	8,393
Metropolitan State University	5,293	5,473	5,628	5,923	6,341	6,642	6,642	6,942	7,566	7,566
Minnesota State University, Mankato	5,795	6,280	6,426	6,722	7,145	7,530	7,556	7,573	7,835	7,859
Minnesota State University Moorhead	5,585	6,142	6,595	6,921	7,375	7,790	7,816	7,829	8,094	8,115
St. Cloud State University	5,719	6,051	6,240	6,568	7,013	7,394	7,418	7,443	7,705	7,800
Southwest Minnesota State University	6,242	6,692	6,928	7,240	7,739	8,070	8,070	8,070	8,334	8,344
Winona State University	6,117	6,661	6,821	7,133	7,586	7,743	7,756	7,769	8,092	8,121
Total: Universities	**5,894**	**6,328**	**6,548**	**6,857**	**7,293**	**7,610**	**7,625**	**7,680**	**7,999**	**8,028**

Table 6-2: Average Annual Tuition and Fees Comparison***

Minnesota State vs. Border States and Nation

Fiscal Year 2006 to 2015

Minnesota State Colleges and Universities			Border States		Nation	
Fiscal Year	Colleges	Universities	Colleges*	Universities**	Colleges*	Universities**
2006	$4,009	$5,217	$3,368	$5,256	$2,007	$4,635
2007	$4,277	$5,624	$3,592	$5,643	$2,102	$4,941
2008	$4,446	$5,849	$3,755	$5,920	$2,151	$5,263
2009	$4,563	$6,297	$3,914	$6,323	$2,301	$5,601
2010	$4,691	$6,509	$3,965	$6,638	$2,449	$6,088
2011	$4,926	$6,817	$4,196	$6,991	$2,610	$6,430
2012	$5,184	$7,258	$4,409	$7,401	$2,828	$7,005
2013	$5,373	$7,583	$4,577	$7,773	$2,967	$7,331
2014	$5,376	$7,601	$4,715	$7,810	$3,061	$7,563
2015	$5,396	$7,639	$4,793	$7,854	$3,007	$7,813

***Tuition and Fees is weighted by undergraduate full-time enrollment when computing the averages for institution type.

*Compares Minnesota State colleges to public associate degree-granting institutions.

**Compares Minnesota State universities to public universities that are classified as master's institutions.

Subdivision 7(7): IPEDS Graduation and Transfer-Out Rates Minnesota State

This section reports graduation and transfer-out rates that were submitted to the National Center for Education Statistics (NCES) on the Integrated Postsecondary Education Data System (IPEDS) Graduation Rate Survey. The graduation rate is the percent of first-time, full-time, certificate-seeking, diploma-seeking or degree-seeking undergraduate students who graduate within 150 percent of the time it would take a full-time student to complete the award. The transfer-out rate is the percent of these students who do not graduate within 150 percent of the time, but transfer to another college or university. Rates that report the percent of students who have graduated within 200 percent of the time it would take a full-time student to complete also are reported to NCES. Examples of 150 percent completion are a student who completes an associate degree in three years or a bachelor's degree in six years. Examples of 200 percent completion are a student who completes an associate degree in four years or a bachelor's degree in eight years.

The IPEDS graduation rates are reported for first-time, full-time new fall entering undergraduate degree-seeking students. Since this population represents less than one-third of the Minnesota State colleges and universities fall entering students, the system has defined a more comprehensive completion rate measure. This rate measures the percent of college entering students who graduate or transfer-out within three years after entry and the percent of university entering students who graduate within six years after entry. The completion rate is one of the system's performance measures that is used to assess progress toward achievement of its Strategic Framework goals.

The most recent graduation and transfer-out rates for each state college and university are reported by race-ethnicity and gender in Table 7-1 at the end of this section. When the rates are reported for each racial-ethnic group at each college and university, the vast majority of the information must be suppressed to prevent the disclosure of personally identifiable information for small groups of students. The graduation and transfer-out rates for African American, American Indian, Asian, Hawaiian/Pacific Islander and Hispanic students, and for students who reported two or more racial-ethnic groups, have been combined into a Students of Color category to permit reporting for most colleges and universities. Table 7-2 reports the Minnesota State colleges total and the Minnesota State universities total for each racial-ethnic group.

The graduation and transfer-out rate data were reported in the IPEDS 2015-2016 data collection. The rates for the state colleges are for fall 2012 entering students with graduation tracked through summer 2015. The rates for the state universities are for fall 2009 entering students with graduation tracked through summer 2015. The most recent combined graduation and transfer-out rates for the Minnesota State colleges and universities are reported in Figures 7-1 and 7-2. The average combined rate for the 2012 state college cohorts is 50 percent. The average combined rate for the 2009 state university cohorts is 83 percent. Combined graduation and transfer-out rates for Students of Color and White students are reported in Figures 7-3 and 7-4.

Cumulative four-year, five-year, and six-year state university graduation rates for bachelors degree completers are reported in Figure 7-5 for the 2011 and 2015 IPEDS Graduation Rate surveys. Rates decreased during this time period. Data for each university for the 2009 cohort are shown in Table 7-3 at the end of this section.

Graduation rates at 150% and 200% time are reported for fall 2011 entering students at the colleges and fall 2007 entering students at the universities in Figure 7-6. The 200% rates are two percent higher for students at both the colleges and universities.

Figure 7-1
Graduation & Transfer-Out Rates
Minnesota State Colleges

	2011	2012	2013	2014	2015
Graduation Rate	27%	27%	25%	27%	29%
Transfer-Out Rate	28%	24%	24%	22%	21%
Combined Rate	55%	51%	49%	49%	50%

Figure 7-2
Graduation & Transfer-Out Rates
Minnesota State Universities

	2011	2012	2013	2014	2015
Graduation Rate	49%	50%	49%	48%	47%
Transfer-Out Rate	35%	35%	35%	35%	36%
Combined Rate	84%	85%	84%	83%	83%

Figure 7-3
Graduation & Transfer-Out Rates
by Race and Ethnicity
Minnesota State Colleges

	Students of Color	White	Total
2011	45%	57%	55%
2015	38%	54%	49%

Figure 7-4
Graduation & Transfer-Out Rates
by Race and Ethnicity
Minnesota State Universities

	Students of Color	White	Total
2011	75%	86%	84%
2015	74%	85%	83%

Figure 7-5
Four, Five & Six-Year Graduation Rates
Bachelor's Degree Completers
Minnesota State Universities

	Four-year	Five-year	Six-year
2011	26%	47%	52%
2015	23%	41%	47%

Figure 7-6
150% and 200% Graduation Rates
Minnesota State Colleges and Universities

	Colleges	Universities
150% Rate	27%	49%
200% Rate	29%	51%

The system submitted its College Completion Plan to the legislature in January 2016 and is working to implement strategies to improve completion rates. The system also is implementing predictive analytics services on a pilot basis at 15 colleges and five universities in fiscal years 2017 and 2018. Predictive analytics uses statistical techniques to identify groups of students that are at risk of not completing courses or not persisting to the next semester. College and university staff use these predictions to target interventions and support services to these students in order to improve their chances for success. This service also provides a benchmarking tool that enables colleges and universities to compare their student progress and success rates to those of similar colleges and universities and to assess the impact of their interventions.

Table 7-1: 2015-2016 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-year College Fall 2012 and Four-year University Fall 2009 First-time, Full-time, Degree-seeking Students

Minnesota State

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Colleges Total								
	Initial Cohort	106	3,920	9,334	68	7,912	5,516	13,428
	Graduation Rate	34.0%	14.8%	34.4%	25.0%	29.3%	27.7%	28.6%
	Transfer Out Rate	10.4%	23.5%	19.6%	17.6%	19.2%	22.7%	20.7%
	Combined Rate	44.3%	38.3%	54.0%	42.6%	48.5%	50.5%	49.3%
Metro Area Community Colleges Total								
	Initial Cohort	22	879	1,746	15	1,386	1,276	2,662
	Graduation Rate	45.5%	13.2%	22.8%	33.3%	17.0%	23.0%	19.9%
	Transfer Out Rate	9.1%	28.0%	30.1%	33.3%	29.1%	29.4%	29.2%
	Combined Rate	54.5%	41.2%	52.9%	66.7%	46.0%	52.4%	49.1%
Anoka-Ramsey Community College								
	Initial Cohort	**	201	672	**	440	439	879
	Graduation Rate	**	11.4%	22.8%	**	19.8%	21.2%	20.5%
	Transfer Out Rate	**	36.8%	29.3%	**	29.8%	31.9%	30.8%
	Combined Rate	**	48.3%	52.1%	**	49.5%	53.1%	51.3%
Inver Hills Community College								
	Initial Cohort	**	128	326	**	247	214	461
	Graduation Rate	**	18.8%	21.5%	**	15.0%	28.0%	21.0%
	Transfer Out Rate	**	28.1%	33.4%	**	33.2%	29.4%	31.5%
	Combined Rate	**	46.9%	54.9%	**	48.2%	57.5%	52.5%
Normandale Community College								
	Initial Cohort	**	335	549	**	469	430	899
	Graduation Rate	**	14.3%	26.2%	**	17.3%	27.0%	21.9%
	Transfer Out Rate	**	23.9%	29.1%	**	26.9%	27.4%	27.1%
	Combined Rate	**	38.2%	55.4%	**	44.1%	54.4%	49.1%

* In Fall 2012, Pine Technical and Community College and Minnesota State College Southeast were technical colleges.
** Indicates that information was suppressed to prevent disclosure of personally identifiable information.
Source: System Office Research, Academic and Student Affairs Division

Table 7-1: 2015-2016 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-year College Fall 2012 and Four-year University Fall 2009 First-time, Full-time, Degree-seeking Students

Minnesota State

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
North Hennepin Community College								
	Initial Cohort	**	215	199	**	230	193	423
	Graduation Rate	**	9.8%	15.6%	**	13.0%	13.0%	13.0%
	Transfer Out Rate	**	26.0%	29.6%	**	27.8%	28.0%	27.9%
	Combined Rate	**	35.8%	45.2%	**	40.9%	40.9%	40.9%
Metro Area Community and Technical Colleges Total								
	Initial Cohort	**	1,364	1,006	**	1,318	1,088	2,406
	Graduation Rate	**	11.2%	21.7%	**	14.5%	17.2%	15.7%
	Transfer Out Rate	**	20.7%	22.8%	**	20.2%	22.9%	21.4%
	Combined Rate	**	31.9%	44.4%	**	34.7%	40.1%	37.1%
Century College								
	Initial Cohort	**	408	551	**	566	415	981
	Graduation Rate	**	8.6%	16.5%	**	10.2%	16.9%	13.0%
	Transfer Out Rate	**	18.9%	28.3%	**	24.6%	23.1%	24.0%
	Combined Rate	**	27.5%	44.8%	**	34.8%	40.0%	37.0%
Minneapolis Community and Technical College								
	Initial Cohort	**	485	249	**	384	364	748
	Graduation Rate	**	8.2%	24.5%	**	12.0%	16.5%	14.2%
	Transfer Out Rate	**	21.6%	17.3%	**	18.8%	21.4%	20.1%
	Combined Rate	**	29.9%	41.8%	**	30.7%	37.9%	34.2%
Saint Paul College								
	Initial Cohort	**	471	206	**	368	309	677
	Graduation Rate	**	16.6%	32.0%	**	23.6%	18.4%	21.3%
	Transfer Out Rate	**	21.2%	14.6%	**	14.9%	24.3%	19.2%
	Combined Rate	**	37.8%	46.6%	**	38.6%	42.7%	40.5%

* In Fall 2012, Pine Technical and Community College and Minnesota State College Southeast were technical colleges.
** Indicates that information was suppressed to prevent disclosure of personally identifiable information.
Source: System Office Research, Academic and Student Affairs Division

Table 7-1: 2015-2016 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-year College Fall 2012 and Four-year University Fall 2009 First-time, Full-time, Degree-seeking Students

Minnesota State

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Metro Area Technical Colleges Total								
	Initial Cohort	**	257	668	**	691	264	955
	Graduation Rate	**	16.0%	35.3%	**	31.0%	26.9%	29.8%
	Transfer Out Rate	**	15.6%	15.6%	**	13.2%	20.5%	15.2%
	Combined Rate	**	31.5%	50.9%	**	44.1%	47.3%	45.0%
Anoka Technical College								
	Initial Cohort	**	28	180	**	150	58	208
	Graduation Rate	**	3.6%	21.7%	**	19.3%	19.0%	19.2%
	Transfer Out Rate	**	10.7%	18.3%	**	14.0%	25.9%	17.3%
	Combined Rate	**	14.3%	40.0%	**	33.3%	44.8%	36.5%
Dakota County Technical College								
	Initial Cohort	**	86	269	**	270	95	365
	Graduation Rate	**	16.3%	37.2%	**	33.3%	28.4%	32.1%
	Transfer Out Rate	**	17.4%	15.6%	**	14.1%	21.1%	15.9%
	Combined Rate	**	33.7%	52.8%	**	47.4%	49.5%	47.9%
Hennepin Technical College								
	Initial Cohort	**	143	219	**	271	111	382
	Graduation Rate	**	18.2%	44.3%	**	35.1%	29.7%	33.5%
	Transfer Out Rate	**	15.4%	13.2%	**	11.8%	17.1%	13.4%
	Combined Rate	**	33.6%	57.5%	**	46.9%	46.8%	46.9%
Greater Minnesota Community Colleges Total								
	Initial Cohort	**	208	469	**	473	222	695
	Graduation Rate	**	20.2%	37.1%	**	29.2%	37.8%	31.9%
	Transfer Out Rate	**	38.0%	26.0%	**	29.4%	29.3%	29.4%
	Combined Rate	**	58.2%	63.1%	**	58.6%	67.1%	61.3%

* In Fall 2012, Pine Technical and Community College and Minnesota State College Southeast were technical colleges.
** Indicates that information was suppressed to prevent disclosure of personally identifiable information.
Source: System Office Research, Academic and Student Affairs Division

Table 7-1: 2015-2016 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-year College Fall 2012 and Four-year University Fall 2009 First-time, Full-time, Degree-seeking Students

Minnesota State

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Fond du Lac Tribal and Community College								
	Initial Cohort	**	78	71	**	100	56	156
	Graduation Rate	**	21.8%	36.6%	**	21.0%	41.1%	28.2%
	Transfer Out Rate	**	25.6%	19.7%	**	26.0%	16.1%	22.4%
	Combined Rate	**	47.4%	56.3%	**	47.0%	57.1%	50.6%
Itasca Community College								
	Initial Cohort	**	62	218	**	195	87	282
	Graduation Rate	**	27.4%	37.2%	**	33.3%	39.1%	35.1%
	Transfer Out Rate	**	37.1%	29.8%	**	30.8%	32.2%	31.2%
	Combined Rate	**	64.5%	67.0%	**	64.1%	71.3%	66.3%
Rainy River Community College								
	Initial Cohort	**	30	43	**	34	48	82
	Graduation Rate	**	3.3%	46.5%	**	26.5%	33.3%	30.5%
	Transfer Out Rate	**	56.7%	18.6%	**	26.5%	37.5%	32.9%
	Combined Rate	**	60.0%	65.1%	**	52.9%	70.8%	63.4%
Vermilion Community College								
	Initial Cohort	**	38	137	**	144	31	175
	Graduation Rate	**	18.4%	34.3%	**	29.9%	35.5%	30.9%
	Transfer Out Rate	**	50.0%	25.5%	**	30.6%	32.3%	30.9%
	Combined Rate	**	68.4%	59.9%	**	60.4%	67.7%	61.7%
Greater Minnesota Community and Technical Colleges Total								
	Initial Cohort	35	1,151	5,096	16	3,808	2,490	6,298
	Graduation Rate	28.6%	19.4%	41.0%	31.3%	38.7%	34.3%	36.9%
	Transfer Out Rate	11.4%	23.1%	15.4%	25.0%	15.4%	19.0%	16.8%
	Combined Rate	40.0%	42.5%	56.3%	56.3%	54.0%	53.2%	53.7%

* In Fall 2012, Pine Technical and Community College and Minnesota State College Southeast were technical colleges.
** Indicates that information was suppressed to prevent disclosure of personally identifiable information.
Source: System Office Research, Academic and Student Affairs Division

Table 7-1: 2015-2016 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-year College Fall 2012 and Four-year University Fall 2009 First-time, Full-time, Degree-seeking Students

Minnesota State

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Alexandria Technical and Community College								
	Initial Cohort	**	30	538	**	392	178	570
	Graduation Rate	**	33.3%	65.4%	**	68.4%	52.8%	63.5%
	Transfer Out Rate	**	16.7%	8.4%	**	5.1%	17.4%	8.9%
	Combined Rate	**	50.0%	73.8%	**	73.5%	70.2%	72.5%
Central Lakes College								
	Initial Cohort	**	64	472	**	327	218	545
	Graduation Rate	**	23.4%	43.2%	**	45.6%	34.9%	41.3%
	Transfer Out Rate	**	17.2%	12.3%	**	11.9%	14.2%	12.8%
	Combined Rate	**	40.6%	55.5%	**	57.5%	49.1%	54.1%
Lake Superior College								
	Initial Cohort	**	57	350	**	242	168	410
	Graduation Rate	**	15.8%	27.4%	**	24.4%	27.4%	25.6%
	Transfer Out Rate	**	19.3%	16.6%	**	15.3%	19.0%	16.8%
	Combined Rate	**	35.1%	44.0%	**	39.7%	46.4%	42.4%
Minnesota State Community and Technical College								
	Initial Cohort	**	139	616	**	445	314	759
	Graduation Rate	**	15.1%	37.8%	**	35.1%	32.2%	33.9%
	Transfer Out Rate	**	16.5%	14.0%	**	12.4%	17.5%	14.5%
	Combined Rate	**	31.7%	51.8%	**	47.4%	49.7%	48.4%
Minnesota West Community and Technical College								
	Initial Cohort	**	87	237	**	198	127	325
	Graduation Rate	**	25.3%	50.6%	**	41.9%	46.5%	43.7%
	Transfer Out Rate	**	16.1%	11.4%	**	13.1%	12.6%	12.9%
	Combined Rate	**	41.4%	62.0%	**	55.1%	59.1%	56.6%

* In Fall 2012, Pine Technical and Community College and Minnesota State College Southeast were technical colleges.
** Indicates that information was suppressed to prevent disclosure of personally identifiable information.
Source: System Office Research, Academic and Student Affairs Division

Table 7-1: 2015-2016 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-year College Fall 2012 and Four-year University Fall 2009 First-time, Full-time, Degree-seeking Students

Minnesota State

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Hibbing Community College								
	Initial Cohort	**	37	180	**	119	99	218
	Graduation Rate	**	5.4%	35.0%	**	31.9%	27.3%	29.8%
	Transfer Out Rate	**	40.5%	18.9%	**	19.3%	26.3%	22.5%
	Combined Rate	**	45.9%	53.9%	**	51.3%	53.5%	52.3%
Mesabi Range College								
	Initial Cohort	**	58	183	**	168	76	244
	Graduation Rate	**	22.4%	49.7%	**	44.6%	39.5%	43.0%
	Transfer Out Rate	**	36.2%	11.5%	**	19.6%	11.8%	17.2%
	Combined Rate	**	58.6%	61.2%	**	64.3%	51.3%	60.2%
Northland Community and Technical College								
	Initial Cohort	**	89	375	**	277	190	467
	Graduation Rate	**	21.3%	41.1%	**	38.3%	35.8%	37.3%
	Transfer Out Rate	**	24.7%	14.4%	**	17.0%	15.3%	16.3%
	Combined Rate	**	46.1%	55.5%	**	55.2%	51.1%	53.5%
Ridgewater College								
	Initial Cohort	**	105	521	**	371	255	626
	Graduation Rate	**	26.7%	44.0%	**	42.0%	39.6%	41.1%
	Transfer Out Rate	**	18.1%	13.8%	**	14.6%	14.5%	14.5%
	Combined Rate	**	44.8%	57.8%	**	56.6%	54.1%	55.6%
Riverland Community College								
	Initial Cohort	**	111	309	**	257	179	436
	Graduation Rate	**	28.8%	43.0%	**	34.2%	43.0%	37.8%
	Transfer Out Rate	**	10.8%	13.3%	**	10.5%	16.2%	12.8%
	Combined Rate	**	39.6%	56.3%	**	44.7%	59.2%	50.7%

* In Fall 2012, Pine Technical and Community College and Minnesota State College Southeast were technical colleges.
** Indicates that information was suppressed to prevent disclosure of personally identifiable information.
Source: System Office Research, Academic and Student Affairs Division

Table 7-1: 2015-2016 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-year College Fall 2012 and Four-year University Fall 2009 First-time, Full-time, Degree-seeking Students

Minnesota State

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Rochester Community and Technical College								
	Initial Cohort	**	208	566	**	447	330	777
	Graduation Rate	**	12.5%	26.1%	**	21.0%	24.2%	22.4%
	Transfer Out Rate	**	31.7%	22.8%	**	27.3%	22.4%	25.2%
	Combined Rate	**	44.2%	48.9%	**	48.3%	46.7%	47.6%
St. Cloud Technical and Community College								
	Initial Cohort	**	71	420	**	318	179	497
	Graduation Rate	**	22.5%	39.3%	**	39.6%	33.0%	37.2%
	Transfer Out Rate	**	36.6%	23.3%	**	20.8%	32.4%	24.9%
	Combined Rate	**	59.2%	62.6%	**	60.4%	65.4%	62.2%
South Central College								
	Initial Cohort	**	95	329	**	247	177	424
	Graduation Rate	**	10.5%	30.1%	**	30.0%	19.8%	25.7%
	Transfer Out Rate	**	22.1%	18.5%	**	15.0%	25.4%	19.3%
	Combined Rate	**	32.6%	48.6%	**	44.9%	45.2%	45.0%
Greater Minnesota Technical Colleges Total								
	Initial Cohort	**	61	349	**	236	176	412
	Graduation Rate	**	11.5%	28.4%	**	28.4%	23.3%	26.2%
	Transfer Out Rate	**	13.1%	19.2%	**	15.7%	21.6%	18.2%
	Combined Rate	**	24.6%	47.6%	**	44.1%	44.9%	44.4%
Minnesota State College Southeast								
	Initial Cohort	**	29	239	**	148	122	270
	Graduation Rate	**	10.3%	27.2%	**	30.4%	20.5%	25.9%
	Transfer Out Rate	**	13.8%	21.3%	**	18.2%	23.0%	20.4%
	Combined Rate	**	24.1%	48.5%	**	48.6%	43.4%	46.3%

* In Fall 2012, Pine Technical and Community College and Minnesota State College Southeast were technical colleges.
** Indicates that information was suppressed to prevent disclosure of personally identifiable information.
Source: System Office Research, Academic and Student Affairs Division

Table 7-1: 2015-2016 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-year College Fall 2012 and Four-year University Fall 2009 First-time, Full-time, Degree-seeking Students

Minnesota State

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Northwest Technical College - Bemidji								
	Initial Cohort	**	**	56	**	46	35	81
	Graduation Rate	**	**	37.5%	**	32.6%	25.7%	29.6%
	Transfer Out Rate	**	**	8.9%	**	4.3%	14.3%	8.6%
	Combined Rate	**	**	46.4%	**	37.0%	40.0%	38.3%
Pine Technical and Community College *								
	Initial Cohort	**	**	54	**	42	19	61
	Graduation Rate	**	**	24.1%	**	16.7%	36.8%	23.0%
	Transfer Out Rate	**	**	20.4%	**	19.0%	26.3%	21.3%
	Combined Rate	**	**	44.4%	**	35.7%	63.2%	44.3%
State Universities Total								
	Initial Cohort	150	1,017	7,442	108	3,936	4,781	8,717
	Graduation Rate	51.3%	34.0%	49.1%	54.6%	43.5%	50.7%	47.5%
	Transfer Out Rate	10.0%	39.9%	35.6%	26.9%	33.6%	37.1%	35.5%
	Combined Rate	61.3%	73.9%	84.7%	81.5%	77.1%	87.8%	83.0%
Bemidji State University								
	Initial Cohort	**	50	708	**	406	381	787
	Graduation Rate	**	22.0%	48.0%	**	41.4%	50.4%	45.7%
	Transfer Out Rate	**	48.0%	35.0%	**	35.0%	35.4%	35.2%
	Combined Rate	**	70.0%	83.1%	**	76.4%	85.8%	80.9%
Metropolitan State University								
	Initial Cohort	**	48	32	**	35	47	82
	Graduation Rate	**	16.7%	46.9%	**	31.4%	29.8%	30.5%
	Transfer Out Rate	**	45.8%	34.4%	**	31.4%	46.8%	40.2%
	Combined Rate	**	62.5%	81.3%	**	62.9%	76.6%	70.7%

* In Fall 2012, Pine Technical and Community College and Minnesota State College Southeast were technical colleges.
** Indicates that information was suppressed to prevent disclosure of personally identifiable information.
Source: System Office Research, Academic and Student Affairs Division

Table 7-1: 2015-2016 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-year College Fall 2012 and Four-year University Fall 2009 First-time, Full-time, Degree-seeking Students

Minnesota State

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Minnesota State University, Mankato								
	Initial Cohort	19	317	1,887	54	1,078	1,199	2,277
	Graduation Rate	52.6%	33.8%	51.2%	48.1%	45.5%	51.6%	48.7%
	Transfer Out Rate	10.5%	43.2%	34.1%	29.6%	32.9%	36.9%	35.0%
	Combined Rate	63.2%	77.0%	85.3%	77.8%	78.4%	88.6%	83.8%
Minnesota State University Moorhead								
	Initial Cohort	29	106	861	23	416	603	1,019
	Graduation Rate	48.3%	35.8%	43.6%	69.6%	37.5%	47.6%	43.5%
	Transfer Out Rate	24.1%	42.5%	38.8%	13.0%	37.3%	38.8%	38.2%
	Combined Rate	72.4%	78.3%	82.3%	82.6%	74.8%	86.4%	81.6%
St. Cloud State University								
	Initial Cohort	48	324	1,916	13	1,100	1,201	2,301
	Graduation Rate	60.4%	31.5%	43.5%	69.2%	41.0%	43.5%	42.3%
	Transfer Out Rate	2.1%	36.7%	36.4%	23.1%	31.4%	39.6%	35.7%
	Combined Rate	62.5%	68.2%	80.0%	92.3%	72.4%	83.2%	78.0%
Southwest Minnesota State University								
	Initial Cohort	**	49	392	**	217	239	456
	Graduation Rate	**	26.5%	41.3%	**	36.4%	41.8%	39.3%
	Transfer Out Rate	**	36.7%	40.3%	**	37.8%	41.0%	39.5%
	Combined Rate	**	63.3%	81.6%	**	74.2%	82.8%	78.7%
Winona State University								
	Initial Cohort	15	123	1,646	11	684	1,111	1,795
	Graduation Rate	60.0%	54.5%	58.6%	72.7%	52.5%	62.1%	58.4%
	Transfer Out Rate	0.0%	33.3%	33.7%	27.3%	33.8%	33.0%	33.3%
	Combined Rate	60.0%	87.8%	92.3%	100.0%	86.3%	95.1%	91.8%

* In Fall 2012, Pine Technical and Community College and Minnesota State College Southeast were technical colleges.
** Indicates that information was suppressed to prevent disclosure of personally identifiable information.
Source: System Office Research, Academic and Student Affairs Division

Table 7-2: FY2015-2016 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-Year College Fall 2012 and Four-Year University Fall 2009 First-time, Full-time, Degree Seeking Students Minnesota State

Area	Institution	Non-Resident Alien	African American	American Indian	Asian	Hawaiian/ Pacific Islander	Hispanic	2 or More Race Ethnicity	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Colleges Total													
	Initial Cohort	106	1,373	171	780	18	882	696	9,334	68	7,912	5,516	13,428
	Graduation Rate	34.0%	9.5%	17.5%	17.8%	33.3%	18.7%	16.1%	34.4%	25.0%	29.3%	27.7%	28.6%
	Transfer Out Rate	10.4%	32.8%	9.9%	17.1%	22.2%	20.9%	19.1%	19.6%	17.6%	19.2%	22.7%	20.7%
	Combined Rate	44.3%	42.2%	27.5%	34.9%	55.6%	39.6%	35.2%	54.0%	42.6%	48.5%	50.5%	49.3%
State Universities Total													
	Initial Cohort	150	324	36	220	**	219	214	7,442	**	3,936	4,781	8,717
	Graduation Rate	51.3%	29.6%	25.0%	39.1%	**	35.2%	35.5%	49.1%	**	43.5%	50.7%	47.5%
	Transfer Out Rate	10.0%	43.8%	30.6%	35.9%	**	39.3%	40.7%	35.6%	**	33.6%	37.1%	35.5%
	Combined Rate	61.3%	73.5%	55.6%	75.0%	**	74.4%	76.2%	84.7%	**	77.1%	87.8%	83.0%

Note: The graduation rate and transfer-out rate may not sum to the combined rate because of rounding.
Source: System Office Research, Academic and Student Affairs Division

Table 7-3: 2015-2016 IPEDS Cumulative Four-, Five-, and Six-year Graduation Rates for Bachelor's Degree Completers

Fall 2009 First-time, Full-time, Degree-seeking Students

Minnesota State Universities

Institution	Cohort	4 Years		5 Years or Less		6 Years or Less	
		Number	Graduation Rate	Number	Graduation Rate	Number	Graduation Rate
Bemidji State University	787	218	27.7%	318	40.4%	345	43.8%
Metropolitan State University	82	7	8.5%	21	25.6%	25	30.5%
Minnesota State University,	2,277	498	21.9%	952	41.8%	1,090	47.9%
Minnesota State University	1,019	233	22.9%	395	38.8%	436	42.8%
St. Cloud State University	2,301	410	17.8%	799	34.7%	958	41.6%
Southwest Minnesota State	456	99	21.7%	161	35.3%	179	39.3%
Winona State University	1,795	568	31.6%	958	53.4%	1,040	57.9%
Total: Universities	**8,717**	**2,033**	**23.3%**	**3,604**	**41.3%**	**4,073**	**46.7%**

Subdivision 7(8): Students Traditionally Underrepresented in Higher Education - Minnesota State

This section reports information about students traditionally underrepresented in higher education. Underrepresented students include those who are:

- Students of Color: African American, American Indian, Asian, Hispanic, Pacific Islander and students that report two or more races; and/or
- First Generation Students: Students whose parents did not attended college; and/or
- Low Income Students: Students who are eligible to receive a Pell grant are considered to be low-income.

System headcount enrollment decreased by eight percent between fiscal years 2012 and 2016. The system experienced a 13 percent decrease in underrepresented student enrollment from 143,864 in fiscal year 2012 to 124,778 in fiscal year 2016, as shown in Figure 8-1. These numbers are the unduplicated headcount of underrepresented undergraduate students taking credit courses during the fiscal year. Underrepresented students decreased from 54 percent of undergraduate credit students in 2012 to 51 percent in 2016, as shown in Figure 8-2.

Figure 8-1
Undergraduate Underrepresented Students
Minnesota State Colleges and Universities
Fiscal Years 2012 to 2016

	2012	2013	2014	2015	2016
Colleges	111,108	109,945	105,350	100,538	94,675
Universities	32,756	32,325	31,773	30,721	30,103
System	143,864	142,270	137,123	131,259	124,778

Figure 8-2
Percent Underrepresented Students
Minnesota State Colleges and Universities
Fiscal Years 2012 and 2016

	Colleges	Universities	System
2012	58%	44%	54%
2016	54%	42%	51%

Subdivision 7(9): Workforce Development Activities
Minnesota State

This section reports on the system's workforce development activities as measured by customized training revenues. Customized training and education programs help employers meet their training needs and stay competitive in a world economy. Customized training revenues decreased by 9 percent from $36.9 million in fiscal year 2012 to $33.7 million in fiscal year 2016, as shown in Figure 9-1. The figure includes revenues from employers and other sources, but excludes state appropriations that support customized training.

Figure 9-1
Customized Training Revenues in Millions
Minnesota State
Fiscal Years 2012 to 2016

	2012	2013	2014	2015	2016
Millions of Dollars	$36.9	$40.0	$33.4	$34.6	$33.7